

The City of Fort Lauderdale, Florida
2006 OPERATING BUDGET



ANNUAL OPERATING BUDGET



City of Fort Lauderdale

FISCAL YEAR 2005/2006

CITY COMMISSION

Mayor Jim Naugle
Vice-Mayor Christine Teel
Commissioner Dean J. Trantalis
Commissioner Carlton B. Moore
Commissioner Cindi Hutchinson

CITY MANAGER

George Gretsas

CITY ATTORNEY

Harry A. Stewart

CITY CLERK

Jonda K. Joseph

EXECUTIVE MANAGEMENT TEAM

Kathleen A. Gunn, Assistant City Manager
Stephen Scott, Assistant City Manager

Robert Bates, Director of Professional Standards
Alfred Battle, CRA - NWPFH Director
Valerie Bohlander, Director of Building Services
Kirk Buffington, Director of Procurement
Albert Carbon, Director of Public Works
Averill Dorsett, Director of Human Resources
Tim Edkin, Director of Information Systems
David Hebert, Director of Public Information
Ron Hicks, Director of Economic Development
John Hoelzle, Director of Parking and Fleet

Ann Kelleher, Assistant to the City Manager
Bob LaMattina, CRA Beach Director
Mark LaFerrier, Director of Planning and Zoning
Bruce Larkin, Director of Business Enterprises
Otis J. Latin, Fire Chief/Director of Fire-Rescue
Allyson C. Love, Director of Management and Budget
Jeff Modarelli, Assistant to the City Manager
Bruce Roberts, Police Chief/Director of Police
Phillip Thornburg, Director of Parks and Recreation
Bernard W. Wray, Director of Finance



Fort Lauderdale City Commission

Mayor Jim Naugle

Commissioner Cindi Hutchinson
District IV

Vice Mayor Christine Teel
District I

Commissioner Carlton B. Moore
District III

Commissioner Dean J. Trantalis
District II



City of Fort Lauderdale



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
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PRESENTED TO

**City of Fort Lauderdale
Florida**

For the Fiscal Year Beginning

October 1, 2004

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget Presentation Award to the City of Fort Lauderdale, Florida for its annual budget for the fiscal year beginning October 1, 2004. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and a communications medium. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

READER'S GUIDE

The 2005/2006 Annual Operating Budget for the City of Fort Lauderdale, Florida is intended to serve four purposes:

1. The Budget as a Policy Document

As a policy document, the budget indicates what services the City will provide during the twelve-month period beginning October 1, 2005 and why. The Budget Message, in the Introductory Section, summarizes the challenges facing Fort Lauderdale and how the budget addresses them. The Executive Summary provides more detailed information such as revenue sources and trends, expenditure categories, and descriptions of all operating funds. The Department Budgets section provides major goals and objectives for each organizational unit in the City as well as some key performance measures upon which programs will be monitored.

2. The Budget as an Operations Guide

As an operations guide, the budget indicates how services will be delivered to the community. The Department Budgets section outlines the number of authorized fulltime equivalents and departmental appropriations approved by the Commission for the provision of services by each department. An organizational chart is provided to show how the City is structured for efficient and effective work. Also included in the Department Budgets section is a listing of major revenues which are the responsibility of each respective department.

3. The Budget as a Financial Plan

As a financial plan, the budget outlines how much City services will cost and how they will be funded. The Introductory Section provides an overview of the budget, including major revenue and expenditure categories. Following the Budget Message, there is a discussion of the City's accounting structure and budgetary policies. The Financial Section includes projections of the City's financial condition at September 30, 2005 and comparisons of financial activity over time. The budget document includes appropriations from operating funds for capital improvement purposes. The total Capital Improvement Plan including bond funds is summarized in the capital section. Specific information is found in the separately published Capital Improvement Plan. However, operating and maintenance cost impact of completed capital projects is reflected in the adopted operating budget described in this document. Information about the City's bonded debt is summarized at the end of this section. More detail can be found in the separately published Comprehensive Annual Financial Report.

4. The Budget as a Communications Device

The budget is designed to be user friendly with summary information in text, tables and graphs. A glossary of budget terms is included in the General Information section for your reference. In addition to this reader's guide, the following table of contents provides a listing of the various topics in the budget document. Should you have any questions about the City budget that this document does not answer, please feel free to call the Office of Management and Budget, Research and Budget Division at (954) 828-5425. Copies of this document are available for review at all Broward County libraries in Fort Lauderdale including Main, Riverland, African American Cultural Center, Fort Lauderdale, Imperial Point, and the Galt Reading Room. This document can also be accessed through the internet at <http://www.fortlauderdale.gov>.

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Venice of America

CITY OF
FORT LAUDERDALE

July 19, 2005

Mayor Jim Naugle
Vice Mayor Christine Teel
Commissioner Dean J. Trantalis
Commissioner Carlton B. Moore
Commissioner Cindi Hutchinson

Honorable Mayor and Commissioners:

It is my privilege to present the Proposed Budget for FY 2006, as is my duty under the City Charter. My objective is to provide you with a practical financial plan that builds on the successes of the past year and ultimately, leads to the long-term financial stability of the City.

This proposed budget is fiscally conservative. It continues our successful efforts to rein in the costs of City government and replenish depleted reserves. It provides for restoration and revitalization of needed services. It includes much needed tax relief for the citizens of our City. In fact, this proposal provides the largest percentage tax rate decrease in more than a decade.

The General Fund Proposed Budget is \$251,993,817*, which represents a 3% increase over the current year's General Fund budget. The proposed budget including all funds totals \$435,722,913, which is 5% higher than the budget adopted for the current fiscal year. The proposed millage for operating and debt purposes is 5.4313, which is 6% lower than the current rate. In terms of requirements to finance the ongoing operations of the City (not debt service), the proposed operating millage is 5.0924.

Budget Philosophy

This proposed budget advances the successes of the past fiscal year by focusing on "The Four Pillars:" replenish the depleted fund balance, restore needed services, stabilize taxes, and pay down the insurance deficit. Under your leadership and with the support of City staff and the community-at-large, the City has made considerable advances in each of these areas over the past year.

A. Replenish the Depleted Fund Balance

Through the implementation of strict budget accountability and spending control measures, it is anticipated that by the end of the present fiscal year, the City will have an

*FY06 Total excludes projected fund balance of \$16.6 million.

OFFICE OF THE CITY MANAGER

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available fund balance of \$15-17 million. This indicates that the City has successfully reached the target national minimum reserve of 7% two years in advance of earlier projections. To put this in perspective, just two years ago, this fund balance was \$875,000. This proposed budget will continue to replenish the reserve. As a consequence of salary savings, additional cost-cutting measures, departmental restructuring, resolution of union contracts and the privatization of City services, the City's ability to weather unpredictable financial emergencies is greatly improved.

B. Restore Needed Services

Proposed service improvements include hiring additional police officers, replacing funding to provide for the necessary staffing levels to keep Engine 13 in service, and adding both a traffic and a transportation engineer to assist in planning for and managing the City's continued development.

C. Stabilize Taxes

The broader economic viability of the City has also helped bolster the City's financial outlook. A growing economy and building development has resulted in marked improvements in the City's financial stability. Property values continue to rise and controlled development has added thousands of new units to the tax rolls. The City's tax base grew 18% this year. As a result, this budget provides the citizens of the City with much needed tax relief. This budget proposal recommends a millage rate decrease of 6% from 5.4066 to 5.0924. This is the largest tax decrease in more than ten years.

D. Pay Down the Insurance Deficit

In FY 2003, the City's self-insurance fund deficit reached an unprecedented \$20.6 million. In FY 2005, significant improvements have been made to replenish that fund. Under your continued prudent financial direction, it is expected that the self-insurance fund will return to a positive balance by the end of FY 2006.

The City's efforts have not gone unnoticed by outside observers. In May 2005, Moody's Investors Service revised its outlook for the City noting "the steps taken by officials in a relatively short period of time, speak positively about recognizing the need for change to maintain financial stability". The improved outlook could not have been achieved without the concerted efforts of the Commission and the dedicated management team that has implemented the Commission's priorities to attain the level of financial stability the City will now enjoy. This budget continues to build on these successes.

The FY 2006 proposed budget provides for strict adherence to the fundamental principles that have led to the City's improved current financial stability. Continued practice of fiscal discipline and vigilance will fully restore the City's financial viability in the years to come. The guiding principles are: fiscal accountability on all purchases and hiring, and a focus on service – with special emphasis on quality of life issues and a shared commitment to professionalism, respect, integrity and teamwork by the Commission, staff and citizens of Fort Lauderdale.

Conclusion

I strongly believe spending controls taken in the current year, and the direction of my proposed budget for next year will serve to build a strong foundation upon which to

improve the City's fiscal condition. Together with your guidance and encouragement, the City's future is greatly improved from when I first arrived.

The public hearing dates recommended for the review of this budget are the regular meeting dates for Commission meetings of September 7th and 20th. The Proposed Budget will be presented to the Budget Advisory Board for its comments and suggestions, as well as any citizen group that would like to discuss these recommendations.

Sincerely,

A handwritten signature in black ink, appearing to read "George Gretsas", written in a cursive style.

George Gretsas
City Manager

GENERAL FUND

Overall, the adopted General Fund revenue projection, including all sources, is an increase of \$23.6 million or 9.6% over the adopted FY 2004/2005 budget. The following table summarizes the revenue picture:

Table 1. Revenue Summary

<u>Resources Available</u>	FY 2004/2005 Adopted Budget	FY 2004/2005 Estimated Actual	FY 2005/2006 Adopted Budget
Ad Valorem Taxes – Operating	\$ 103,858,669	105,607,107	115,138,789
Ad Valorem Taxes – Debt	6,990,459	7,100,218	7,672,448
Franchise Fees	13,800,400	14,185,200	14,070,000
Utility Taxes	34,049,176	32,285,000	31,818,205
Licenses & Permits	10,955,700	10,594,000	11,038,100
Intergovernmental	16,843,545	16,365,000	16,575,000
Charges for Services	16,746,927	16,144,362	16,824,522
Fines & Forfeitures	2,371,000	2,250,100	2,060,000
Miscellaneous:			
Interest	368,500	616,042	830,500
Leases/Rents	2,388,933	2,480,486	2,510,691
Special Assessments	12,996,833	13,297,663	13,026,833
Other Miscellaneous	18,191,166	18,535,380	19,278,729
Non-Revenues:			
Balances and Reserves	4,509,477	11,155,757	17,617,636
Transfers	990,062	1,052,715	150,000
Total Resources Available	\$ 245,060,847	251,669,030	268,611,453

Ad Valorem Taxes – The adopted ad valorem or property tax millage for operating purposes is 5.0924. In addition to the property tax levied for operating purposes, property taxes also include a separate debt levy which is used to pay debt service costs (principal and interest payments) on outstanding General Obligation Bonds (G.O.B.). The current outstanding debt issues are 1987 bonds, which were refunded in 1992 and again in 1998, and FY 2005 Fire Bonds. Debt service for the 1987 bonds will be \$3,757,791 in FY 2005/2006 which will require a levy of \$3,955,570 and a millage of 0.1664. The 1997 bond issue, which was refunded in 2002, requires a debt service payment in FY 2005/2006 of \$2,687,369, and requires a levy of \$2,828,809 and a millage of 0.1190. The debt service for the Fire Bonds issue will be \$1,208,033 in FY 2005/2006 which will require a levy of \$1,270,950 and a millage of 0.0535. The

adopted combined millage for operating and debt service for FY 2005/2006 is 5.4313, which amounts to a 6% decrease in the rate.

By state statute, the operating property tax rate is restricted to no more than 10 mills (\$10 per \$1,000 of taxable value) for municipalities. Adoption of any increase in the total levy beyond new construction or annexation is required to reference the rolled-back rate, which is the rate necessary to generate the same taxes as were received in the prior year. Compared to the rolled-back rate of 4.7581, the adopted operating rate is a 7% increase. The increase in the total operating and debt rate is 6% over the rolled-back rate. The "Save Our Homes" (SOH) State Constitutional Amendment limits the increase in assessed value to the Consumer Price Index. For this year, the limit is 3.0%. Over time, the limit essentially shifts the tax burden from residential property to non-residential property and newly purchased residential property. The average home was calculated from the 2005 tax roll for single-family dwellings divided by the number of parcels.

Property taxes from the debt levy are shown as revenue to the General Fund and then transferred to the debt service fund. Accordingly, transfers from the General Fund to the debt service fund are in the amount of \$8.1 million. The total debt service is \$11.7 million.

The impact of the adopted City millage on the average homeowner is complicated by the Florida Constitution that provides for a limit on the assessed value of property that receives a homestead exemption. The Constitutional Amendment, "Save Our Homes," limits the increase in assessed value for those properties to the lesser of 3.00% or the year-over-year Consumer Price Index change. For calendar year 2005, the limit is 3.00%. Homes that were homesteaded since the beginning of the program reflect an assessed value that has been restricted since 1995. Therefore, there are great disparities for similar properties that may have the same market value but drastically different assessed values as described below.

- A property that has enjoyed the benefits of the assessed value limit since 1995 with and without homestead exemption. The one with homestead would pay \$(26.64) less in City taxes in FY 2006 compared to FY 2005. The same property without homestead would pay \$146.38 more.
- The Property Appraiser estimates that the market value of the average condominium in Fort Lauderdale is \$234,832. A condominium with homestead exemption would pay \$(26.63) less in FY 2006 compared to a non-homesteaded condominium, which would have an increased City tax bill of \$153.30.
- A similar comparison to the condominium above is provided for the average single family home estimated with a market value of \$337,717. The one with homestead would pay \$(41.74) less next year compared to \$220.46 more without homestead.

Market value is the estimated price that a home would sell for in the real estate market. The Property Appraiser's Office establishes the assessed value that generally lags behind the market values at any point in time. For homesteaded properties, the assessed value is limited by the State Constitution. The taxable value includes consideration of any exemption including homestead at \$25,000 that is subtracted from the assessed value amount. In addition to the usual homestead exemption, qualifying seniors may also receive an additional \$25,000 if they are 65 or older as of January 1, 2005 and have a combined household gross adjusted income of no more than \$22,693.

The following is a comparison of FY06 adopted millage rates for Broward County taxing jurisdictions, as well as larger Florida cities.

Table 2. Adopted Operating Millage Rates for FY 2005/2006

<u>Jurisdiction</u>	<u>Millage</u>	<u>Percentage</u>
Broward County Schools	7.8410	34.47%
Broward County	6.2942	27.67%
Fort Lauderdale	5.0924	22.39%
North Broward Hospital	2.1746	9.56%
S. Florida Water Mgmt.	0.6970	3.06%
Children Services	0.4231	1.86%
Hillsboro Inlet District	0.1845	0.81%
Florida Inland Navigation	0.0385	<u>0.17%</u>
		100.0%

Table 3. FY 2005/2006 Operating Millage Rates as Adopted per \$1,000 of Taxable Value for Selected Florida Cities

Jacksonville*	9.6500
Miami	8.4995
Miami Beach	7.4810
Hialeah	6.9500
St. Petersburg	6.9163
Hollywood	6.8000
Tampa	6.5390
Clearwater	5.7530
Orlando	5.6916
Fort Lauderdale	5.0924
Gainesville	4.9416
Pembroke Pines	4.5990
Coral Springs	3.8715
Tallahassee**	3.7000

*Jacksonville, which is consolidated with Duval County, may levy up to \$20 per \$1,000 of value.

**Tallahassee operates its own power company. Revenues from that operation heavily subsidize their general fund.

Table 4. Broward County Cities - Population and FY 2005/2006 Millage Rates

<u>City</u>	<u>Population</u>	<u>Rank</u>	<u>Operating</u>	
			<u>Millage</u>	<u>Rank</u>
Pembroke Park	5,708	28	8.5000	1
Sea Ranch Lakes	727	30	6.9500	2
Hollywood	142,985	3	6.9163	3
Margate	54,455	15	6.7611	4
Miramar	101,813	5	6.6500	5
West Park	12,000	24	6.5239	6
Lauderdale Lakes	31,752	20	6.4007	7
Dania	58,080	12	6.3900	8
Wilton Manors	12,282	23	6.3800	9
Hallandale Beach	35,230	18	6.2838	10
Tamarac	57,726	14	6.2499	11
Sunrise	88,976	6	6.2100	12
Lauderhill	57,936	13	6.0200	13
Deerfield Beach	65,113	10	5.9949	14
Oakland Park	31,810	19	5.8868	15
Cooper City	28,993	21	5.6870	16
North Lauderdale	40,281	17	5.6792	17
Coconut Creek	47,922	16	5.3408	18
Davie	81,939	9	5.1000	19
Fort Lauderdale	170,212	1	5.0924	20
Lauderdale-By-The-Sea	6,278	27	4.7000	21
Pembroke Pines	149,882	2	4.5990	22
Plantation	84,604	8	4.5889	23
Lazy Lake	34	31	4.4736	24
Parkland	19,374	22	4.1000	25
Pompano Beach	87,132	7	4.0380	26
Coral Springs	126,711	4	3.8715	27
Lighthouse Point	10,857	25	3.5630	28
Southwest Ranches	7,443	26	3.0000	29
Hillsboro Beach	2,245	29	2.8159	30
Weston	60,636	11	1.5235	31

Franchise Fees - Franchise fees are payments made by Florida Power and Light (FPL) and Peoples Gas for the privilege of constructing upon and operating within the rights of way owned by the City. The basis for the fees is provided for in long-term agreements. FPL, which is projected to pay \$13,700,000, which is 3% above the adopted budget of \$13,300,200, remits 6.0% of its gross revenue derived from accounts within the City limits, less property tax and minor fees previously paid to the City. The adopted FY 2005/2006 budget reflects a 3% increase over the current year's budget.

Utility Taxes - The City levies a 10.0% utility tax on electric, gas, and water utility bills for customers within the City. The largest source for this revenue category is the State communications services tax which replaced the utility and franchise fees on telecommunication and cable television services. The tax represents 49.0% of the adopted revenue based upon estimates from the Florida Department of Revenue, and is on a declining trend due to technological changes in the communications industries that have led to lower prices and lower usage rates for traditional telephone services. FPL comprises 40.0% of the total. Water utility taxes will increase as water rates increase.

Charges for Services - This is associated with revenue received from users of specific services, including fees for police, building inspections, planning, and docks, as well as parks and recreation. This category reflects no change from the current year.

License and Permit Fees - License and permit fees include occupational licenses issued to authorize businesses to operate within the City limits, and development permits issued to authorize building and construction within the City limits. This area is remaining stable.

Intergovernmental Revenue - This revenue source is comprised of recurring State and County-shared revenue. The State of Florida shares motor fuel, alcoholic beverage license, and sales tax revenue with local government on the basis of population. Broward County provides gasoline and occupational license revenue. There is no change in this revenue source.

Fines and Forfeitures - This revenue category includes fines for traffic and other violations collected by the County on our behalf through the judicial process. It is showing a 13% decline over the current year due to fewer traffic citations issued due to vacancies in the Police Department. This category represents less than one percent of all General Fund resources.

Miscellaneous Revenue - This revenue source includes interest earnings, rents, the special assessment for fire-rescue, and interfund charges. The investment market shows a slight rebound over last year's decline of about \$230,000. The fire assessment, which appears as a non-ad valorem charge on the tax bill, remains at \$94 per residential unit. The City will recover approximately 40% of its fire suppression expenses under this financing plan.

Non-Revenues - This source consisted of the working capital reserve, prior year balance, and transfers from other funds. Working capital reserve and prior year balance is now considered as fund balance and no budget amount is adopted for FY 2006.

GENERAL FUND

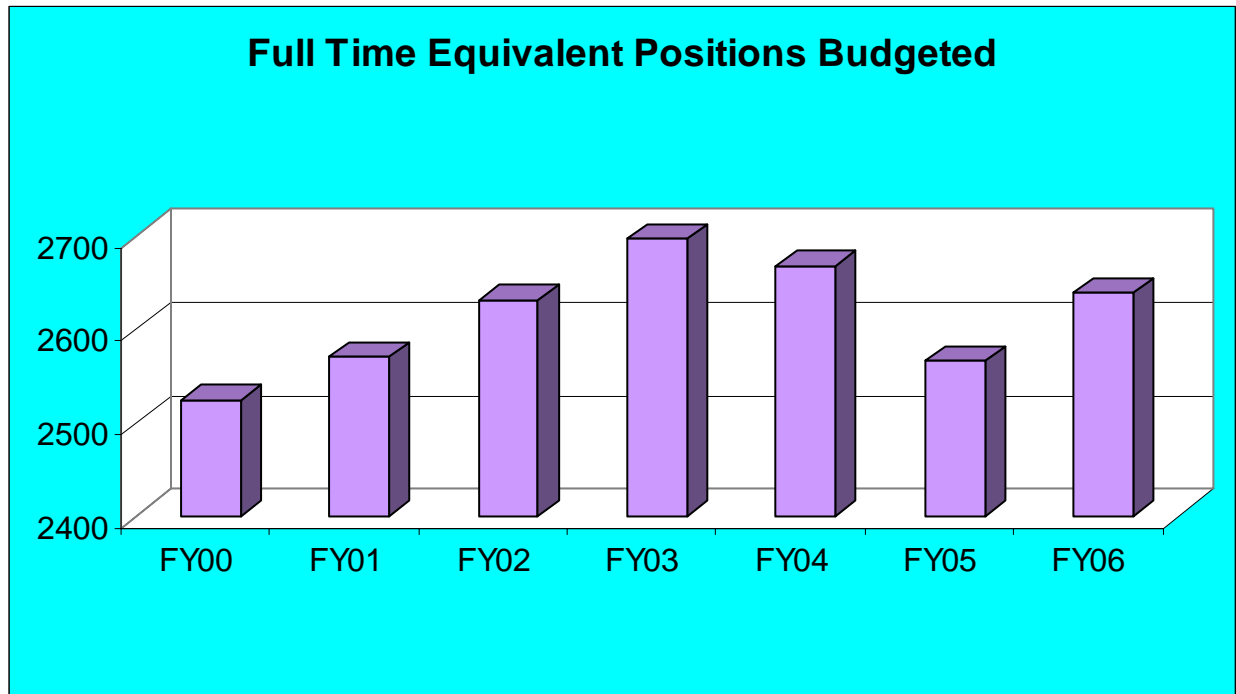
Table 5. Expenditure Summary by Department

Resources Allocated	FY 2004/2005 Adopted Budget	FY 2004/2005 Estimated Actual*	FY2005/2006 Adopted Budget
Building Services	\$ 10,084,436	8,919,257	9,871,498
Business Enterprises	5,303,881	5,167,189	5,582,167
City Attorney	2,822,406	2,797,176	3,120,811
City Auditor	-	-	400,000
City Clerk	1,279,980	1,060,528	1,385,039
City Commission	306,958	323,968	828,311
City Manager	1,745,936	1,633,283	1,511,428
Economic Development	1,099,972	619,753	738,572
Finance	3,625,850	3,493,675	3,641,107
Fire-Rescue	49,459,127	49,695,393	53,832,817
Human Resources Department	2,507,991	2,594,757	2,559,739
Information Systems	4,474,434	4,606,371	4,439,960
Office of Management & Budget	1,212,077	882,061	1,358,429
Office of Professional Standards	455,146	415,883	556,498
Parks and Recreation	24,821,286	25,036,898	25,744,109
Planning and Zoning	2,903,353	3,016,468	4,178,119
Police	77,058,949	75,474,921	82,255,642
Procurement	980,621	894,977	1,088,556
Public Information	2,197,472	1,275,816	1,310,978
Public Works	15,789,937	15,204,748	16,564,106
Other General Government	10,981,371	11,432,994	11,018,233
Total Departmental	\$ 219,111,183	214,546,116	231,986,119
Non Departmental			
Transfer to CRA - Tax Increment	2,006,627	2,022,198	2,677,184
Transfer to Miscellaneous Grants	112,238	314,664	330,285
Transfers to Debt Funds	13,218,933	13,611,681	11,650,229
Transfer to General Capital Improvements	4,306,000	4,350,000	4,350,000
Transfer to Vehicle Rental	281,563	206,735	0
Total Non Departmental	\$ 19,925,361	20,505,278	19,007,698
Balances and Reserves	5,024,303	16,617,636	16,617,636
Reserves for Contingencies	1,000,000	-	1,000,000
Total Expenditures	\$ 245,060,847	251,669,030	268,611,453

*Actual expenditures include projections or spending against prior year encumbrances that are not included in the adopted budget.

CITY OF FORT LAUDERDALE STAFFING LEVELS

The number of full-time equivalent (FTE) positions is a primary factor in determining the adopted budget. The adopted all funds staffing level for FY 2006 is 2,641 FTE positions. This is approximately the same level as authorized four years earlier in FY 2002 of 2,631.55.



Program highlights are listed below. Please note that when costs are given for new positions, the figure includes salary, benefits, capital equipment, and/or operating expenses, as needed.

Building Department – Two Code Enforcement Officers and one Service Clerk have been added to serve the newly annexed area of Rock Island and Twin Lakes North for a total cost of \$173,443.

Business Enterprises – Due to the annexation of Rock Island, additional School Crossing Guards are included for \$41,160. An existing Messenger position has been transferred into the General Fund from the Central Services Fund at a cost of \$41,030. Three new positions have been added including an Administrative Assistant for \$64,572, a Senior Accounting Clerk for \$44,969 and a Service Clerk for \$40,312.

City Attorney's Office – The adopted budget includes funding for a new Senior Assistant City Attorney position for \$146,953 due to additional workload responsibilities.

City Auditor – This is a new department established via a November 2004 voter approved City Charter change. A budget of \$400,000, which includes two new positions of a City Auditor and an Administrative Assistant, has been added for this purpose.

City Clerk – In order to provide an educational session for advisory board/committee memberships, \$700 has been added to the budget. Another \$9,000 was added to replace the three televisions for the City Commission meetings. Due to the upcoming Primary and General City Commission elections in March 2006, \$875,451 is also included. Seven positions have been transferred out to the City Commission Office due to the City Charter change that was approved by the voters in November 2004, for a net reduction of (\$475,898).

City Commission – In order to provide adequate funding levels for various operating expenses such as memberships, print shop, procurement card, meetings, etc., \$31,900 was added to this budget. Other increases include \$475,898 to transfer in the seven positions from the City Clerk's Office as noted above.

City Manager – This request includes \$120,000 for a Federal Lobbyist.

Economic Development – A Real Estate Officer has been added for \$85,000.

Finance – The adopted budget includes \$13,200 for twenty-two laser printers in the Treasury Division, \$3,500 for overtime to implement the new Utility Billing System and \$1,400 for site visits concerning this system, all of which are completely offset by revenue. Another \$65,000 has been added for temporary Accounting Services due to current workload demands and existing vacancies.

Fire-Rescue – New funding includes \$28,450 for a Receptionist position for the Fire Administration building, \$524,822 for eight firefighters to serve the annexed areas of Rock Island and Twin Lakes North, plus an additional \$120,000 to purchase 20 computers to place in the fire apparatuses. Another \$524,822 has been added for the eight firefighter positions that were un-funded in FY04/05, which will restore the staffing levels needed to keep Engine 13 in service.

Human Resources – A temporary Clerk Typist II is included for \$34,298, as well as \$21,750 for overtime, both due to the increased workloads. To assist with filling vacancies, \$23,000 has been added for advertising. A computer software upgrade is also included for the Employee Photo Identification Suite/Support for \$3,180.

Information Systems – Three Geographic Information Specialist (GIS) positions that were funded by the GIS Capital Improvement Plan are now funded in the General Fund for a total of \$262,543. The budget also includes \$10,000 for PC license upgrades, \$7,000 for Anti-Spyware software, \$74,793 for a new Technical Report Writer position, and \$30,000 for a Citizen Response Message/Survey System.

Office of Management and Budget – A new Financial Management Analyst is included for \$68,573 to focus on the Capital Improvement Plan.

Office of Professional Standards – The budget includes a new Office of Professional Standards Specialist for \$84,196, \$10,000 for temporary clerical services, \$12,575 for professional services to provide mandatory training, \$1,000 for a rent increase, \$4,000 for research and background investigations databases, and \$3,000 for conferences.

Parks and Recreation – Additional lifeguards, a pool equipment mechanic, electric, water, and chemicals are included for the new interactive water playground at Riverland Park for a cost of \$210,918. Twenty-four radios are to be replaced for \$38,784, \$10,000 is being added for a Twin Lakes annexation tree trimming contract, and \$43,168 for a new Senior Accounting Clerk.

Planning and Zoning – This budget includes \$100,000 for the Comprehensive Plan Evaluation and Appraisal Report Amendments, \$65,000 for the Unified Flex Zone study consultant, \$300,000 for the Downtown Campus study consultant with offsetting revenue of \$150,000, and \$75,000 for the Area-Wide Plan consultant. A Historical Resource Planner has also been added for \$75,000.

Police – Included in the adopted budget is \$339,311 for staff, equipment, and building repairs due to increases in costs for hiring and recruitment efforts. Thirteen Police Officer positions have been added for \$1,600,000; \$500,000 added for Booking and Action Plans overtime, and \$200,000 for three part time Reserve Police Officer positions.

Procurement – Computer software to streamline the travel process is included for \$16,500 and \$25,000 is added for computer software to process vendor applications and notifications, as well as bid tabulations.

Public Information – The adopted budget continues the existing operation.

Public Works – A Traffic Engineer and a Transportation Engineer has been added for \$85,000 apiece, along with \$18,000 for overtime associated with air conditioning and carpentry repairs. Also included is \$800,000 to sandblast and paint the wave wall at the beach and \$100,000 for City Hall security.

Other General Government – This category includes items that are considered a citywide expenditure such as the General Fund portion of retiree health benefits, telecommunications, tuition reimbursements, and disability health benefits. The budget has funding for Area Agency on Aging (\$37,050), Family Central (\$38,000), and Sister Cities Program (\$19,000). A citywide computer replacement plan is funded here for \$200,000, along with \$250,000 for anticipated consulting fees for a best practices/performance based budgeting study. Also included is \$1,400,000 for cost-of-living adjustments for management and confidential employees, as well as for employees covered by union contracts. This would allow for a 2% increase in October 2005 and a 1% increase in April 2006, which matches what the Police and Fire unions have agreed upon.

Year-End Balance/Reserves – The total Balance/Reserves is \$17.6 million. This includes \$1 million for contingencies, as well as \$16.6 million for fund balance. Fund balance has increased greatly over the FY04/05 adopted amount of \$5 million. This is due to increased budget controls and other cost savings measures to meet a national target of having a fund balance of 7-10% of the budget.

Transfers – A transfer is an interfund transaction. Transfers out of the General Fund include resources for debt service (principal and interest) payments, contributions to the capital improvement program, the City's portion of the tax increment for the two Community Redevelopment areas, grant matching funds, and reserve funding.

Table 6. General Fund Transfers

		FY 2004/2005	FY 2004/2005	FY 2005/2006
		Adopted	Estimated	Adopted
TRANSFERS IN		Budget	Actual	Budget
CRA	\$	829,128	827,136	150,000
GOB 1997/2002 Debt Service		160,934	160,934	-
General Capital Projects		-	64,645	-
Total Transfers In	\$	990,062	1,052,715	150,000
TRANSFERS OUT				
CRA	\$	2,006,627	2,022,198	2,677,184
Miscellaneous Grants		112,238	314,664	330,285
General Obligation Bonds		6,825,849	7,100,171	7,672,498
Sunshine State		2,287,718	2,347,719	927,045
Excise Tax Bonds		1,487,941	1,490,741	1,479,136
General Capital Projects		4,306,000	4,350,000	4,350,000
Parking		127,129	-	-
Central Services		29,157	-	-
Vehicle Rental		125,277	206,735	-
Transfer to FIFC		2,617,425	2,673,050	1,571,500
Total Transfers Out	\$	19,925,361	20,505,278	19,007,648

SANITATION FUND

The Sanitation Fund provides the City with residential household garbage and yard waste collection, lot clearing, canal cleaning, bulk trash collections, recycling and street cleaning services. Since the implementation of new service levels in early FY 1998/1999, we have continued to maximize the separation of clean yard waste in our programs. These service levels continue to work well with our existing customers.

The remediation of the old Wingate Landfill and Incinerator site is finalized and based on the agreements between the City, other Potential Responsible Parties and the Environmental Protection Agency, and continues to be financed with the 6.0% rate increase approved by the City Commission for this purpose in April 1995.

FY 2005/2006 adopted budget for Sanitation Fund is \$20,067,897, which is a \$1,554,299 decrease from the FY 2004/2005 budget. This decrease was managed through the privatization of the remaining residential curbside garbage collection routes.

With these operational changes, the City will maintain its compliance with the covenants of the Sanitation Revenue Bonds, which require the net revenues to be at least equal to 135.0% of the principal and interest requirements for each fiscal year. There is no sanitation rate increase for FY 2005/2006.

WATER AND SEWER FUND

The City of Fort Lauderdale supplies water and sewer services on a regional basis for over 300,000 residents of central Broward County. Areas serviced by the City's water treatment and distribution system include Fort Lauderdale, Port Everglades, Sea Ranch Lakes, Lauderdale-by-the-Sea, Oakland Park, Wilton Manors, Davie, Tamarac, and portions of unincorporated Broward County.

The total FY 2005/2006 adopted operating budget for the Water and Sewer Fund is \$46,033,719 which is a decrease of \$1,624,054 million from the FY 2004/2005 adopted budget. Although the operating budget has decreased, the WaterWorks 2011 financial model still requires 2.5 % rate increase this year.

The impact of a 2.5% rate increase on a residential customer using 10,000 gallons of water monthly amounts to \$1.53 illustrated as follows:

2.5% Effect on Water and Sewer Rates

<u>5/8 inch meter</u>	<u>Old Rate</u>	<u>New Rate</u>	<u>Increase</u>
Water Fixed Charge	\$ 3.37	\$ 3.46	\$ 0.09
Water Commodity			
0-3,000 gals	1.10	1.13	0.03
4-7,000	1.90	1.95	0.05
> 8,000	2.80	2.87	0.07
Sewer Fixed Charge	3.93	4.03	0.10
Sewer Commodity			
0-3,000 gals	2.57	2.64	0.07
> 4,000	3.55	3.64	0.09

2.5% Effect on Average Customer (10,000 gallons/month)

<u>5/8 inch meter</u>	<u>Old Rate</u>	<u>New Rate</u>	<u>Increase</u>
Water Charge	\$22.67	\$23.26	\$ 0.59
Sewer Charge	<u>36.49</u>	<u>37.43</u>	<u>0.94</u>
Total	\$59.16	\$60.69	\$ 1.53

CENTRAL REGIONAL WASTEWATER SYSTEM FUND

The City of Fort Lauderdale, through Large User Agreements, operates the Central Regional Wastewater System to provide treatment services for Fort Lauderdale, Oakland Park, Wilton Manors, Port Everglades, and parts of Tamarac. These agreements, necessitated by federal funding requirements, establish the methodology for setting rates to large users. The City Commission establishes a billing rate based upon estimated expenses for the coming fiscal year. At the close of each fiscal year, the fund is audited and the actual rate determined. If necessary, lump sum rebates or charges are made to adjust the amounts paid during the year. In the past, the rate calculated at year-end has been less than the budgeted rate resulting in rebates instead of charges.

The FY 2005/2006 operating budget for the Central Regional Wastewater System is \$11,080,610, a decrease of \$173,561 from the FY 2004/2005 budget. A meeting of the Wastewater Large Users Committee was held in September to set the rates for FY 2005/2006. The Regional Advisory Board, as established by City Code, serves in an advisory capacity to the City Commission and the Central Wastewater Region for the purpose of making recommendations to each regarding rates and modifications to wastewater facilities. At the meeting, the Board approved a rate of \$0.95 per 1,000 gallons.

STORMWATER MANAGEMENT SYSTEM FUND

The revenues collected for the City's Stormwater Management Program are used for operating expenses and capital improvements directly related to the management of stormwater, including improvements designed to increase water quality in the City's waterways. The adopted FY 2005/2006 Stormwater operating budget is \$2,619,704, which is a \$37,029 increase over the FY 2004/2005 adopted budget.

We are still spending down the reserves. Additionally, there are greater demands for new stormwater projects. Therefore, a 5% rate increase has been approved.

Billing will be based on the following rate schedule:

- Residential property with three units or less will be billed \$2.76 per month (\$0.14 per month increase).
- Commercial and industrial properties, as well as multifamily residential with four units or more will be billed \$27.97 per acre per month (\$1.34 per acre per month increase).
- Property with low runoff characteristics, such as vacant land, parks and well fields, will be billed \$8.87 per acre per month (\$0.43 per acre per month increase).

PARKING SERVICES FUND

The City's administrative reorganization at the beginning of FY 2004/2005 moved Parking Services out of the dismantled Administrative Services Department and combined it with Fleet Services to create the new Parking and Fleet Services Department under one Director. The organization of both sections of the new department remained intact and Parking Services continues to be operated in a fund separate from Fleet Services. The City's parking system provides approximately 9,214 parking spaces located in four parking garages and 33 parking lots, as well as on-street parking. The FY 2005/2006 Parking Services operating budget is \$8,535,766, a decrease of \$440,704 from the FY 2004/2005 adopted budget. The Parking Enforcement component of the Parking Fund resides in the Police Department budget but is part of the total Parking Services operating budget listed above. The FY 2005/2006 Parking Enforcement total is \$1,403,492.

Continuing vacancies in the Police Department parking enforcement section, coupled with a five month citation warning program on Sundays in the downtown core area aimed at providing visitors with a more positive parking experience, are reflected in the downturn in citations issued in FY 2004/2005, and the subsequent decrease in citation revenues. The FY 2005/2006 citation revenue budget reflects a \$597,000 decrease from the \$3,305,000 budgeted in FY 2004/2005.

The old and obsolete multi-space meters in the Birch/Las Olas Intracoastal Lot, and the George English and 15th Street Boat Ramp Lots were replaced with new multi-space meters that offer customers coin, currency, and credit card payment options, and the parking lot across the street from the Aquatic Complex was converted from all single space meters to a multi-space metered lot. The twenty (20) replacement multi-space meters for Las Olas Boulevard will be ordered by the end of FY 2004/2005 with new meters that incorporate the newest payment-option technologies, plus newly emerging technologies for convenient cashless parking.

In the area of new technology, Parking Services and Information Technology Services implemented the City's first pay-by-phone Interactive Voice Response (IVR) system to complement the Internet Web Based parking citation payment system already installed for the convenience of our parking customers. In addition, we implemented a new geographic information system (GIS)/Meter Management system, which we believe is the first of its kind in the country, that integrates all meter related operational information with the graphic display to assist our parking employees and customer service representatives to better serve our customers. Finally, we implemented a new auditing system for all single space meters using handheld devices to strengthen our revenue controls.

Phases I and IB of the major rehabilitation of the City Park Garage and the Mall Area have been completed, including structural strengthening and exterior power-washing and painting. The second phase, the replacement of the four (4) hydraulic elevators with new traction-type elevators will commence in FY 2005/2006. Phase III includes a façade renovation above 2nd Street, upgrade of the way-finding signage, and lighting enhancements above 2nd Street under the garage and will commence in FY 2006/2007. Parking Services has also recently completed a self-evaluation of all City parking facilities under the jurisdiction of Parking Services to bring them into full ADA compliance. This study will be the basis for subsequent projects to implement the compliance between FY06 through FY08.

AIRPORT FUND

The Executive Airport Division of the Business Enterprises Department develops, operates and promotes Fort Lauderdale Executive Airport and Industrial Airpark, the Downtown Helistop, and Foreign-Trade Zone #241. The Airport is self-sustaining, with revenue generated by land leases and fuel flowage fees. The Division administers 47 land leases for both aviation-related and Industrial Airpark land on the 1,200-acre property.

The FY 2005/2006 Airport operating budget is \$5,704,191, which is a \$309,155 increase over the FY 2004/2005 budget due primarily to an increase in the "payment in lieu of taxes" charge to the General Fund.

Fort Lauderdale Executive Airport continues to play a key role in the City of Fort Lauderdale's economic development efforts by offering the types of facilities and amenities essential to business travelers. Executive Airport is unique in the Southeast in that it offers a 24-hour Federal Aviation Administration (FAA) Air Traffic Control Tower, an Instrument Landing System, a 6,000-foot runway, Aircraft Rescue and Fire Fighting services, U.S. Customs, 24-hour security and a police substation on the property.

This award-winning Airport is home to over 700 aircraft, including 115 jets and 40 helicopters, more than any other airport in the Southeastern United States. Five Fixed Base Operators provide a full spectrum of services, including fueling, avionics, maintenance, charters, aircraft sales and leasing, and air ambulance.

Jet fuel accounted for 89% of the 11.7 million gallons of fuel pumped at the Airport in 2004. The total gallons pumped in 2004 increased by over 612,947 gallons over the total pumped in 2003.

A number of Capital Improvement Projects are under development to enable the Airport to be operated in a safe and efficient manner. The projects include: fiber optic communication cable being deployed to enhance the Airport security project; construction of the \$2.8 million Aircraft Rescue and Fire Fighting/Emergency Operations Center/Fire Station #88 facility; design and construction of Runway 13/31 Rehabilitation; and over \$700,000 for installation of identification and directional signage around the airport roadways and entrances.

The Airport recently celebrated the third-year anniversary of the elevated Downtown Helistop, which provides a vital transportation link to the City's Central Business District. The facility offers a helicopter landing, a fully furnished lobby, and car parking spaces. The Downtown Helistop is a convenient option to surface transportation for people traveling from Miami, West Palm Beach, and as far away as Orlando and Tampa.

As a means of continuing to promote economic development opportunities in the area, the entire Airport and six other sites have been designated as Foreign-Trade Zone #241. This designation will help Airport tenants conducting international business to defer, reduce, or even eliminate costly duties or excise taxes; thus, making the tenants financially stronger and more competitive.

The Airport's mission is to attract business to the area and help those businesses prosper while being a benefit to the community. As part of that mission, the Executive Airport Division will continue to maintain the airport in a way to provide the facilities necessary for the safe operation of aircraft using the Airport. In addition, the Executive Airport Division will also maintain the new Downtown Helistop facility in a similar manner, as well as actively market and promote the use of the facility and the Downtown Fort Lauderdale Business District.

SUNRISE KEY NEIGHBORHOOD IMPROVEMENT DISTRICT

In accordance with State Statute regarding safe neighborhood districts, the following budget is based upon a millage rate of 1.0000 mil.

Insurance	\$ 5,000
Accounting, Audit & Administration	3,000
Vehicle Expenses	4,200
Repair and Maintenance	6,000
Security	35,000
Landscaping/Pest Control	5,000
Contingencies	<u>3,000</u>
Total	\$61,200

LAUDERDALE ISLES WATER MANAGEMENT DISTRICT

Accompanying the annexation of the Riverland Road area in September 2002, the Lauderdale Isles Water Management District is a special district authorized by Section 197.3632, Florida Statutes to address water quality issues. This district, currently composed of 549 properties adjoining the waterways that run through the Riverland area, continues to levy an assessment of \$15 per property for enhancement of their aquatic weed control efforts in their canals. The district adopted their budget in the amount of \$8,235 based upon an assessment of \$15 per property for FY 2006 at their July 7, 2005 meeting. The TRIM (Truth in Millage) notifies the property owners of this assessment. The City of Fort Lauderdale approved their budget as part of the First Public Hearing held on Wednesday, September 7, 2005.

CAPITAL IMPROVEMENT BUDGET

Expenditures for capital improvements are not included directly in the operating budget. The Annual Operating Budget includes and identifies amounts to be transferred to capital project funds from operating sources. The appropriations for capital improvements are budgeted as part of the Capital Improvement Plan (CIP) and prepared and approved separately. This year the proposed General Fund transfer to the General CIP is \$4,350,000. See page E-1 in the Capital Improvement Plan section for the schedules that provide the sources of funding for the General Capital Project Budget as well as the Enterprise funds. The list of projects utilizing these funding sources will be provided for Commission review in a future Conference meeting when the CIP proposed plan is presented.

COMMUNITY REDEVELOPMENT AGENCY

The City of Fort Lauderdale has one Community Redevelopment Agency (CRA) with two redevelopment areas: the Central Beach and Northwest Progresso Flagler Heights (NWPFH). The purpose of the CRA is to spur redevelopment in areas that would not move forward economically without public investment. The primary source of revenue for the CRA is the tax increment, which is the millage rates of the City, Broward County, the Hospital District, and the Children's Services Council applied to the increase in the taxable value of property within the CRA since the creation of the Agency.

For FY 2006, the Property Appraiser has provided the following net taxable value amounts compared to last year:

<u>Area</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>% Change</u>
Central Beach	\$279.9 M	\$334.6 M	20%
NWPFH	\$445.5 M	\$548.9 M	23%

The tax increment from the City's millage rate is taken in as General Fund revenue and is reflected as a transfer out to the CRA. While the City postpones its General Fund revenue from the growth of property value within the CRA, it benefits from spin off of development adjacent to the CRA areas triggered by the CRA efforts. Increases in population translate into additional State-shared revenue tied to number of residents, and the City benefits overall by the elimination of blight and the improvements that make the City better as a whole.



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BUDGETARY POLICIES AND BASIS

INTRODUCTION

The City of Fort Lauderdale is a municipality chartered under the laws of the State of Florida in 1911, with the Charter being replaced by a special act of the Florida Legislature in 1957 and substantially revised in 1984.

The Annual Operating Budget is the result of efforts by the Mayor and four City Commissioners as well as City staff to allocate limited resources to best serve the needs of the City of Fort Lauderdale. The Budget therefore reflects the policies adopted by the Commission in response to the needs and concerns communicated to them by the residents of Fort Lauderdale. A Vision Statement has been adopted by the Commission, which summarizes the City's long-term aspirations. The City Commission has appointed a Budget Advisory Board of residents who provide recommendations to the Commission during the year as well as prior to adoption of the Annual Operating Budget.

FINANCIAL STRUCTURE

The Budget is designed to coordinate with the City's accounting system in order to facilitate an orderly and expeditious transition from budget adoption to financial control. A brief explanation of the types and purposes of budgeted funds is presented below.

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is on determination of changes in financial position, rather than net income.

The following are the City's governmental fund types:

General Fund - The General Fund is the general operating fund of the City. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are paid from the General Fund.

Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) requiring separate accounting because of legal and/or regulatory provisions or administrative action. Funds of this type in the Annual Operating Budget are the Fort Lauderdale Community Redevelopment Agency and Sunrise Key Safe Neighborhood District.

Debt Service Funds - Debt service funds are used to account for the annual payment of principal, interest, and other expenditures on general long-term debt, other than bonds payable from the operations of the enterprise funds. Funds of this type in the Annual Operating Budget are General Obligation Bonds, Excise Tax Bonds, Sunshine State Governmental Financing Commission, and Tax Increment Revenue Bonds.



BUDGETARY POLICIES AND BASIS

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Capital Projects Funds - Capital projects funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. While the Annual Operating Budget includes the contribution to these funds from operating sources, the specific appropriations for these funds are only summarized in this document and are included in detail in a separate Capital Improvement Plan which is separately adopted by the City Commission.

Proprietary Fund Types

Proprietary funds are used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector. The measurement focus is on determination of net income. The following are the City's proprietary fund types:

Enterprise Funds - Enterprise funds are used to account for operations that provide a service to citizens, financed primarily by a user charge, and where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes. Funds of this type in the Annual Operating Budget include Sanitation, Water and Sewer, Central Regional Wastewater System, Parking System, Executive Airport, and Stormwater Management.

Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one department to other departments of the City or to other governmental units. Funds of this type in the Annual Operating Budget are Insurance (Risk Management), Central Services (Print Shop, Radio, and Telecommunications), and Vehicle Rental (Fleet Management).

Other Fund Types

In the City's accounting system, there are other fund types which are not included in the Annual Operating Budget. These funds are fiduciary funds and account groups.

Fiduciary Funds - Fiduciary funds are used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governmental units, and/or other funds. Funds of this type include the Cemeteries General Reserve Endowment and Perpetual Care Funds, General Employees and Police/Fire Pension Funds, the Arts and Science District Garage, and Deferred Compensation. The Annual Operating Budget reflects the operating budget contributions to the pension plans and deferred compensation. The City contributes no money to the cemeteries funds because the function has been privatized. The Arts and Science District Garage, while managed by the Parking staff, is handled as a separate function on behalf of the Performing Arts Center Authority and the Downtown Development Authority.

Account Groups - Account groups are used to establish accounting controls and accountability for the City's general fixed assets and its general long-term debt. The City's account groups are General Fixed Assets and General Long-Term Debt. The Annual Operating Budget provides for the initial purchase and on-going maintenance of fixed assets. The Annual Operating Budget does not include compensated absences but does reflect the annual principal and interest amounts (debt service) on bonded debt.



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BUDGETARY POLICIES AND BASIS

GENERAL FINANCIAL POLICIES

The purpose is to provide overall financial guidance for the City of Fort Lauderdale, and serve as a basis for future financial decision-making.

General Guidelines

- Current, recurring revenues should equal current, on-going expenses.
- One-time revenues can be used to build up the undesignated fund balance or be used for truly one-time expenses without impacting service levels.
- Any year-end surplus should be directed to the undesignated fund balance and not used to finance recurring expenses in the following fiscal year.
- Capital improvements should be financed from current revenues, but may be financed by prudent use of debt instruments that provide for a pay back period, which does not exceed the life of the improvement. Once the City has borrowed for such improvements, debt service becomes a current expense to be covered by recurring revenue.
- Internal service funds are used by the City to provide services within the City organization. Examples include fleet, print shop, radio communications, telephones, and insurance. Charges to City departments should be set to cover all costs. They should have sufficient reserves to cover fluctuations or long-term liabilities such as vehicle replacement and insurance claims.

Fund Balance Levels and Appropriation of Fund Balance

- Maintaining a prudent level of undesignated fund balance is necessary to protect the City against reducing service levels, emergencies or natural disasters, unanticipated economic downturns, or unpredicted one-time expenditures. They also provide flexibility to respond to unexpected opportunities.
- The City endorses the General Finance Officers' Association standard of 5% to 15% and has established a minimum undesignated fund balance in an amount equal to 7% of budgeted operating expenditures in the General Fund, or about one month of regular General Fund operating expenditures. Should the projected, or actual undesignated fund balance fall below this minimum, a plan will be submitted by the Director of Finance and the Director of the Office of Management and Budget for the City Manager's consideration to achieve the minimum level within a three-year period. This plan will include a combination of cost reductions, revenue enhancements, and/or service reductions and should be submitted within 30 days of recognition of the fund shortfall. Use of the fund balance below the 7% level is permitted only in case of an emergency, or in the case of an unanticipated economic downturn, which causes a material loss of revenues. Non-recurring revenues should not be used to balance the annual budget for recurring expenses.



BUDGETARY POLICIES AND BASIS

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Funding of Self Insurance Fund

- City managed, self-insured programs are to be funded through fees recovered through the user departments including administrative costs and reserves. These self-insurance programs include workers' compensation, certain health plans, police and employment practices and general liability.
- It is the policy of the City that the self-insured programs of the City be fully funded. An actuarial report will be performed each year. Any current or future deficits that may occur in the worker's compensation or general liability programs will require a financial plan which will require that the fund deficit be eliminated within the next three years. This plan will be presented to the City Manager for consideration. The plan will include options such as increased department contributions, transfer of available equity reserves from other self-insurance programs or transfers from other funds available as a means to fund the deficit.

Capital Improvement Program

- The City currently prepares a 5-year Capital Improvement Program with each annual budget. The program serves as a general planning guide for the construction of general purpose and utility facility improvements in the City. This provides the City Commission with an assessment of capital needs. Annual contributions to this program from the General Fund are required to maintain facility improvements and infrastructure requirements.
- It is the policy of the City that annual contributions to this program from the General Fund are at a minimum of 1% of the total General Fund expenses. Additional amounts may be made during the fiscal year through budget amendments as desired projects and funding sources become available. However, additional funding from the General Fund will not be permitted if the use of fund balance causes the undesignated fund balance to fall below the 7% minimum requirement. The City Manager may pursue alternate methods of funding these projects through federal, state, or local grants, contributions from developers and other innovative financial options (public/private partnerships).
- The construction of new facilities or buildings and other types of infrastructure or the annexation of property may require additional future operating costs to staff and maintain the facility or property. These costs of staffing and maintaining the facility or property and any associated revenues should be considered prior to construction of the facility or annexation of the property.
- It is the policy of the City that all capital projects or other long-range projects (annexation of property, tax increment areas, etc.) provide an economic evaluation providing information on the potential operating impacts of the project. The evaluation should include any savings or incremental revenue resulting from the project, as well as any new costs. The City Manager should be made aware of the funding source to cover the operating costs of the project.



BUDGETARY POLICIES AND BASIS

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- No capital project should be funded unless an economic evaluation has been completed and the necessary funds can be reasonably assumed to be available, when needed.

Operating Capital Outlay

- Capital outlay needs can also be provided through department line item budgets. This type of capital expenditure includes: equipment replacement, hardware/software needs and other minor facility or building improvements.
- It is the policy of the City to fund operating capital needs from current revenues. The City will include in the operating budget those operating capital needs that are considered “critical” to functional operations of City services. Financing the purchase through bonds, notes or an interfund advance is an option only if the debt service required to pay back the debt can be made from current revenues (does not require the use of fund balance in future years).

Enterprise Funds

- The City provides a wide variety of services to the residents and visitors including water and sewer, solid waste, storm water, marina, parking facilities, and an executive airport. The cost of these services approximates half of the City’s annual expenditures. The City Commission establishes rates for the use of these services and periodically adjusts the rates based upon user fee rate analyses.
- It is the policy of the City in regard to enterprise funds to establish user fees at an amount sufficient to cover all costs, including indirect costs and any debt service related to investment in these facilities, and to provide for reasonable reserve levels. The City Manager is responsible for conducting periodic reviews of the financial performance of these funds to ensure user fees are adequate, costs are justified, and reserve balances are sufficient to provide for future operations.

BASIS OF BUDGETING

The budget is adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP) with the following exceptions:

- Advances from other funds are presented as revenues.
- Encumbrances, advances to other funds, and principal on long-term debt of the proprietary funds are presented as expenditures or expenses.
- Depreciation and compensated absences are not budgeted in any funds.

The GAAP basis of accounting for governmental funds is modified accrual. Under the modified accrual basis, revenues are recognized when they become susceptible to accrual, i.e., measurable and available to finance the City’s operations. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period.



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Expenditures (decreases in net financial resources) are recognized in the accounting period in which the related fund liabilities are incurred as long as it is measurable. An exception to this is long-term debt and the long-term portion of accumulated compensated absences and longevity pay, which are recognized when due.

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as a guide. There are, however, essentially two types of these revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. The resources are reflected as revenues at the time of receipt or earlier if susceptible to accrual.

The major utility and franchise taxes are recorded as revenues when earned. Licenses and permits, fines and forfeitures, charges for services, and other revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Property taxes are recorded as revenues in the fiscal year levied, provided they are collected in the current period or within sixty days thereafter. Those remaining uncollected are recorded as deferred revenues. Investment income is recorded as revenue when earned. Special assessments are recorded as revenues only to the extent that individual installments are considered available.

The accrual basis of accounting is utilized by proprietary funds and pension and nonexpendable trust funds. Under the accrual basis, revenues are recognized in the accounting period in which they are earned, if objectively measurable, whether collected sooner or later. Expenses, not expenditures, are recognized when the benefits of costs incurred are deemed to have been consumed or expired. Long-term liabilities are accounted for through those funds. Depreciation of fixed assets (including capital outlay equipment purchased in the operating budget) is recorded in the accounts of these funds as well on the straight-line basis over the following useful lives: buildings (40-50 years), improvements (20-50 years), and equipment (3-15 years).

DEVELOPMENT PROCESS

The budget process is guided by direction from the City Commission as it strives to meet the needs of the community at a reasonable price. Every Commission meeting involves deliberation about what services the City should provide, at what level, and at what price. The decisions made by the Commission throughout the year provide a general path for the budget deliberations to follow. City employees provide the perspective of professionals as to the most efficient and effective way to implement Commission policy. Residents have the opportunity to express their preferences for City services and funding mechanisms through formal budget public hearings as well as individual agenda items during the year. In addition, a Budget Advisory Board, comprised of residents and appointed by the Commission, meets regularly to develop recommendations for the budget.



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BUDGETARY POLICIES AND BASIS

The budget is designed by the Office of Management and Budget Department of the City, working closely with each department in coordinating the creation of the budget document. The budget process is comprised of five stages, all of which are facilitated by the Research and Budget Division: forecast, request, review, adoption, and monitoring. These steps often overlap one another because the City is always operating in one fiscal year while working on the next and there are many participants involved in the process.

Forecast stage - This is the beginning step in the development of the next year's budget. The Office of Management and Budget and the City Manager conducts an interim review with the Department Directors and Budget Coordinators. The budget staff outlines the options for the upcoming budget process using the City's Vision Statement as an overall guide of the City's general direction. After review by the City Manager, a forecast of the General Fund for the next fiscal year is prepared. The forecast is presented to the City Commission at the same time that the Commission provides their priorities for budget development.

Request stage - This involves many participants. In February, departments are asked to submit proposals for reorganizing or utilizing temporary and part-time help. In March, the budget staff provides training to employees who are traditionally involved in preparing their own department's budget request. In April, all departments prepare their proposals using on-line budget preparation software and complete justifications on electronic forms. The information assembled also includes revenue projections for each department's area of responsibility.

Review stage - This provides for the evaluation of budget requests that have been submitted. Budget staff review the reorganization and position change proposals in March and load any changes into the automated payroll projection system. In May, the City Manager conducts formal budget reviews with each department to better understand their priorities and requests. In June, the management team (City Manager, Assistant City Managers, and the Budget Office) meets frequently to hammer out the decisions necessary to prepare a proposed, balanced budget. Final decisions are made in July so that the City Manager can present his Budget Message to the Commission per City Charter requirements. The Budget Advisory Board, appointed by the Commission, reviews the City Manager's budget and applies the results of their yearlong research in making their recommendations to the Commission in August. The Board often submits recommendations outside of this time frame as consensus is reached on other issues.

Adoption stage - This is the final step in the development of the budget. It begins with the City Manager presenting a comprehensive proposal for the coming fiscal year. In July, the Commission accepts the City Manager's proposal and directs that a preliminary millage be calculated and forwarded to Broward County for inclusion in the State-required "Truth in Millage" (TRIM) notice sent to all property owners. The TRIM notice is sent in August and provides the taxpayer with the taxable value of their property, the proposed millage for all taxing jurisdictions, the date, the time, and the location for the first public hearing. The City Commission holds the first hearing and tentatively adopts the millage and the budget. A TRIM advertisement is placed in the City's newspaper of record before the final public hearing. That advertisement provides a budget summary, information about the final public hearing, and a notice of tax increase if applicable. The Commission holds the final public hearing and then adopts the final millage and the budget.



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Monitoring stage - This occurs year round. In October, Finance staff load the adopted budget amounts into the automated financial system for implementation of the budget. In addition, authorized positions are rolled into the payroll/personnel system to provide the guideposts for hiring. The adopted millage is transmitted to Broward County for preparation of billing and collection. The City Manager's Office in conjunction with budget staff determines the appropriate monitoring procedures for the fiscal year (i.e. approval process for budgeted purchases, review of budget shifts within a single department's budget). All during the fiscal year, departmental and Office of Management and Budget staff review purchase and personnel requisitions, have access to financial information on-line, real-time, and monitor Commission agendas for financial impacts. Monthly financial reports are prepared and distributed to the City Commission and departmental staff. Monthly departmental trend analyses are also performed and distributed to the departments, who then provide a response to any issues raised.

Refer to pages B-13 and B-14 for a summary of the budget process and calendar.

AMENDMENT/TRANSFER PROCESS

The annual operating budget of the City is approved by the City Commission at the fund and department level. Any change in the budget, change between departments, or a change between funds is considered an amendment and must be approved by the City Commission. The City Commission also approves all allocations from General Fund Contingencies.

Budget transfers "within" a department can be approved by the City Manager and/or the Office of Management and Budget (OMB).

Rationale: Budget transfers provide for ongoing adjustments to the operating budget and enhance reporting and control over expenditure/revenue items at the division/character/subobject level. It does not impact the bottom line for that department.

Guidelines:

- All budget transfers will be processed through the OMB.
- The amount "transferred in" must equal the amount "transferred out".
- All budget transfers must have the appropriate approval signatures.
- Departments that submit paperwork for expenditures that exceed the revised budget at the character level, will be required to process a budget amendment/transfer request before the paperwork will be processed.

CAPITAL IMPROVEMENT PLAN

Expenditures for capital improvements are not included directly in the operating budget. The Annual Operating Budget includes and identifies amounts to be transferred to capital project funds from operating sources. The appropriations for capital improvements are budgeted as part of the Capital Improvement Plan (CIP) and prepared and approved separately.



A Capital Improvement Program Committee meets on a regular basis to oversee a five-year CIP, which is updated and presented yearly to the City Commission for approval. A separate CIP document is available which details each project, its purpose, funding sources, timetable, and its effect on future operating budgets. The first year of the CIP is referred to as the capital budget. The CIP and Annual Operating Budget are closely linked as the budget assumes the cost of maintaining and operating new facilities as they are constructed within the CIP. The department representative on the CIP Committee is responsible for incorporating any needed funding for completed projects into the operating budget. Capital projects are budgeted and accounted for in a number of funds. A summary of the CIP is provided beginning on page E - 1.

There are many differences between the operating budget and the capital budget. The operating budget includes expenses that are generally of a recurring nature and are appropriated for one year only. It provides for the provision of all City services, but does not result in the addition of major, physical assets for the community. The capital budget includes one-time costs for projects that may last several years and result in major physical assets being added in the community.

DEBT POLICY AND ADMINISTRATION

There is no statutory or charter debt limitation. The City has established its own policies regarding the utilization of debt instruments. Debt is used for a variety of purposes and in a variety of ways. The principal use of debt by the City has been for making capital expenditures. Because the use of public capital stretches over many years, it is appropriate that those who enjoy the benefits should also pay the costs. This general principle of intergenerational equity, however, must be applied cautiously. The public capital of one generation may be regarded as a dubious asset by the next. Why should those who did not choose to make the expenditures pay for them? Any capital expenditures, the continuing merit of which is in doubt, might more appropriately be paid for by those who chose to make the expenditure. Moreover, this reservation accords with financial conservatism as a public debt based on unwanted capital expenditures is not of very good quality. Another more pragmatic qualification to this general principle is that short-lived capital expenditures may be more easily and appropriately fitted into current budgets than paid for by borrowing. The Commission has agreed to issue debt for recapitalization of existing assets and for most of the Water and Sewer Master Plan. The City determined that the needs for these improvements were such that borrowing was warranted to expedite the implementation of these projects.

The solid financial position of the City along with application of the most current financial management practices has permitted the City to obtain very favorable bond ratings and, consequently, lower interest rates.

The City has adopted the following policy statements as guidelines for the use of debt:

- No borrowing of short-term debt for support of routine operations is to be used unless borrowing can be obtained at a lower rate of interest than invested funds and funds are not available for the routine operations.
- Debt payment shall not exceed the anticipated useful life of an improvement and in no case exceed 30 years.



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- Bond issues shall be scheduled to level annual debt service requirements so that borrowing costs are minimized. This may be modified based on the express purpose of spreading improvement costs equally over a long period of time so that future citizens become responsible for portions of the cost.
- Efforts shall be made to maintain or improve the City's bond rating.
- With each bond offering and at least annually, the City shall fully disclose its financial position and fiscal management practices.

The following policy statements have been adopted by the City as operating guidelines for the level of debt for all direct non-self-supported debt:

- Direct, non-self-supported debt shall not exceed 3% of assessed valuation.
- Direct, non-self-supported debt shall not exceed \$750 per capita.
- Direct, non-self-supported and overlapping debt shall not exceed 5% of assessed valuation.
- Annual debt service requirements shall not exceed 10% of the annual budget.
- Average annual bond maturities shall not exceed 15 years.
- Where required, debt services equal to the highest scheduled principal and interest payment shall be maintained (except assessment debt) or debt service reserve insurance will be obtained.

A summary of the City's bond ratings for outstanding long term debt is as follows:

	<u>BOND RATING</u>		
	<u>Moody's</u>	<u>Standard & Poor's</u>	<u>Fitch</u>
General Obligation	Aa3	AA	N/A
Excise Tax	A1	A+	N/A
Sanitation	Aa3	AA-	N/A
Water & Sewer Bonds	A1	N/A	A1

General Obligation Bonds are secured by the full faith and credit of the City. The outstanding General Obligation Bonds will be repaid from ad valorem taxes. The Excise Tax Bonds are secured by a pledge of certain utility service, cigarette, and franchise taxes. Tax increment bonds are secured by property taxes and a secondary pledge of parking revenue.

VISION STATEMENT

CITY OF FORT LAUDERDALE

In 1995, Fort Lauderdale citizens met as an American Assembly to take part in the process to develop the strategic guide for the City into the 21st century. The Assembly's objectives, to continue the forward momentum gained by the City's 1994 mission and to address current and future challenges, resulted in this vision:

Fort Lauderdale, the "Venice of America," is a tropical paradise. Its beauty makes it truly distinctive, and the City offers residents and visitors a lasting warm and congenial lifestyle. Fort Lauderdale has become a model for other communities, which emulate not only its citizen involvement, but also its commitment to communication and participation in community planning.

Working relationships with other municipalities and agencies are strong, as we share information and resources for our mutual benefit, coordinate key services, and resolve current and future social service issues. Fort Lauderdale is a model of intergovernmental cooperation.

As the region's natural leader, Fort Lauderdale's prosperous commerce center is considered the hub of South Florida. The City is the governmental, financial and cultural center of the region. Its environment attracts and retains desired business and industry through well-trained, educated workers, available facilities, and other enhancements that encourage desirable development. Our downtown, with corporate headquarters, cultural aspects and amenities along the New River, uptown's dynamic business center, executive airport, an industrial commerce center, as well as our world renowned beach, provide a desirable setting for families to live, work and play.

Partnerships make it possible for Fort Lauderdale to achieve its successes. The high level of cooperation among residents, businesses, schools, religious organizations and the City allow the planning and implementation of programs that enhance the quality of life. Innovative projects have provided solutions to social and safety issues, such as homelessness and community policing. Quality of life, growth management and resource identification and allocation strategies have also been developed. Neighborhood organizations provide a voice for every household throughout the City. The network of neighborhood associations is a family that shares resources, collaborates with other organizations, and provides leadership to empower our entire City. Revitalization of the northwest and other areas of the City has transformed neighborhoods at risk into vibrant centers of economic and cultural richness.

Fort Lauderdale has attracted a diverse population and maintained a hometown feeling even as it provides improved access into and through the City. Neighborhoods are preserved and connected through improved streets and a network of pedestrian and bike paths. Our streetscape and natural habitat are sustained through our urban tree canopy, a source of great pride to the City. Public parks and recreation open space needs are met as we continue our focus on environmental awareness and responsibility. With unsurpassed natural beauty, our waterways provide commerce, employment and recreational activities. Water quality standards are among the highest in the country.

The unique needs of Fort Lauderdale's neighborhoods are met by a highly competitive urban school system, with facilities and resources which reflect the community's total commitment to excellence in education. Standards of excellence ensure students are prepared for life outside the classroom; parents and administrators are accountable for success. The City and the community, through commitments and bonds with educational institutions at all levels, have ensured a quality education is available to everyone.

The City is using rapidly changing technology to provide instant access to information and increased citizen awareness on many levels. We are recognized as one of the safest and cleanest cities in the United States, with residents and businesses creating a clean, safe environment in partnership with the City. Fort Lauderdale is truly a model City for the 21st century.



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BUDGETARY POLICIES AND BASIS

LINKAGES BETWEEN VISION, MISSION, PRIORITIES, AND GOALS/OBJECTIVES

The City of Fort Lauderdale strives to maintain linkages between its vision statement, departmental mission statements, budget priorities, departmental goals and objectives, and resource allocations. The vision statement has set the stage for departmental mission statements, which provide a long-range view of each department's role in achieving the vision. Traditionally, the City Commission identifies some key budget priorities, which are pertinent to the next twelve months of City activity. For FY 2006, these would include public safety services (police and fire-rescue), continued implementation of the Waterworks 2011 master plan, continued implementation of the Northwest Progresso Flagler Heights Community Redevelopment Area, and the opening of new capital facilities such as park bond projects. To address these priorities, departmental objectives for the fiscal year indicate what actions City departments will take during the fiscal year to fulfill the Commission's expectations. The allocation of resources to meet these objectives is summarized in the Budget Message, the Executive Summary, and also in the Departmental Budgets section.

In addition to Commission priorities, the Vision Statement foresees, for example, "the high level of cooperation among residents, businesses, schools, religious organizations and the City allow the planning and implementation of programs that enhance the quality of life." In the departmental section of this document, one of the goals of the Planning Department is to "develop and achieve community input on long range plans, master plans, and implementation strategies that will sustain, manage, and enhance growth of the City". The Division of Administration and Special Facilities of Parks and Recreation has a mission to "Provide residents of Fort Lauderdale and the surrounding areas with the best athletic experience and a safe/clean environment for family activities". The Fire-Rescue Operations of the Fire-Rescue Department has an objective to "reduce emergency response times, where practical, with cost effective technology, resource management, and quality assurance programs."

Other key areas of the City's vision statement which have translated into specific responses in the FY 2005/2006 budget include:

- "Model of intergovernmental cooperation" (See departmental objectives for the City Attorney's Office related to City, State, and Federal laws).
- "Using innovative implementation of new technologies" (See departmental goals of Information Systems; the Finance department's objective related to a improved information management system to increase efficiency, and more accurately allocate costs; and the Procurement Department objective related to continuing to use technology, to obtain greater competitiveness in the marketplace and fully implement on-line requisitions and vendor registration).
- "Provide a desirable setting for families to live, work and play" (See Section D for departmental objectives for Building Department, Fire-Rescue, Parks and Recreation, and Police).



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BUDGET PROCESS

MONTH	FORECAST STAGE	REQUEST STAGE	REVIEW STAGE	ADOPTION STAGE	MONITORING STAGE
OCT					Load Budget/FAMIS Roll Positions Transmit Millage Monitoring Procedures Budget Adv. Bd. Meetings
NOV					On-Line Review Review Requisitions Commission Agendas Budget Adv. Bd. Meetings
DEC	Outline Process				On-Line Review Review Requisitions Commission Agendas Budget Adv. Bd. Meetings
JAN	Prepare Forecast				Budget Coordinators Mtg. Review Requisitions Commission Agendas Budget Adv. Bd. Meetings
FEB		Reorganizations Position Changes			On-Line Review Review Requisitions Commission Agendas Budget Adv. Bd. Meetings
MAR	Commission Workshop	Train Staff Load Reorganizations	Review Reorganizations		On-Line Review Review Requisitions Budget Adv. Bd. Meetings
APR		Department Requests			On-Line Review Review Requisitions Budget Adv. Bd. Meetings
MAY			City Manager Reviews Adjustments for Commission Priorities		On-Line Review Review Requisitions Budget Adv. Bd. Meetings
JUN		Department Goals Objectives	Management Team Meetings		Revise Dept. Projections Budget Adv. Bd. Meetings
JUL			Balance the Budget	City Mgr. Message Tentative Adoption	Budget Adv. Bd. Meetings
AUG			Budget Advisory Board Recommendations	TRIM Notice	Prepare Budget Document
SEPT			Commission Workshop	Public Hearings TRIM Ad Final Adoption	Budget Amendments Publish Budget Document



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BUDGETARY POLICIES AND BASIS

BUDGET PREPARATION AND IMPLEMENTATION CALENDAR

FY 2005/2006 OPERATING BUDGET

DATE: 2005

ACTIVITY

- October Prepare Truth in Millage (TRIM) compliance packet for Florida Dept of Revenue.
Publish the FY 2005/2006 Budget Document
Comply with GFOA requirements for submission for the budget award.
Prepare monthly financial report.
Monitor FY 2004/2005 year-end and prepare any needed budget amendments.
Budget Advisory Board meets.
- November Prepare monthly financial report.
Budget Advisory Board.
- December Prepare monthly financial report.
Budget Advisory Board meets.

DATE: 2006

- January Prepare monthly financial report.
Prepare forecast.
Prepare first quarter revenue and expenditure data.
Prepare monthly departmental trend analysis.
Budget Advisory Board meets.
- February Prepare monthly financial report.
Begin/Complete interim reviews with each department.
Departments prepare proposed reorganization and position change requests.
Initial FY 2006/2007 Budget Discussions held with the City Manager and the Executive
Management Team.
Prepare monthly departmental trend analysis.
Budget Advisory Board meets.



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BUDGETARY POLICIES AND BASIS

DATE: 2006

ACTIVITY

March	<p>Prepare monthly financial report.</p> <p>Enter reorganizations and position changes into the Bprep system.</p> <p>Finalize FY 2006/2007 budget process.</p> <p>Along with Information Systems and outside consultant, work on enhancements to the payroll projection system.</p> <p>Provide Budget Forms and Bprep On-line training to all budget preparers.</p> <p>City Commission Workshop</p> <p>City Commission reaches consensus on FY 2006/2007 budget priorities.</p> <p>Departments begin preliminary preparation of budget requests.</p> <p>Prepare monthly departmental trend analysis.</p> <p>Budget Advisory Board meets.</p>
April	<p>Prepare monthly financial report.</p> <p>Budget kickoff occurs with all forms and spending guidelines distributed.</p> <p>Provide budget preparation assistance to the departments.</p> <p>Prepare monthly departmental trend analysis.</p> <p>Budget Advisory Board meets.</p>
May	<p>Prepare monthly financial report.</p> <p>Departments submit budget requests.</p> <p>Budget Office conducts technical budget reviews with departments.</p> <p>Analyze budget requests.</p> <p>Conduct budget reviews with departments and the City Manager.</p> <p>Prepare monthly departmental trend analysis.</p> <p>Budget Advisory Board meets.</p>
June	<p>Broward County Property Appraiser provides preliminary property valuation.</p> <p>Prepare monthly financial report.</p> <p>Complete budget reviews with departments and the City Manager.</p> <p>Executive Management Team receives update of budget development status.</p> <p>Departments revise budget estimates.</p> <p>Departments submit goals and objectives for FY 2006/2007.</p> <p>Prepare any needed budget amendments.</p> <p>Prepare monthly departmental trend analysis.</p> <p>Budget Advisory Board meets.</p> <p>Begin budget balancing.</p>



BUDGETARY POLICIES AND BASIS

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DATE: 2006

ACTIVITY

July	<p>Prepare monthly financial report.</p> <p>Broward County Property Appraiser certifies the property tax roll on July 1.</p> <p>Complete budget balancing.</p> <p>City Manager presents proposed budget to the City Commission.</p> <p>City Commission adopts proposed millage to be advertised in the Truth in Millage (TRIM) notice.</p> <p>Prepare monthly departmental trend analysis.</p> <p>Budget Advisory Board meets.</p>
August	<p>Transmit DR420, Certification of Proposed Millage to Property Appraiser.</p> <p>Prepare monthly financial report.</p> <p>Property Appraiser distributes TRIM notices to all property owners.</p> <p>Prepare monthly departmental trend analysis.</p> <p>Budget Advisory Board meets.</p> <p>Prepare for public hearings.</p>
September	<p>Prepare monthly financial report.</p> <p>Prepare budget amendments needed.</p> <p>City Commission holds 1st public hearing and tentatively adopts millage and budget.</p> <p>Certify fire assessment fees for the City of Fort Lauderdale.</p> <p>Certify Water Management District fees for Lauderdale Isles.</p> <p>City advertises budget in newspaper of record to meet TRIM requirements.</p> <p>Prepare monthly departmental trend analysis.</p> <p>Budget Advisory Board meets.</p> <p>City Commission holds 2nd public hearing and adopts final millage and budget.</p> <p>Certify millage with the County within 3 days of final adoption.</p>
October 1	<p>Beginning of FY 2006/2007.</p>



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FINANCIAL SECTION

INTRODUCTION

For FY 2005/2006 the adopted budget is \$452,390,458. The following pages reflect this budget information in tables and graphic format. An all-fund summary for FY 2005/2006 is presented showing revenues by source, expenditures by department, and transfers. In addition, a similar table is included for FY 2004/2005 for comparative purposes. These are then followed by detailed information, as listed below, regarding resources, expenditures and transfers. Where applicable, information includes actual expenditures and revenues for FY 2003/2004, both budgeted and estimated actual and variance for FY 2004/2005 and then the budget for FY 2005/2006. The budget for FY 2004/2005 in the tables is the revised budget comprised of the budget adopted by the Commission, plus prior year encumbrances, plus adjustments approved by the Commission. The “Percent Change Increase (Decrease)” column in the tables compares the adopted FY 2005/2006 budget to the FY 2004/2005 estimated actual expenditures.

The detailed information provided in this section includes:

All Funds

Tables of All Funds Resources By Object and All Funds Expenditures By Object.

Charts comparing Resources for All Funds as a percentage of total resources for the FY 2005/2006 budget and a comparison of citywide Expenditures for All Funds, by department.

All Funds Budgeted Transfers for FY 2005/2006.

General Fund

Table of General Fund Resources By Object.

Table of General Fund Expenditures By Object.

Charts comparing General Fund Resources and Expenditures (original budget) by department.

Other Funds

Fund schedule, current year charts of resources and expenditures for Sanitation, Water and Sewer, Central Regional Wastewater System, Parking, Airport and Stormwater.

Fund schedules for Internal Service Funds (Insurance, Central Services and Vehicle Rental Funds).

Fund schedules for Special Revenue and Debt Service Funds.

Chart and Table of Debt Service Requirements.

Charts reflecting trends in Ending General Fund Balance.

City of Fort Lauderdale
 Adopted All Funds Operating Budget
 Fiscal Year 2005/2006

Estimated Revenues and Other Resources Available:	General Fund	Community Redevelopment	Sunrise Key	Debt Service Funds	Sanitation	Water and Sewer	Stormwater	Parking System	Airport	Total Operating Funds
Projected Cash Balances Brought Forward:										
Prior Year Carryforward (Balances)	\$ 17,617,636	-	42,302	-	2,516,576	16,111,600	3,000,720	1,078,181	10,913,214	51,280,229
Required Reserves - Beginning		-	-	691,929	1,272,852	7,258,927	-	1,593,217	-	10,816,925
Total Cash Balances Brought Forward	\$ 17,617,636	-	42,302	691,929	3,789,428	23,370,527	3,000,720	2,671,398	10,913,214	62,097,154
Estimated Revenues:										
Taxes:	Millage/\$1,000									
Ad Valorem Taxes - Operating	5.0924	115,138,789	-	-	-	-	-	-	-	115,138,789
Ad Valorem Taxes - 1987/92/98 Bonds	0.1664	3,770,291	-	-	-	-	-	-	-	3,770,291
Ad Valorem Taxes - 1997/2002 Bonds	0.1190	2,694,869	-	-	-	-	-	-	-	2,694,869
Ad Valorem Taxes - 2005 Bonds	0.0535	1,207,288	-	-	-	-	-	-	-	1,207,288
Ad Valorem Taxes - Sunrise Key	1.0000	-	71,166	-	-	-	-	-	-	71,166
Franchise Fees		14,070,000	-	-	-	-	-	-	-	14,070,000
Utility Service Taxes		31,818,205	-	-	-	-	-	-	-	31,818,205
Licenses and Permits		11,038,100	-	-	-	-	-	-	-	11,038,100
Intergovernmental		16,575,000	4,934,684	-	-	-	-	-	-	21,509,684
Charges for Services		16,824,522	-	-	20,028,594	71,605,096	3,476,000	7,581,800	2,047,872	121,563,884
Fines and Forfeitures		2,060,000	-	-	-	-	-	2,708,000	-	4,768,000
Other		35,646,753	215,607	1,244	17,500	876,000	4,421,402	75,000	3,402,425	44,830,931
Total Estimated Revenues	\$ 250,843,817	5,150,291	72,410	17,500	20,904,594	76,026,498	3,551,000	10,464,800	5,450,297	372,481,207
Estimated Transfers and Other Sources	\$ 150,000	3,407,697	-	14,254,400	-	-	-	-	-	17,812,097
Total Resources Available	\$ 268,611,453	8,557,988	114,712	14,963,829	24,694,022	99,397,025	6,551,720	13,136,198	16,363,511	452,390,458
Appropriations and Other Resources Allocated:										
Recommended Appropriations by Department:										
Building Department	\$ 9,871,498	-	-	-	-	-	-	-	-	9,871,498
Business Enterprises	5,582,167	-	-	-	-	-	-	-	5,704,191	11,286,358
City Attorney	3,120,811	-	-	-	-	-	-	-	-	3,120,811
City Auditor	400,000	-	-	-	-	-	-	-	-	400,000
City Clerk	1,385,039	-	-	-	-	-	-	-	-	1,385,039
City Commission	828,311	-	-	-	-	-	-	-	-	828,311
City Manager	1,511,428	-	-	-	-	-	-	-	-	1,511,428
Economic Development	738,572	1,928,685	-	-	-	-	-	-	-	2,667,257
Finance	3,641,107	-	-	-	-	-	-	-	-	3,641,107
Fire-Rescue	53,832,817	-	-	-	-	-	-	-	-	53,832,817
Human Resources	2,559,739	-	-	-	-	-	-	-	-	2,559,739
Information Systems	4,439,960	-	-	-	-	-	-	-	-	4,439,960
Office of Management and Budget	1,358,429	-	-	-	-	-	-	-	-	1,358,429
Office of Professional Standards	556,498	-	-	-	-	-	-	-	-	556,498
Parking and Fleet	-	-	-	-	-	-	-	6,921,064	-	6,921,064
Parks and Recreation	25,744,109	-	-	-	-	-	-	-	-	25,744,109
Planning and Zoning	4,178,119	-	-	-	-	-	-	-	-	4,178,119
Police	82,255,642	-	-	-	-	-	-	1,403,492	-	83,659,134
Procurement	1,088,556	-	-	-	-	-	-	-	-	1,088,556
Public Information	1,310,978	-	-	-	-	-	-	-	-	1,310,978
Public Works	16,564,106	-	-	-	20,077,396	56,258,474	2,619,704	211,210	-	95,730,890
Other General Government	11,018,233	-	61,200	-	-	-	-	-	-	11,079,433
Debt Service	-	121,000	-	14,197,586	551,595	6,564,835	-	-	-	21,435,016
Total Appropriations for Operating Expenditures	\$ 231,986,119	2,049,685	61,200	14,197,586	20,628,991	62,823,309	2,619,704	8,535,766	5,704,191	348,606,551
Other Resources Allocated:										
Contingencies	-	-	-	-	-	-	-	-	-	-
Required Transfers Out	14,327,413	2,055,726	-	-	-	407,990	-	-	-	16,791,129
Discretionary Transfers Out	330,285	150,000	-	-	-	-	-	-	-	480,285
Capital Transfers Out	4,350,000	4,302,577	-	-	65,000	25,545,010	1,340,000	1,518,588	984,500	38,105,675
Total Other Resources Allocated	\$ 19,007,698	6,508,303	-	-	65,000	25,953,000	1,340,000	1,518,588	984,500	55,377,089
Projected Balances and Reserves:										
Anticipated Year End Balance	16,617,636	-	52,312	-	2,477,430	2,795,375	2,592,016	1,488,627	9,674,820	35,698,216
Required Reserves - Ending	1,000,000	-	1,200	766,243	1,522,601	7,825,341	-	1,593,217	-	12,708,602
Total Balances and Reserves	17,617,636	-	53,512	766,243	4,000,031	10,620,716	2,592,016	3,081,844	9,674,820	48,406,818
Total Resources Allocated	\$ 268,611,453	8,557,988	114,712	14,963,829	24,694,022	99,397,025	6,551,720	13,136,198	16,363,511	452,390,458

City of Fort Lauderdale
 Adopted All Funds Operating Budget
 Fiscal Year 2004/2005

Estimated Revenues and Other Resources Available:	General Fund	Community Redevelopment	Sunrise Key	Debt Service Funds	Sanitation	Water and Sewer	Stormwater	Parking System	Airport	Total Operating Funds
Projected Cash Balances Brought Forward:										
Prior Year Carryforward (Balances)	\$ 1,509,477	-	146,527	-	398,000	11,173,058	3,442,786	-	10,788,943	27,458,791
Required Reserves - Beginning	3,000,000	-	-	304,260	941,487	5,766,454	-	907,353	-	10,919,554
Total Cash Balances Brought Forward	\$ 4,509,477	-	146,527	304,260	1,339,487	16,939,512	3,442,786	907,353	10,788,943	38,378,345
Estimated Revenues:										
Taxes: Millage/\$1,000										
Ad Valorem Taxes - Operating	5.4066	103,858,669	-	-	-	-	-	-	-	103,858,669
Ad Valorem Taxes - 1987/92/98 Bonds	0.2082	4,008,231	-	-	-	-	-	-	-	4,008,231
Ad Valorem Taxes - 1997/2002 Bonds	0.1550	2,982,228	-	-	-	-	-	-	-	2,982,228
Ad Valorem Taxes - Sunrise Key	1.0000	-	58,597	-	-	-	-	-	-	58,597
Franchise Fees	13,800,400	-	-	-	-	-	-	-	-	13,800,400
Utility Service Taxes	34,049,176	-	-	-	-	-	-	-	-	34,049,176
Licenses and Permits	10,955,700	-	-	-	-	-	-	-	-	10,955,700
Intergovernmental	16,843,545	2,936,879	-	-	-	-	-	-	-	19,780,424
Charges for Services	16,746,927	93,721	-	-	18,564,440	70,733,559	3,479,000	7,064,000	1,727,517	118,409,164
Fines and Forfeitures	2,371,000	-	-	-	-	-	-	-	3,305,000	5,676,000
Other	33,945,432	561,716	2,603	18,890	1,376,000	4,793,902	75,000	210,782	3,280,456	44,264,781
Total Estimated Revenues	\$ 239,561,308	3,592,316	61,200	18,890	19,940,440	75,527,461	3,554,000	10,579,782	5,007,973	357,843,370
Estimated Transfers and Other Sources	\$ 990,062	2,604,913	-	15,221,590	-	-	-	127,129	-	18,943,694
Total Resources Available	\$ 245,060,847	6,197,229	207,727	15,544,740	21,279,927	92,466,973	6,996,786	11,614,264	15,796,916	415,165,409
Appropriations and Other Resources Allocated:										
Recommended Appropriations by Department:										
Administrative Services	\$ 7,376,581	-	-	-	-	-	-	7,216,690	-	14,593,271
City Attorney	2,822,406	-	-	-	-	-	-	-	-	2,822,406
City Clerk	1,279,980	-	-	-	-	-	-	-	-	1,279,980
City Commission	306,958	-	-	-	-	-	-	-	-	306,958
City Manager	3,313,352	-	-	-	-	-	-	-	-	3,313,352
Community & Economic Development	6,059,598	1,831,366	-	-	-	-	-	-	5,156,811	13,047,775
Finance	4,322,364	-	-	-	-	-	-	-	-	4,322,364
Fire-Rescue	49,459,127	-	-	-	-	-	-	-	-	49,459,127
Human Resources	2,432,463	-	-	-	-	-	-	-	-	2,432,463
Office of Professional Standards	455,146	-	-	-	-	-	-	-	-	455,146
Parks and Recreation	28,182,863	-	-	-	-	-	-	-	-	28,182,863
Police	77,058,949	-	-	-	-	-	-	1,452,723	-	78,511,672
Public Services	25,060,025	-	-	-	20,355,498	56,140,013	2,557,293	-	-	104,112,829
Other General Government	10,981,371	-	61,200	-	-	-	-	-	-	11,042,571
Debt Service	-	103,873	-	14,879,542	547,166	5,639,622	-	-	-	21,170,203
Total Appropriations for Operating Expenditures	\$ 219,111,183	1,935,239	61,200	14,879,542	20,902,664	61,779,635	2,557,293	8,669,413	5,156,811	335,052,980
Other Resources Allocated:										
Contingencies	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Required Transfers Out	15,225,560	1,329,402	-	160,934	-	407,990	-	604,200	-	17,728,086
Discretionary Transfers Out	393,801	829,128	-	-	-	-	-	-	-	1,222,929
Capital Transfers Out	4,306,000	2,103,460	-	-	50,000	17,064,010	1,340,000	421,704	100,000	25,385,174
Total Other Resources Allocated	\$ 20,925,361	4,261,990	-	160,934	50,000	17,472,000	1,340,000	1,025,904	100,000	45,336,189
Projected Balances and Reserves:										
Anticipated Year End Balance	24,303	-	146,527	-	-	7,545,146	3,099,493	1,918,947	10,540,105	23,274,521
Required Reserves - Ending	5,000,000	-	-	504,264	327,263	5,670,192	-	-	-	11,501,719
Total Balances and Reserves	5,024,303	-	146,527	504,264	327,263	13,215,338	3,099,493	1,918,947	10,540,105	34,776,240
Total Resources Allocated	\$ 245,060,847	6,197,229	207,727	15,544,740	21,279,927	92,466,973	6,996,786	11,614,264	15,796,916	415,165,409

City of Fort Lauderdale
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	Internal Service Funds		
	Insurance	Central Services	Vehicle Rental
Estimated Revenues and Other Resources Available:			
Projected Cash Balances Brought Forward:			
Prior Year Carryforward (Balances)	\$ (5,037,277)	632,855	12,615,498
Required Reserves - Beginning	-	-	-
Total Cash Balances Brought Forward	<u>\$ (5,037,277)</u>	<u>632,855</u>	<u>12,615,498</u>
Estimated Revenues:			
Charges for Services	37,631,691	2,220,486	15,928,382
Other	330,000	117,470	1,043,500
Total Estimated Revenues	<u>\$ 37,961,691</u>	<u>2,337,956</u>	<u>16,971,882</u>
Estimated Transfers	\$ -	-	-
<i>Total Resources Available</i>	<u>\$ 32,924,414</u>	<u>2,970,811</u>	<u>29,587,380</u>
Estimated Resources Allocated:			
Building Services	\$ -	-	-
Business Enterprises	-	410,086	-
City Attorney	-	-	-
City Clerk	-	-	-
City Commission	-	-	-
City Manager	-	-	-
Community & Economic Development	-	-	-
Finance	1,437,195	-	-
Fire-Rescue	-	-	-
Human Resources	107,000	-	-
Information Technology Services	-	1,946,355	-
Office of Management and Budget	-	-	-
Office of Professional Standards	-	-	-
Parking and Fleet Services	-	-	15,422,607
Parks and Recreation	-	-	-
Planning and Zoning	-	-	-
Police	-	-	-
Procurement	-	-	-
Public Works	-	-	-
Other General Government	-	-	-
Debt Service	-	-	2,034,458
<i>Total Expenses</i>	<u>\$ 1,544,195</u>	<u>2,356,441</u>	<u>17,457,065</u>
Year End Operating Balance/Reserves	\$ 478,753	473,915	12,130,315
Claims	30,901,466	-	-
Transfers	-	140,455	-
<i>Total of Other Financial Uses</i>	<u>\$ 31,380,219</u>	<u>614,370</u>	<u>12,130,315</u>
<i>Total Resources Allocated</i>	<u>\$ 32,924,414</u>	<u>2,970,811</u>	<u>29,587,380</u>

City of Fort Lauderdale
 Adopted All Funds Operating Budget
 Fiscal Year 2004/2005

	Internal Service Funds		
	Insurance	Central Services	Vehicle Rental
Estimated Revenues and Other Resources Available:			
Projected Cash Balances Brought Forward:			
Prior Year Carryforward (Balances)	\$ (18,038,824)	678,821	2,358,008
Required Reserves - Beginning	-	-	10,905,924
Total Cash Balances Brought Forward	<u>\$ (18,038,824)</u>	<u>678,821</u>	<u>13,263,932</u>
Estimated Revenues:			
Charges for Services	40,150,250	1,777,521	14,565,320
Other	201,100	111,653	1,043,500
Total Estimated Revenues	<u>\$ 40,351,350</u>	<u>1,889,174</u>	<u>15,608,820</u>
Estimated Transfers	<u>\$ -</u>	<u>-</u>	<u>125,277</u>
<i>Total Resources Available</i>	<u><u>\$ 22,312,526</u></u>	<u><u>2,567,995</u></u>	<u><u>28,998,029</u></u>
Estimated Resources Allocated:			
Building Services	\$ -	-	-
Business Enterprises	-	465,999	-
City Attorney	-	-	-
City Clerk	-	-	-
City Commission	-	-	-
City Manager	-	-	-
Community & Economic Development	-	-	-
Finance	1,638,436	-	-
Fire-Rescue	-	-	-
Human Resources	107,000	-	-
Information Technology Services	-	1,434,936	-
Office of Management and Budget	-	-	-
Office of Professional Standards	-	-	-
Parking and Fleet Services	-	-	12,847,694
Parks and Recreation	-	-	-
Planning and Zoning	-	-	-
Police	-	-	-
Procurement	-	4,200	-
Public Works	-	-	-
Other General Government	1,881,070	28,091	-
Debt Service	-	-	1,736,796
<i>Total Expenses</i>	<u>\$ 3,626,506</u>	<u>1,933,226</u>	<u>14,584,490</u>
Year End Operating Balance/Reserves	\$ (11,277,427)	494,314	14,413,539
Claims	29,963,447	-	-
Transfers	-	140,455	-
<i>Total of Other Financial Uses</i>	<u>\$ 18,686,020</u>	<u>634,769</u>	<u>14,413,539</u>
<i>Total Resources Allocated</i>	<u><u>\$ 22,312,526</u></u>	<u><u>2,567,995</u></u>	<u><u>28,998,029</u></u>

ALL FUNDS*
RESOURCES BY OBJECT

Character Object:	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Taxes:						
Property Taxes - Operating	\$ 83,284,284	103,917,266	105,665,676	1,748,410	115,209,955	11%
77 General Obligation Debt Taxes	228	-	47	47	-	-
87/92/98 General Obligation Debt Taxes	3,784,665	4,008,231	4,070,529	62,298	3,770,291	(6%)
97 General Obligation Debt Taxes	2,565,509	2,982,228	3,029,642	47,414	2,694,869	(10%)
2005 General Obligation Debt Taxes	-	-	-	-	1,207,288	-
Franchise Fees	13,433,622	13,800,400	14,185,200	384,800	14,070,000	2%
Utility Taxes	33,622,403	34,049,176	32,285,000	(1,764,176)	31,818,205	(7%)
Total Taxes	136,690,711	158,757,301	159,236,094	478,793	168,770,608	6%
Licenses & Permits:						
Occupational Licenses	1,967,993	2,703,700	2,702,000	(1,700)	2,706,100	0%
Building Permits	8,706,850	8,252,000	7,892,000	(360,000)	8,332,000	1%
Total Licenses/Permits	10,674,843	10,955,700	10,594,000	(361,700)	11,038,100	1%
Intergovernmental:						
Federal Grants	5,111,263	-	1,750			
State-Shared Revenues	14,800,419	14,913,545	14,360,000	(553,545)	14,645,000	(2%)
Other Local Government	4,803,896	4,866,879	5,515,777	648,898	6,864,684	41%
Total Services/Materials	24,715,578	19,780,424	19,877,527	95,353	21,509,684	9%
Charges for Services:						
Internal Service Charges	651,161	238,721	445,000	206,279	445,000	86%
General Government	1,359,296	1,279,234	1,338,064	58,830	1,395,895	9%
Public Safety	8,295,172	7,749,898	7,535,611	(214,287)	7,728,240	0%
Physical Environment	93,987,079	92,501,299	95,453,399	2,952,100	94,520,240	2%
Transportation	10,627,377	9,718,217	10,713,742	995,525	10,649,622	10%
Parks and Recreation	558,818	610,180	604,625	(5,555)	658,790	8%
Special Events	501,980	25,000	40,000	15,000	40,000	60%
Special Facilities	5,465,476	5,614,372	5,269,681	(344,691)	5,647,645	1%
Pools	410,565	404,588	386,600	(17,988)	417,500	3%
Miscellaneous	102,842	267,655	85,954	(181,701)	60,952	(77%)
Total Charges for Services	121,959,766	118,409,164	121,872,676	3,463,512	121,563,884	3%
Fines and Forfeits:						
Judgments and Fines	1,253,553	1,256,000	920,000	(336,000)	955,000	(24%)
Violations of Local Ordinances	5,346,360	4,420,000	3,938,100	(481,900)	3,813,000	(14%)
Total Fines and Forfeits	6,599,913	5,676,000	4,858,100	(817,900)	4,768,000	(16%)
Miscellaneous:						
Interest Earnings	3,086,197	1,685,302	1,347,192	(338,110)	1,698,444	1%
Rents and Royalties	5,246,826	5,343,716	5,542,181	198,465	5,496,326	3%
Special Assessments	9,650,034	12,996,833	13,297,663	300,830	13,026,833	0%
Disposal of Fixed Assets	87,909	16,000	177,635	161,635	16,000	0%
Contributions/Donations	588,920	450,000	477,905	27,905	480,980	7%
Other Miscellaneous	29,857,397	23,772,930	23,587,178	(185,752)	24,112,348	1%
Total Miscellaneous	48,517,283	44,264,781	44,429,754	164,973	44,830,931	1%
Other Sources:						
Loan Proceeds	6,817,498	-	-	-	-	-
Operating Transfers	32,941,670	18,943,694	18,376,952	(566,742)	17,812,097	(6%)
Total Other Sources	39,759,168	18,943,694	18,376,952	(566,742)	17,812,097	(6%)
Balances and Reserves:						
Reserves	6,996,323	10,919,554	8,954,156	(1,965,398)	11,816,925	0%
Beginning Balances	3,278,205	27,458,791	46,562,413	19,103,622	50,280,229	83%
Total Balances and Reserves	10,274,528	38,378,345	55,516,569	17,138,224	62,097,154	62%
Total Resources	\$ 399,191,790	415,165,409	434,761,673	19,594,514	452,390,458	9%

*Includes General, Special Revenue, Debt Service and Enterprise Funds. Internal Service Funds are supported primarily by charges to these funds.

ALL FUNDS*
EXPENDITURES BY OBJECT

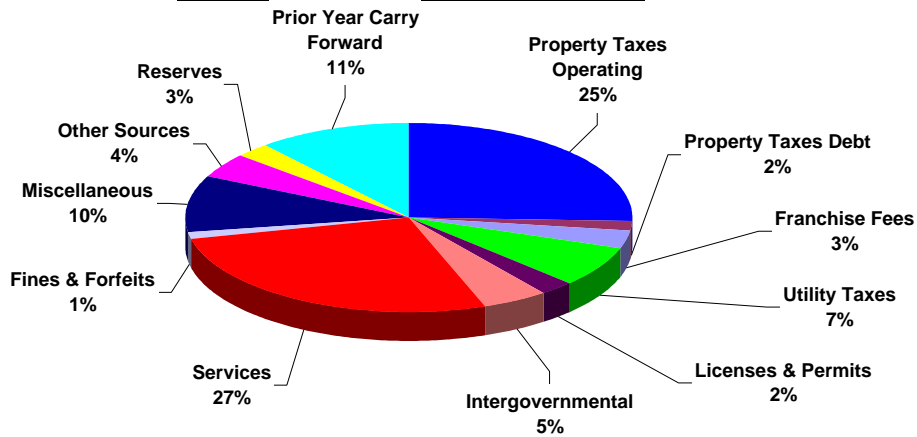
	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Character Object:						
Salaries and Wages:						
Regular Salaries	\$ 113,889,359	122,898,101	109,290,648	13,607,453	124,321,048	1%
Longevity	5,069,938	4,290,771	4,480,311	(189,540)	3,954,078	(8%)
Other Wages	4,290,899	4,305,605	4,414,077	(108,472)	4,567,365	6%
Employee Allowances	886,189	1,007,477	957,370	50,107	1,020,022	1%
Overtime	4,403,729	5,364,627	9,324,541	(3,959,914)	6,003,052	12%
Distributive Labor	14800	(12,226)	-3,817	(8,409)	69,400	(668%)
Termination Pay	2,445,407	3,036,487	3,324,782	(288,295)	1,653,129	(46%)
Core Adjustments	-	31,076	1,836,884	(1,805,808)	3,725,078	11,887%
<i>Total Salaries and Wages</i>	<u>131,000,321</u>	<u>140,921,918</u>	<u>133,624,795</u>	<u>7,297,123</u>	<u>145,313,172</u>	<u>3%</u>
Fringe Benefits:						
Employee Benefits	248,666	167,051	262,423	(95,372)	251,347	50%
Pension/Deferred Comp.	24,260,861	30,382,656	30,354,422	28,234	34,484,698	14%
FICA Taxes	9,448,652	10,026,631	9,440,436	586,196	10,011,077	(0%)
Insurance Premiums	24,045,074	25,909,514	22,789,249	3,120,265	25,149,780	(3%)
<i>Total Fringe Benefits</i>	<u>58,003,253</u>	<u>66,485,852</u>	<u>62,846,529</u>	<u>3,639,323</u>	<u>69,896,902</u>	<u>5%</u>
Services/Materials:						
Professional Services	2,316,925	4,077,416	4,518,488	(441,072)	4,871,285	19%
Other Services	17,712,100	21,334,003	22,930,943	(1,596,940)	24,533,662	15%
Leases and Rentals	1,557,140	1,480,461	1,613,346	(132,885)	1,517,763	3%
Repair and Maintenance	3,868,692	5,649,847	5,686,405	(36,558)	5,889,041	4%
Photo/Printing	207,487	493,132	413,269	79,863	456,831	(7%)
Utilities, Communication	11,471,530	11,508,935	12,650,583	(1,141,648)	13,153,995	14%
Chemicals	2,309,991	3,078,071	3,117,229	(39,158)	3,401,655	11%
Fuel & Oil	2,482,221	2,443,034	2,778,516	(335,482)	2,955,997	21%
Supplies	4,419,812	5,973,041	6,729,574	(756,533)	6,538,474	9%
<i>Total Services/Materials</i>	<u>46,345,898</u>	<u>56,037,940</u>	<u>60,438,353</u>	<u>(4,400,413)</u>	<u>63,318,703</u>	<u>13%</u>
Other Operating Expenditures:						
Meetings/Schools	403,433	1,061,914	1,073,619	(11,705)	1,224,602	15%
Contributions/Subsidies	1,309,898	1,719,511	1,876,891	(157,380)	2,074,301	21%
Intragovernmental Charges	28,339,006	30,494,181	29,275,197	1,218,984	30,856,882	1%
Insurance Premiums	7,749,988	8,649,345	9,344,444	(695,099)	9,620,881	11%
<i>Total Other Expenditures</i>	<u>37,802,325</u>	<u>41,924,951</u>	<u>41,570,151</u>	<u>354,800</u>	<u>43,776,666</u>	<u>4%</u>
Nonoperating Expenditures:	<u>9,111,974</u>	<u>3,066,411</u>	<u>1,058,681</u>	<u>2,007,730</u>	<u>417,116</u>	<u>(86%)</u>
Capital Outlay:						
Equipment	925,919	4,806,153	5,031,444	(225,291)	3,730,174	(22%)
<i>Total Capital Outlay</i>	<u>925,919</u>	<u>4,806,153</u>	<u>5,031,444</u>	<u>(225,291)</u>	<u>3,730,174</u>	<u>(22%)</u>
Debt Service	<u>20,867,558</u>	<u>21,809,755</u>	<u>21,961,326</u>	<u>(151,571)</u>	<u>22,153,818</u>	<u>2%</u>
Other Uses:						
Transfers	56,756,197	44,336,189	47,132,038	(2,795,849)	55,377,039	25%
Balances and Reserves	38,378,345	35,776,240	61,098,355	(25,322,115)	48,406,868	35%
<i>Total Other Uses</i>	<u>95,134,542</u>	<u>80,112,429</u>	<u>108,230,393</u>	<u>(28,117,964)</u>	<u>103,783,907</u>	<u>30%</u>
<i>Total Expenditures</i>	<u>\$ 399,191,790</u>	<u>415,165,409</u>	<u>434,761,673</u>	<u>(19,596,264)</u>	<u>452,390,459</u>	<u>9%</u>

*Includes General, Special Revenue, Debt Service and Enterprise Funds. Internal Service Funds are supported primarily by charges to these funds.

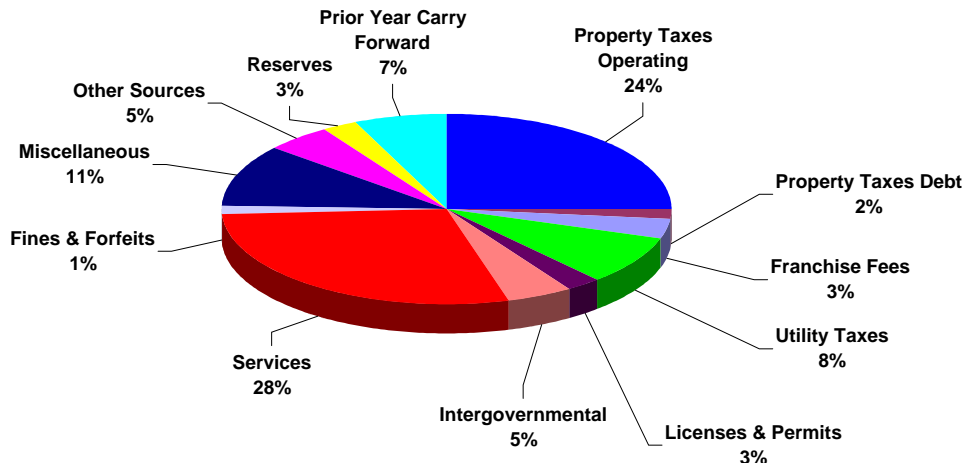
CITY OF FORT LAUDERDALE
Budgeted Resources for All Funds
FY 2005/2006

	FY2006		FY2005	
Property Taxes Operating	\$115,209,955	25.47%	103,917,266	25.03%
Property Taxes Debt	7,672,448	1.70%	6,990,459	1.68%
Franchise Fees	14,070,000	3.11%	13,800,400	3.32%
Utility Taxes	31,818,205	7.03%	34,049,176	8.20%
Licenses & Permits	11,038,100	2.44%	10,955,700	2.64%
Intergovernmental	21,509,684	4.75%	19,780,424	4.76%
Services	121,563,884	26.87%	118,409,164	28.52%
Fines & Forfeits	4,768,000	1.05%	5,676,000	1.37%
Miscellaneous	44,830,931	9.91%	44,264,781	10.66%
Other Sources	17,812,097	3.94%	18,943,694	4.56%
Reserves	11,816,925	2.61%	10,919,554	2.63%
Prior Year Carry Forward	50,280,229	11.11%	27,458,791	6.61%
Total Resources	\$452,390,458	100.00%	415,165,409	100.00%

FY2005-06 All Funds Resources



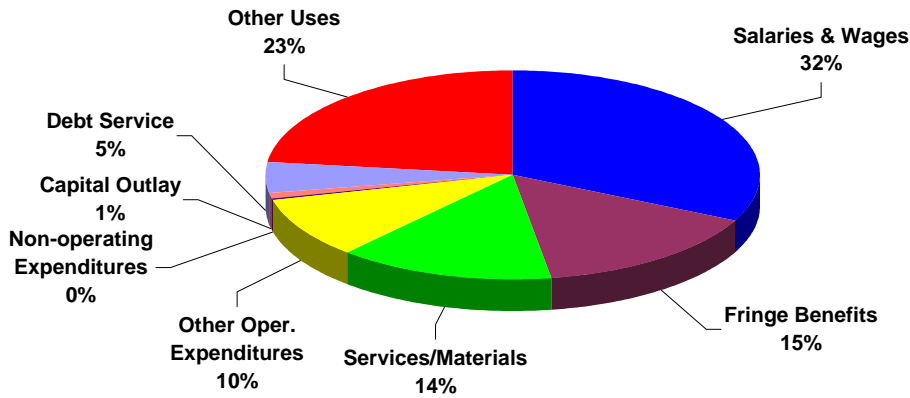
FY2004-05 All Funds Resources



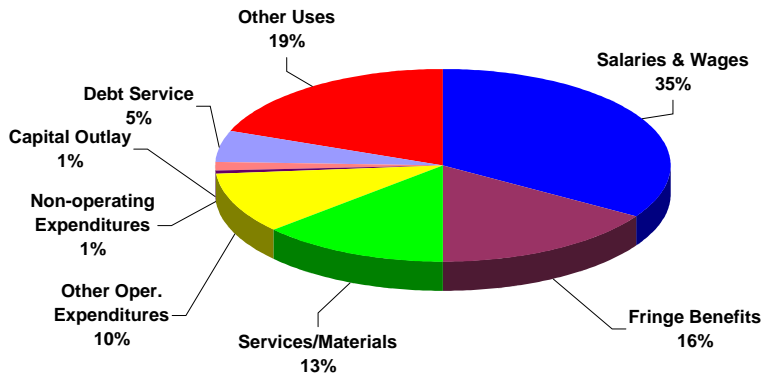
Budgeted Expenditures for All Funds FY 2005/2006

	FY2006		FY2005	
Salaries & Wages	\$145,313,172	32.12%	140,921,918	33.94%
Fringe Benefits	69,896,902	15.45%	66,485,852	16.01%
Services/Materials	63,318,703	14.00%	56,037,940	13.50%
Other Oper. Expenditures	43,776,666	9.68%	41,924,951	10.10%
Non-operating Expenditures	417,116	0.09%	3,066,411	0.74%
Capital Outlay	3,730,174	0.82%	4,806,153	1.16%
Debt Service	22,153,818	4.90%	21,809,755	5.25%
Other Uses	103,783,907	22.94%	80,112,429	19.30%
Total Expenditures	\$452,390,459	100.00%	415,165,409	100.00%

FY2005-06 All Funds Expenditures



FY2004-05 All Funds Expenditures



ALL FUNDS
Budgeted Transfers
Fiscal Year 2005/2006

TRANSFERS IN	<u>General Fund</u>	<u>Special Revenue</u>	<u>Debt Service Funds</u>	<u>Enterprise Funds</u>	<u>Internal Service Funds</u>
Required:					
From General Fund:					
GOB 1987/92/98 Debt Service	\$ -	-	3,770,291	-	-
GOB 1997/2002 Debt Service	-	-	2,694,869	-	-
GOB 2005 Debt Service	-	-	1,207,338	-	-
FIFC					
From General Fund	-	-	1,571,500	-	-
Excise Tax Debt Service:					
From General Fund	-	-	1,479,136	-	-
From Water and Sewer	-	-	407,990	-	-
Tax Increment Debt Service:					
From CRA	-	-	2,055,726	-	-
Sunshine State Debt Service:					
From General Capital Projects	-	-	-	-	-
From General Fund	-	-	927,045	-	-
From Central Services Fund	-	-	140,455	-	-
From Parking Fund (Bond Pledge)	-	600,726	-	-	-
From General Fund					
Tax Increment (Beach)	-	1,045,429	-	-	-
Tax Increment (NWPFH)	-	1,631,755	-	-	-
Discretionary:					
Beach CRA Loan Repayment	150,000	-	-	-	-
Confiscated Property Fund	-	-	-	-	-
Vehicle Rental	-	-	-	-	-
Total Transfers In	\$ 150,000	3,277,910	14,254,350	-	-

TRANSFERS OUT

Required:					
GOB 1987 Debt Service	\$ 3,770,291	-	-	-	-
GOB 1997 Debt Service	2,694,869	-	-	-	-
GOB 2005 Debt Service	1,207,338	-	-	-	-
Excise Tax Debt Service	1,479,136	-	-	407,990	-
Tax Increment	-	2,055,726	-	-	-
Sunshine State Debt Service	927,045	-	-	-	140,455
FIFC	1,571,500	-	-	-	-
Discretionary:					
Grant Match	330,285	-	-	-	-
Capital Improvements	4,350,000	4,302,577	-	28,852,372	-
General Fund	-	-	-	-	-
Community Redevelopment	2,677,184	-	-	600,726	-
Repayment to Vehicle Rental Fund	-	-	-	-	-
Repayment to General Fund	-	150,000	-	-	-
Transfer to Excise Tax Bonds	-	-	-	-	-
Total Transfers Out	\$ 19,007,648	6,508,303	-	29,861,088	140,455

Transfers in and out do not balance, since this table only includes budgeted funds. Grant, Capital Project, and Trust Funds are not appropriated in the Operating Budget and therefore transfers involving those funds account for the apparent imbalance.



Venice of America

FINANCIAL SECTION

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**GENERAL FUND
RESOURCES BY OBJECT**

Character Object:	FY 2003/2004	FY 2004/2005	FY 2004/2005	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Taxes:	ACTUAL	ORIG. BUDGET	EST. ACTUAL			
Property Taxes - Operating	\$ 83,241,510	103,858,669	105,607,107	1,748,438	115,138,789	11%
77 General Obligation Debt Taxes	228	-	47	47	-	-
87/92/98 General Obligation Debt Taxes	3,784,665	4,008,231	4,070,529	62,298	3,770,291	(6%)
97 General Obligation Debt Taxes	2,565,509	2,982,228	3,029,642	47,414	2,694,869	(10%)
2005 General Obligation Debt Taxes	-	-	-	-	1,207,288	-
Franchise Fees	13,433,622	13,800,400	14,185,200	384,800	14,070,000	2%
Utility Taxes	33,622,403	34,049,176	32,285,000	(1,764,176)	31,818,205	(7%)
<i>Total Taxes</i>	<u>136,647,937</u>	<u>158,698,704</u>	<u>159,177,525</u>	<u>478,821</u>	<u>168,699,442</u>	<u>6%</u>
Licenses & Permits:						
Occupational Licenses	1,967,993	2,703,700	2,702,000	(1,700)	2,706,100	0%
Building Permits	8,706,850	8,252,000	7,892,000	(360,000)	8,332,000	1%
<i>Total Licenses/Permits</i>	<u>10,674,843</u>	<u>10,955,700</u>	<u>10,594,000</u>	<u>(361,700)</u>	<u>11,038,100</u>	<u>1%</u>
Intergovernmental:						
Federal Grants						
State-Shared Revenues	14,800,419	14,913,545	14,360,000	(553,545)	14,645,000	(2%)
Other Local Grants	2,158,835	1,930,000	2,005,000	75,000	1,930,000	0%
<i>Total Services/Materials</i>	<u>16,959,254</u>	<u>16,843,545</u>	<u>16,365,000</u>	<u>(478,545)</u>	<u>16,575,000</u>	<u>(2%)</u>
Charges for Services:						
Internal Service Charges	112,805	35,000	35,000	-	35,000	0%
General Government	1,270,025	1,190,234	1,241,816	51,582	1,309,895	10%
Public Safety	8,295,172	7,734,898	7,535,611	(199,287)	7,728,240	0%
Physical Environment	(54,619)	(35,700)	(43,250)	(7,550)	(43,450)	22%
Transportation	893,963	900,700	988,325	87,625	969,950	8%
Parks and Recreation	558,818	610,180	604,625	(5,555)	658,790	8%
Special Events	501,980	25,000	40,000	15,000	40,000	60%
Special Facilities	5,465,476	5,614,372	5,269,681	(344,691)	5,647,645	1%
Pools	410,565	404,588	386,600	(17,988)	417,500	3%
Miscellaneous	102,842	267,655	85,954	(181,701)	60,952	(77%)
<i>Total Charges for Services</i>	<u>17,557,027</u>	<u>16,746,927</u>	<u>16,144,362</u>	<u>(602,565)</u>	<u>16,824,522</u>	<u>0%</u>
Fines and Forfeits:						
Judgments and Fines	1,253,553	1,256,000	920,000	(336,000)	955,000	(24%)
Violations of Local Ordinances	2,839,522	1,115,000	1,330,100	215,100	1,105,000	(1%)
<i>Total Fines and Forfeits</i>	<u>4,093,075</u>	<u>2,371,000</u>	<u>2,250,100</u>	<u>(120,900)</u>	<u>2,060,000</u>	<u>(13%)</u>
Miscellaneous:						
Interest Earnings	334,640	368,500	616,042	247,542	830,500	125%
Rents and Royalties	2,293,737	2,388,933	2,480,486	91,553	2,510,691	5%
Special Assessments	9,341,596	12,996,833	13,297,663	300,830	13,026,833	0%
Disposal of Fixed Assets	87,899	16,000	136,112	120,112	16,000	0%
Contributions/Donations	573,920	450,000	477,905	27,905	480,980	7%
Other Miscellaneous	16,632,790	17,725,166	17,921,363	196,197	18,781,749	6%
<i>Total Miscellaneous</i>	<u>29,264,582</u>	<u>33,945,432</u>	<u>34,929,571</u>	<u>984,139</u>	<u>35,646,753</u>	<u>5%</u>
Other Sources:						
Loan Proceeds	485,000	-	-	-	-	-
Operating Transfers	943,228	990,062	1,052,715	62,653	150,000	(85%)
<i>Total Other Sources</i>	<u>1,428,228</u>	<u>990,062</u>	<u>1,052,715</u>	<u>62,653</u>	<u>150,000</u>	<u>(85%)</u>
Balances and Reserves:						
Reserves	-	1,509,477	3,000,000	1,490,523	1,000,000	0%
Beginning Balances	-	3,000,000	8,155,757	5,155,757	16,617,636	454%
<i>Total Balances and Reserves</i>	<u>-</u>	<u>4,509,477</u>	<u>11,155,757</u>	<u>6,646,280</u>	<u>17,617,636</u>	<u>291%</u>
Total Resources	<u>\$ 216,624,946</u>	<u>245,060,847</u>	<u>251,669,030</u>	<u>6,608,183</u>	<u>268,611,453</u>	<u>10%</u>

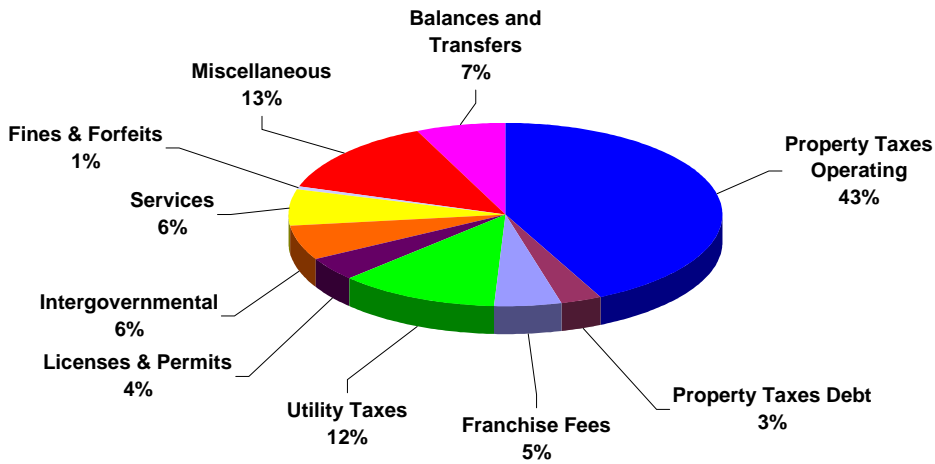
**GENERAL FUND
EXPENDITURES BY OBJECT**

Character Object:	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Salaries and Wages:						
Regular Salaries	\$ 93,744,946	100,526,649	90,471,162.36	10,055,487	103,093,164.00	3%
Longevity	4,211,725	3,545,689	3,723,159.57	(177,471)	3,345,773.00	(6%)
Other Wages	4,144,171	4,165,532	4,266,507.32	(100,975)	4,404,372.00	6%
Employee Allowances	759,749	853,117	822,449.65	30,667	887,212.00	4%
Overtime	3,364,278	3,991,924	7,764,487.00	(3,772,563)	4,562,915.00	14%
Distributive Labor	515	-	283	(283)	76,500.00	-
Termination Pay	2,128,286	3,015,737	2,634,902.08	380,835	1,554,312.00	(48%)
Core Adjustment	-	-	1,289,239.66	(1,289,240)	3,405,601.00	-
<i>Total Salaries and Wages</i>	<u>108,353,670</u>	<u>116,098,648</u>	<u>110,972,191</u>	<u>5,126,457</u>	<u>121,329,849</u>	<u>5%</u>
Fringe Benefits:						
Employee Benefits	217,132	144,587	224,631.00	(80,044)	219,519.00	52%
Pension/Deferred Comp.	20,555,682	25,625,331	25,719,390.21	(94,059)	29,663,421.00	16%
FICA Taxes	7,816,978	8,223,484	7,812,806.46	410,678	8,327,850.00	1%
Insurance Premiums	17,954,498	20,931,291	18,736,445.73	2,194,845	20,161,066.00	(4%)
<i>Total Fringe Benefits</i>	<u>46,544,290</u>	<u>54,924,693</u>	<u>52,493,273</u>	<u>2,431,420</u>	<u>58,371,856</u>	<u>6%</u>
Services/Materials:						
Professional Services	1,524,775	2,609,019	2,711,695.00	(102,676)	3,371,088.00	29%
Other Services	4,181,068	6,020,596	5,873,110.28	147,486	6,968,505.00	16%
Leases and Rentals	1,410,138	1,300,398	1,446,782.36	(146,384)	1,333,508.00	3%
Repair and Maintenance	1,864,103	2,862,395	2,890,949.00	(28,554)	2,864,449.00	0%
Photo/Printing	170,033	352,967	324,145.00	28,822	332,416.00	(6%)
Utilities, Communication	5,810,709	6,105,121	7,121,655.00	(1,016,534)	6,977,359.00	14%
Chemicals	111,086	142,247	118,951.00	23,296	143,727.00	1%
Fuel & Oil	1,410,931	1,492,110	1,649,071.00	(156,961)	1,972,903.00	32%
Supplies	2,902,084	3,782,302	4,819,602.19	(1,037,300)	4,187,201.00	11%
<i>Total Services/Materials</i>	<u>19,384,927</u>	<u>24,667,155</u>	<u>26,955,961</u>	<u>(2,288,806)</u>	<u>28,151,156</u>	<u>14%</u>
Other Operating Expenditures:						
Meetings/Schools	272,074	737,616	801,203.00	(63,587)	919,089.00	25%
Contributions/Subsidies	1,114,433	1,260,961	1,619,931.00	(358,970)	1,621,051.00	29%
Intragovernmental Charges	10,504,204	11,537,257	10,941,990.00	595,267	11,689,015.44	1%
Insurance Premiums	4,635,954	6,359,303	6,745,810.00	(386,507)	7,781,069.00	22%
<i>Total Other Expenditures</i>	<u>16,526,665</u>	<u>19,895,137</u>	<u>20,108,934</u>	<u>(213,797)</u>	<u>22,010,224</u>	<u>11%</u>
Nonoperating Expenditures:	<u>123,747</u>	<u>19,956</u>	<u>31,555</u>	<u>(11,599)</u>	<u>28,558</u>	<u>43%</u>
Capital Outlay:						
Equipment	924,102	2,829,003	3,310,241.00	(481,238)	1,375,674	(51%)
<i>Total Capital Outlay</i>	<u>924,102</u>	<u>2,829,003</u>	<u>3,310,241</u>	<u>(481,238)</u>	<u>1,375,674</u>	<u>(51%)</u>
Debt Service	514,782	676,591	673,961	2,630	718,802	6%
Other Uses:						
Transfers	14,782,233	19,925,361	20,505,278	(579,917)	19,007,648	(5%)
Balances and Reserves	9,470,530	6,024,303	16,617,636	(10,593,333)	17,617,686	192%
<i>Total Other Uses</i>	<u>24,252,763</u>	<u>25,949,664</u>	<u>37,122,914</u>	<u>(11,173,250)</u>	<u>36,625,334</u>	<u>41%</u>
<i>Total Expenditures</i>	<u>\$ 216,624,946</u>	<u>245,060,847</u>	<u>251,669,030</u>	<u>(6,608,183)</u>	<u>268,611,453</u>	<u>10%</u>

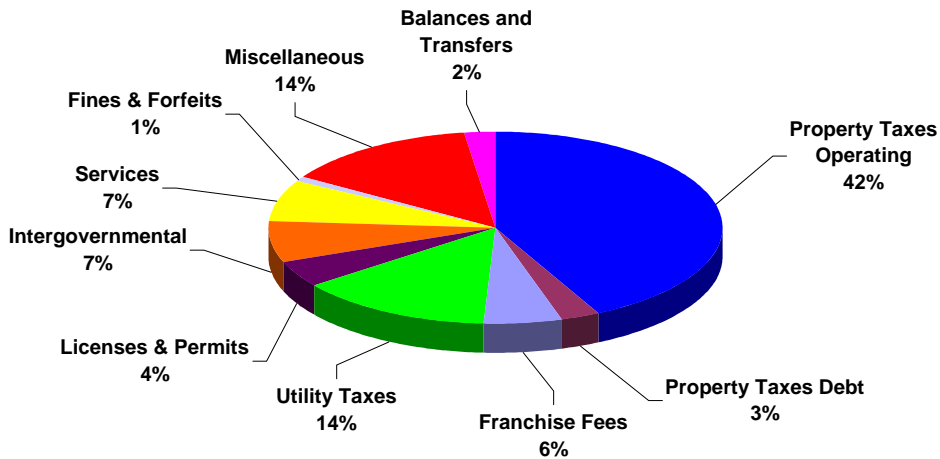
Budgeted General Fund Resources FY 2005/2006

	FY2006		FY2005	
Property Taxes Operating	\$115,138,789	43%	103,858,669	42%
Property Taxes Debt	7,672,448	3%	6,990,459	3%
Franchise Fees	14,070,000	5%	13,800,400	6%
Utility Taxes	31,818,205	12%	34,049,176	14%
Licenses & Permits	11,038,100	4%	10,955,700	4%
Intergovernmental	16,575,000	6%	16,843,545	7%
Services	16,824,522	6%	16,746,927	7%
Fines & Forfeits	2,060,000	1%	2,371,000	1%
Miscellaneous	35,646,753	13%	33,945,432	14%
Balances and Transfers	17,767,636	7%	5,499,539	2%
Total Resources	\$268,611,453	100%	245,060,847	100%

FY2005-06 General Fund Resources



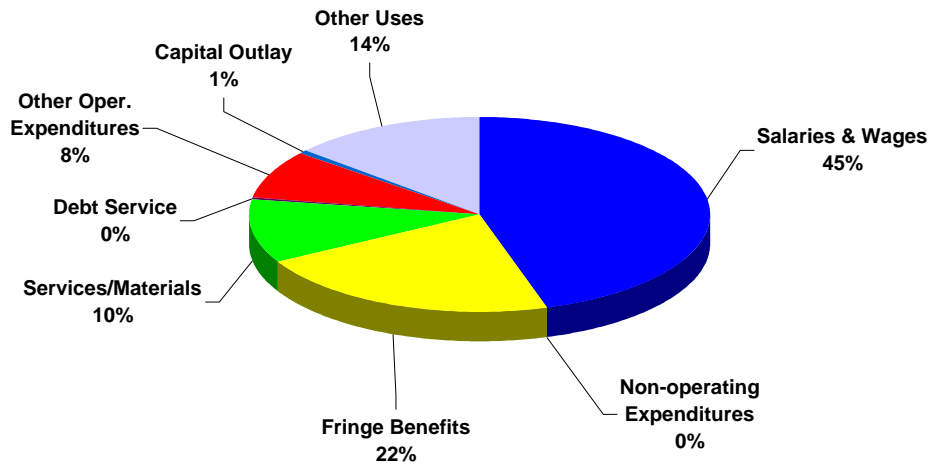
FY2004-05 General Fund Resources



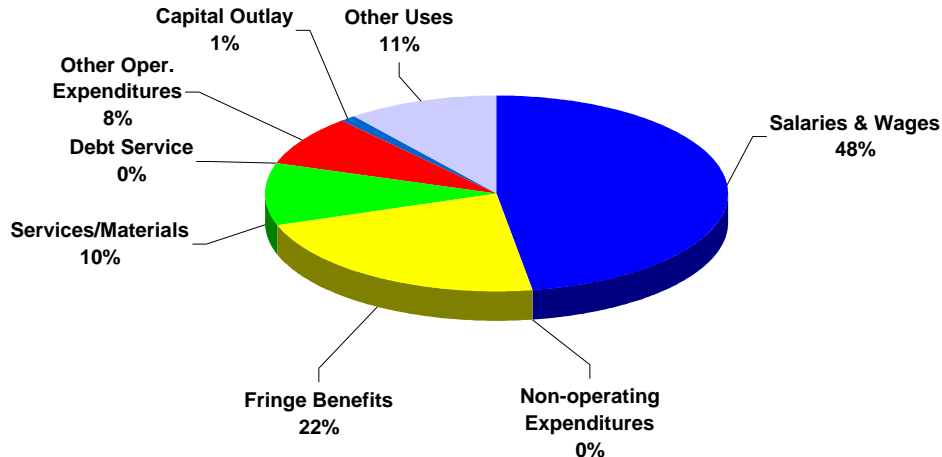
Budgeted General Fund Expenditures FY 2005/2006

	FY2006		FY2005	
Salaries & Wages	\$121,329,849	45.17%	116,098,648	47.38%
Non-operating Expenditures	28,558	0.01%	19,956	0.01%
Fringe Benefits	58,371,856	21.73%	54,924,693	22.41%
Services/Materials	28,151,156	10.48%	24,667,155	10.07%
Debt Service	718,802	0.27%	676,591	0.28%
Other Oper. Expenditures	22,010,224	8.19%	19,895,137	8.12%
Capital Outlay	1,375,674	0.51%	2,829,003	1.15%
Other Uses	36,625,334	13.64%	25,949,664	10.59%
Total Expenditures	\$268,611,453	100.00%	245,060,847	100.00%

2005-06 Budgeted General Fund Expenditures



2004-05 Budgeted General Fund Expenditures

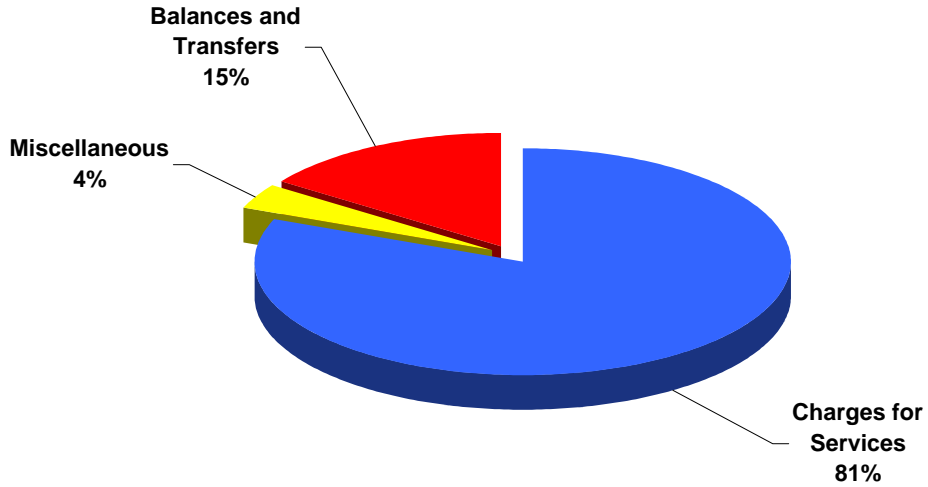


SANITATION FUND

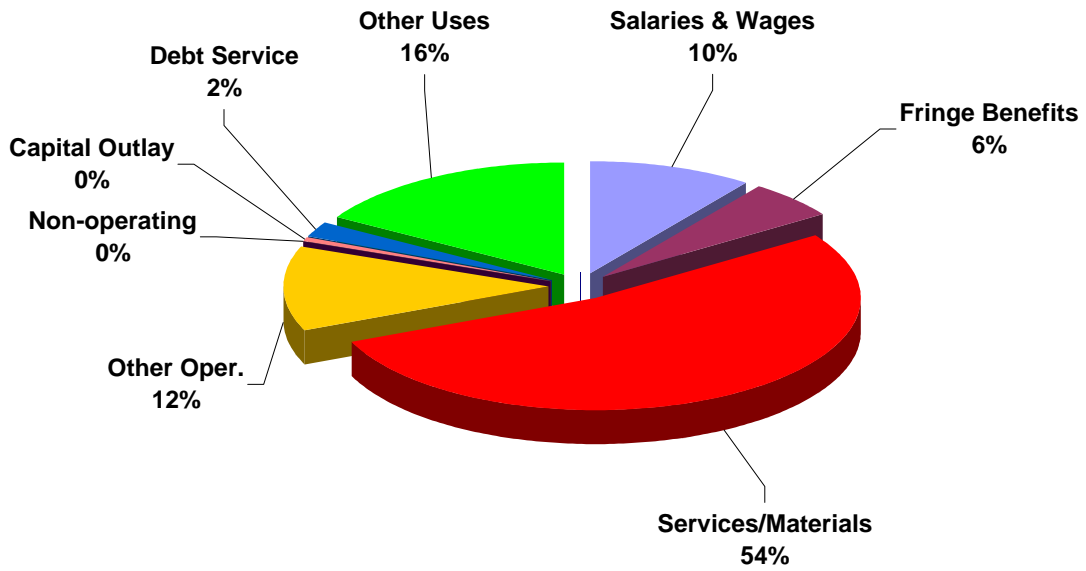
RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Charges for Services	\$ 21,391,216	18,564,440	19,738,842	1,174,402	20,028,594	8%
Miscellaneous Revenue	1,500,590	1,376,000	1,246,520	(129,480)	876,000	(36%)
<i>Total Revenues</i>	<u>22,891,806</u>	<u>19,940,440</u>	<u>20,985,362</u>	<u>1,044,922</u>	<u>20,904,594</u>	<u>5%</u>
Other Financial Resources:						
Reserves	-	941,487	1,019,424	77,937	1,272,852	35%
Prior Year Operating Balance	-	398,000	2,724,920	2,326,920	2,516,576	532%
<i>Total Other Financial Resources</i>	<u>-</u>	<u>1,339,487</u>	<u>3,744,344</u>	<u>2,404,857</u>	<u>3,789,428</u>	<u>183%</u>
<i>Total Resources Available</i>	<u>\$ 22,891,806</u>	<u>21,279,927</u>	<u>24,729,706</u>	<u>3,449,779</u>	<u>24,694,022</u>	<u>16%</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ 3,074,625	3,004,568	2,529,559	(475,009)	2,472,486	(18%)
Fringe Benefits	1,793,116	1,586,064	1,437,446	(148,618)	1,368,002	(14%)
Services/Materials	11,055,653	11,457,002	12,545,237	1,088,235	13,109,954	14%
Other Operating Expenses	4,238,227	3,899,448	3,520,577	(378,871)	3,009,255	(23%)
Capital Outlay	345,275	310,000	196,127	(113,873)	20,000	(94%)
Debt Service	548,098	547,166	547,916	750	551,595	1%
Non-Operating Expenditures	203,887	98,416	98,416	-	97,699	(1%)
<i>Total Expenses</i>	<u>21,258,881</u>	<u>20,902,664</u>	<u>20,875,278</u>	<u>(27,386)</u>	<u>20,628,991</u>	<u>(1%)</u>
Other Financial Uses:						
Transfer to Vehicle Rental Fund	-	-	-	-	-	-
Transfer to Insurance Fund	-	-	-	-	-	-
Transfer to CIP	660,408	50,000	65,000	15,000	65,000	30%
Reserves	-	327,263	1,272,852	945,589	1,522,601	365%
Year End Balance	972,517	-	2,516,576	-	2,477,430	-
<i>Total Other Financial Uses</i>	<u>1,632,925</u>	<u>377,263</u>	<u>3,854,428</u>	<u>960,589</u>	<u>4,065,031</u>	<u>978%</u>
<i>Total Resources Allocated</i>	<u>\$ 22,891,806</u>	<u>21,279,927</u>	<u>24,729,706</u>	<u>933,203</u>	<u>24,694,022</u>	<u>16%</u>

Budgeted Sanitation Fund Summary by Object

FY 2005/2006 Budgeted Resources



FY 2005/2006 Budgeted Expenditures

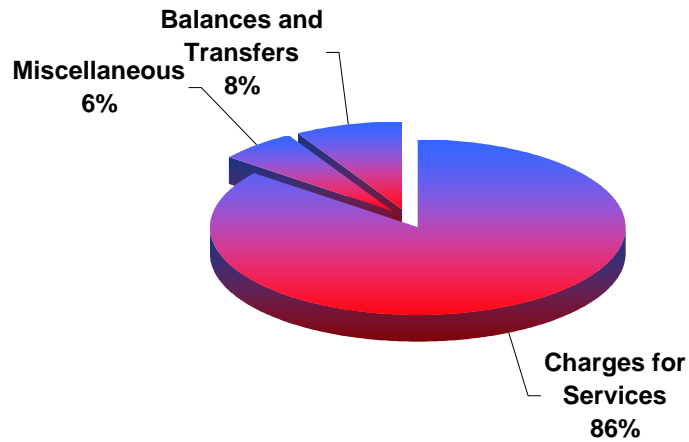


WATER AND SEWER FUND

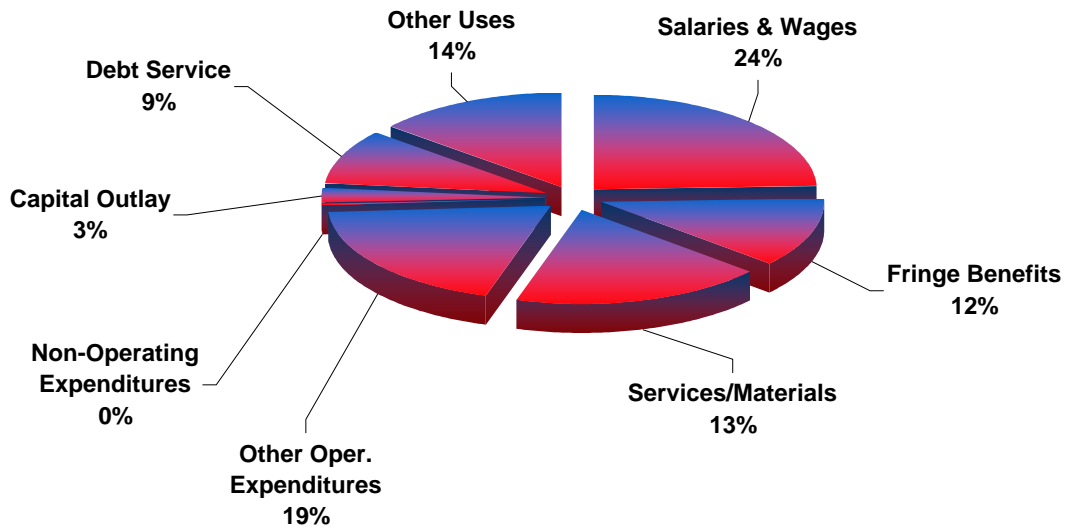
RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Charges for Services	\$ 59,946,000	59,689,319	60,287,638	598,319	58,880,950	(1%)
Intergovernmental	5,248	-	1,750	1,750	-	-
Miscellaneous Revenues	8,849,831	4,668,402	4,357,630	(310,772)	4,345,902	(7%)
<i>Total Revenues</i>	<u>68,801,079</u>	<u>64,357,721</u>	<u>64,647,018</u>	<u>289,297</u>	<u>63,226,852</u>	<u>(2%)</u>
Other Financial Resources:						
Transfer In	-	-	-	-	-	-
Reserves	-	5,643,000	5,643,000	-	5,645,200	0%
Prior Year Operating Balance	-	11,005,068	15,577,323	4,572,255	15,945,431	45%
<i>Total Other Financial Resources</i>	<u>-</u>	<u>5,643,000</u>	<u>5,643,000</u>	<u>-</u>	<u>5,645,200</u>	<u>0%</u>
<i>Total Resources Available</i>	<u>\$ 68,801,079</u>	<u>70,000,721</u>	<u>70,290,018</u>	<u>289,297</u>	<u>68,872,052</u>	<u>(2%)</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ 13,615,353	14,896,439	14,026,540	(869,899)	14,709,075	(1%)
Fringe Benefits	6,681,179	6,804,637	6,145,386	(659,251)	7,053,392	4%
Services/Materials	8,734,147	10,052,426	9,972,347	(80,079)	11,147,209	11%
Other Operating Expenses	10,364,417	10,749,235	10,572,158	(177,077)	11,377,743	6%
Non-Operating Expenditures	5,993,745	2,907,594	885,283	(2,022,311)	240,866	(92%)
Capital Outlay	448,437	960,650	887,407	(73,243)	1,566,300	63%
Debt Service	4,943,592	4,926,685	4,926,685	-	5,648,114	15%
<i>Total Expenses</i>	<u>50,780,870</u>	<u>51,297,666</u>	<u>47,415,806</u>	<u>(3,881,860)</u>	<u>51,742,699</u>	<u>1%</u>
Other Financial Uses:						
Transfers Out	16,942,293	16,800,000	16,860,904	60,904	24,800,000	48%
Required Reserves	-	5,645,200	5,645,200	-	5,645,200	0%
Year End Balance	1,077,916	7,262,923	15,945,431	8,682,508	2,629,584	(64%)
<i>Total Other Financial Uses</i>	<u>18,020,209</u>	<u>12,908,123</u>	<u>21,590,631</u>	<u>8,682,508</u>	<u>8,274,784</u>	<u>(36%)</u>
<i>Total Resources Allocated</i>	<u>\$ 68,801,079</u>	<u>64,205,789</u>	<u>69,006,437</u>	<u>4,800,648</u>	<u>60,017,483</u>	<u>(7%)</u>

Budgeted Water and Sewer Fund Summary by Object

FY 2005/2006 Budgeted Resources



FY 2005/2006 Budgeted Expenditures

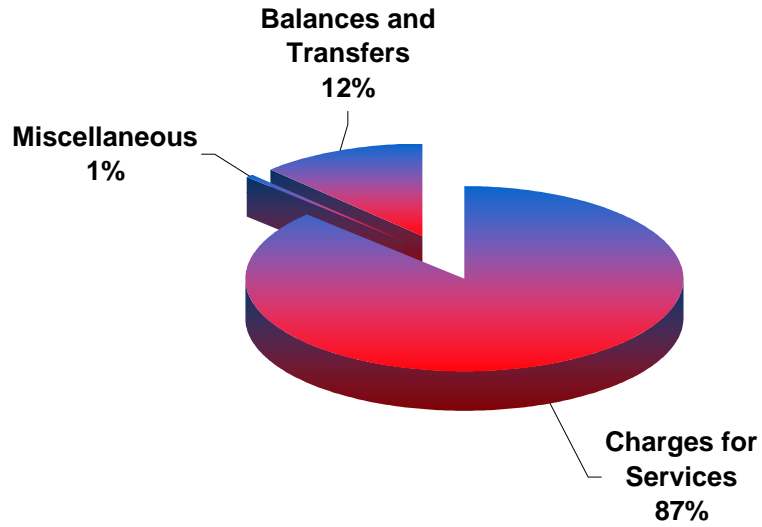


CENTRAL REGIONAL WASTEWATER SYSTEM FUND

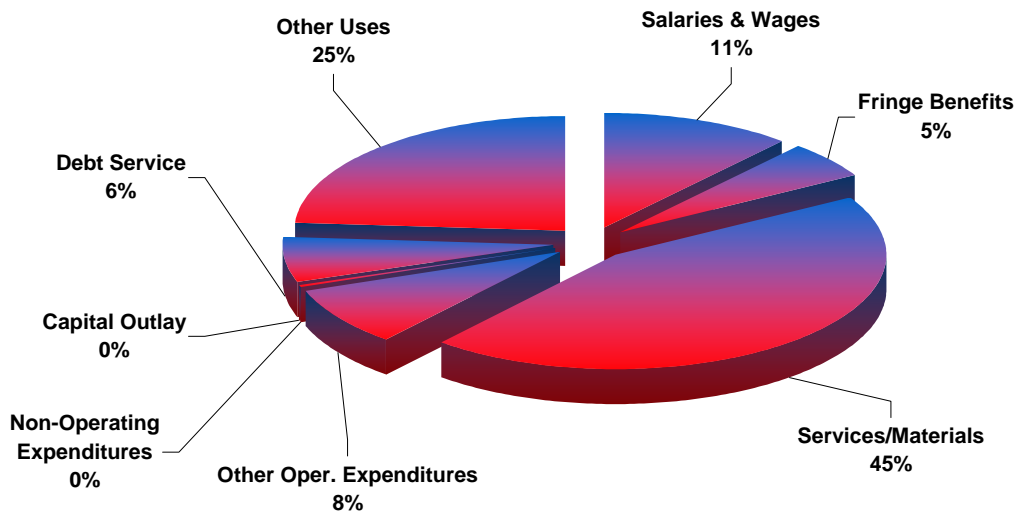
RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Charges for Services	\$ 9,932,215	11,044,240	12,551,417	1,507,177	12,724,146	15%
Miscellaneous Revenue	1,211,751	125,500	75,388	(50,112)	75,500	(40%)
<i>Total Revenues</i>	<u>11,143,966</u>	<u>11,169,740</u>	<u>12,626,805</u>	<u>1,457,065</u>	<u>12,799,646</u>	<u>15%</u>
Other Financial Resources:						
Transfer In	-	-	-	-	-	-
Reserve for Debt Service	-	-	19,500	19,500	19,800	-
Replacement Account	-	123,454	103,954	(19,500)	1,593,927	1,191%
Prior Year Operating Balance	-	167,990	619,706	451,716	166,169	(1%)
<i>Total Other Financial Resources</i>	<u>-</u>	<u>291,444</u>	<u>743,160</u>	<u>451,716</u>	<u>1,779,896</u>	<u>511%</u>
<i>Total Resources Available</i>	<u>\$ 11,143,966</u>	<u>11,461,184</u>	<u>13,369,965</u>	<u>1,908,781</u>	<u>14,579,542</u>	<u>27%</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries & Wages	\$ 1,659,646	1,702,466	1,671,611	(30,855)	1,651,930	(3%)
Fringe Benefits	786,541	842,396	800,824	(41,572)	795,514	(6%)
Services/Materials	4,166,807	5,619,906	6,253,818	633,912	6,482,388	15%
Other Operating Expenditures	1,361,955	1,636,858	1,523,099	(113,759)	1,214,064	(26%)
Non-Operating Expenditures	1,378,893	4,445	4,445	-	13,993	215%
Capital Outlay	1,560,338	-	11,974	11,974	6,000	-
Debt Service	674,126	675,898	672,298	(3,600)	916,721	36%
<i>Total Expenses</i>	<u>11,588,306</u>	<u>10,481,969</u>	<u>10,938,069</u>	<u>456,100</u>	<u>11,080,610</u>	<u>6%</u>
Other Financial Uses:						
Reserve for Debt Service	-	-	19,800	19,800	20,100	-
Replacement Capital	-	672,000	-	(672,000)	-	(100%)
Other Transfers Out	1,153,000	-	652,000	652,000	1,153,000	-
Replacement Account	-	-	1,593,927	1,593,927	2,160,041	-
Year End Balance	(1,597,340)	307,215	166,169	(141,046)	165,791	(46%)
<i>Total Other Financial Uses</i>	<u>(444,340)</u>	<u>979,215</u>	<u>2,431,896</u>	<u>1,452,681</u>	<u>3,498,932</u>	<u>257%</u>
<i>Total Resources Allocated</i>	<u>\$ 11,143,966</u>	<u>11,461,184</u>	<u>13,369,965</u>	<u>1,908,781</u>	<u>14,579,542</u>	<u>27%</u>

Central Regional Wastewater System Fund Summary By Object

FY 2005/2006 Budgeted Resources



FY 2005/2006 Budgeted Expenditures

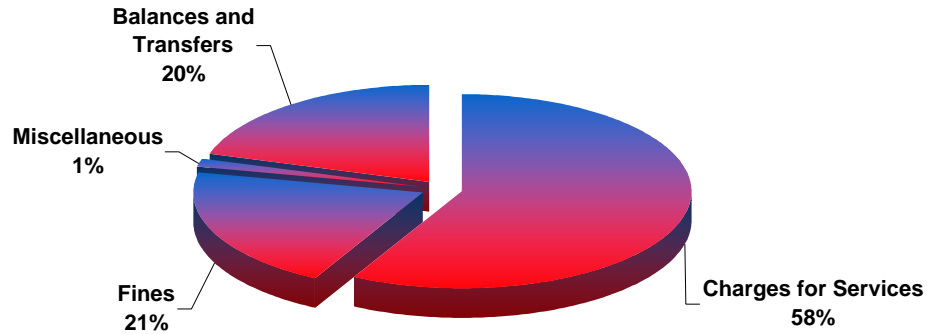


PARKING FUND

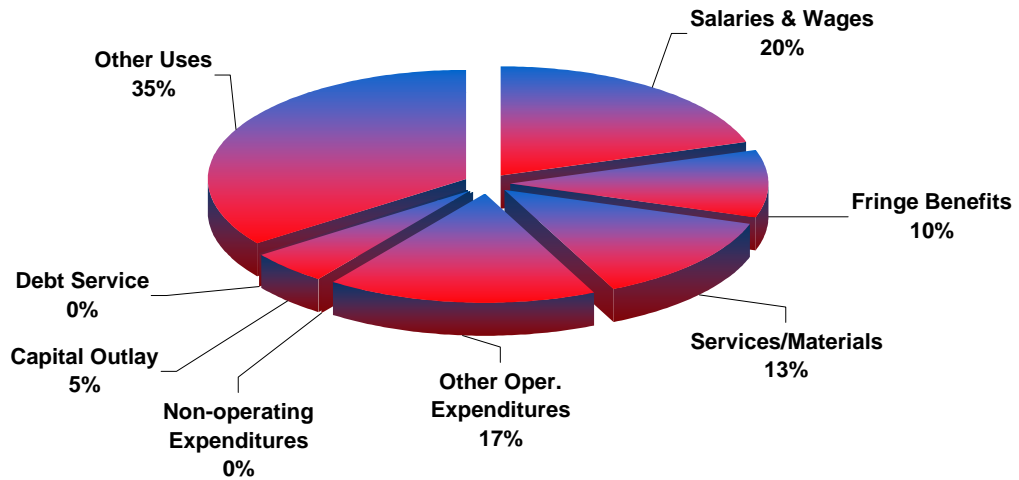
RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Charges for Services	\$ 7,777,766	7,064,000	7,648,900	584,900	7,581,800	7%
Fines	2,506,838	3,305,000	2,608,000	(697,000)	2,708,000	(18%)
Miscellaneous	7,653,653	210,782	180,000	(30,782)	175,000	(17%)
<i>Total Revenues</i>	<u>17,938,257</u>	<u>10,579,782</u>	<u>10,436,900</u>	<u>(142,882)</u>	<u>10,464,800</u>	<u>(1%)</u>
Other Financial Resources:						
Transfers In	-	127,129	-	(127,129)	-	-
Reserves	-	907,353	907,353	-	1,593,217	76%
Prior Year Operating Balance	-	-	961,289	961,289	1,078,181	-
<i>Total Other Financial Resources</i>	<u>-</u>	<u>1,034,482</u>	<u>1,868,642</u>	<u>834,160</u>	<u>2,671,398</u>	<u>158%</u>
<i>Total Resources Available</i>	<u>\$ 17,938,257</u>	<u>11,614,264</u>	<u>12,305,542</u>	<u>691,278</u>	<u>13,136,198</u>	<u>13%</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ 2,272,861	2,807,784	2,384,875	(422,909)	2,612,704	(7%)
Fringe Benefits	1,310,294	1,348,541	1,235,551	(112,990)	1,315,013	(2%)
Services/Materials	1,339,136	1,603,015	1,707,690	104,675	1,740,235	9%
Other Operating Expenses	2,282,798	2,228,073	2,237,322	9,249	2,196,114	(1%)
Non-Operating Expenditures	954,478	-	-	-	-	-
Debt Service	1,348,616	-	-	-	-	-
Capital Outlay	2,338,173	682,000	554,030	(127,970)	671,700	(2%)
<i>Total Expenses</i>	<u>11,846,356</u>	<u>8,669,413</u>	<u>8,119,468</u>	<u>(549,945)</u>	<u>8,535,766</u>	<u>(2%)</u>
Other Financial Uses:						
Transfers Out	2,204,756	1,025,904	1,514,676	488,772	1,518,588	48%
Capital Projects	-	300,000	-	(300,000)	-	(100%)
Reserves	-	1,618,947	1,593,217	(25,730)	1,593,217	(2%)
Year End Balance	3,887,145	-	1,078,181	1,078,181	1,488,627	0%
<i>Total Other Financial Uses</i>	<u>6,091,901</u>	<u>2,944,851</u>	<u>4,186,074</u>	<u>1,241,223</u>	<u>4,600,432</u>	<u>56%</u>
<i>Total Resources Allocated</i>	<u>\$ 17,938,257</u>	<u>11,614,264</u>	<u>12,305,542</u>	<u>691,278</u>	<u>13,136,198</u>	<u>13%</u>

Budgeted Parking Fund Summary By Object

FY 2005/2006 Budgeted Resources



FY 2005/2006 Budgeted Expenditures

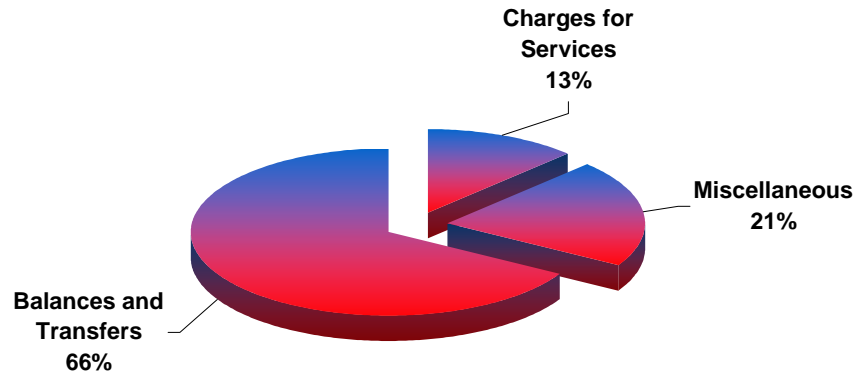


AIRPORT FUND

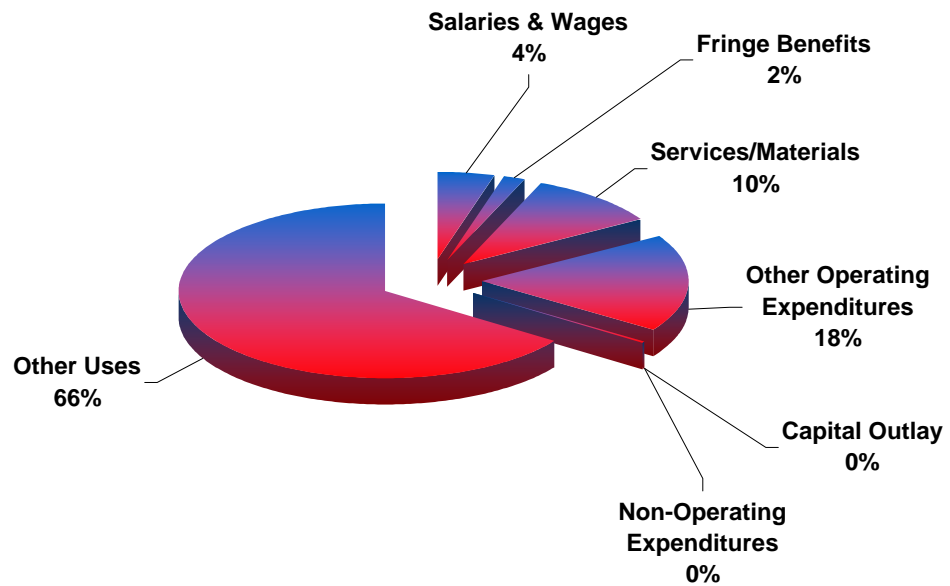
RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Intergovernmental	\$ 4,861,375	-	-	-	-	-
Charges for Services	1,911,088	1,727,517	2,025,517	298,000	2,047,872	19%
Miscellaneous Revenue	4,474,735	3,280,456	3,182,075	(98,381)	3,402,425	4%
<i>Total Revenues</i>	<u>11,247,198</u>	<u>5,007,973</u>	<u>5,207,592</u>	<u>199,619</u>	<u>5,450,297</u>	<u>9%</u>
Other Financial Resources:						
Prior Year Operating Balance	-	10,788,943	12,073,556	1,284,613	10,913,214	1%
<i>Total Other Financial Resources</i>	<u>-</u>	<u>10,788,943</u>	<u>12,073,556</u>	<u>1,284,613</u>	<u>10,913,214</u>	<u>1%</u>
<i>Total Resources Available</i>	<u>\$ 11,247,198</u>	<u>15,796,916</u>	<u>17,281,148</u>	<u>1,484,232</u>	<u>16,363,511</u>	<u>4%</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ 552,786	644,424	549,894	(94,530)	711,664	10%
Fringe Benefits	245,388	259,083	200,051	(59,032)	293,293	13%
Services/Materials	901,115	1,636,715	1,913,701	276,986	1,661,326	2%
Other Operating Expenses	2,078,513	2,599,589	2,650,373	50,784	2,987,408	15%
Non-Operating Expenditures	104,267	-	-	-	-	-
Capital Outlay	5,025,878	17,000	60,024	43,024	50,500	197%
<i>Total Expenses</i>	<u>8,907,947</u>	<u>5,156,811</u>	<u>5,374,043</u>	<u>217,232</u>	<u>5,704,191</u>	<u>11%</u>
Other Financial Uses:						
Transfers Out	1,363,000	100,000	993,891	893,891	984,500	885%
Year End Balance	976,351	10,540,105	10,913,214	373,109	9,674,820	(8%)
<i>Total Other Financial Uses</i>	<u>2,339,351</u>	<u>10,640,105</u>	<u>11,907,105</u>	<u>1,267,000</u>	<u>10,659,320</u>	<u>0%</u>
<i>Total Resources Allocated</i>	<u>\$ 11,247,298</u>	<u>15,796,916</u>	<u>17,281,148</u>	<u>1,484,232</u>	<u>16,363,511</u>	<u>4%</u>

Airport Fund Summary By Object

FY 2005/2006 Budgeted Resources



FY 2005/2006 Budgeted Expenditures

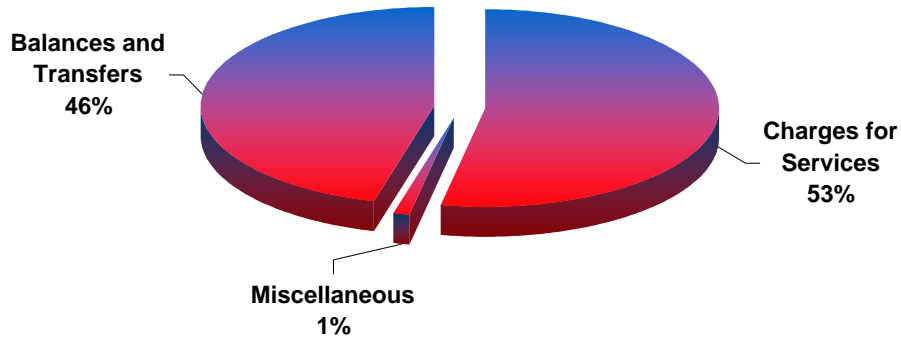


STORMWATER FUND

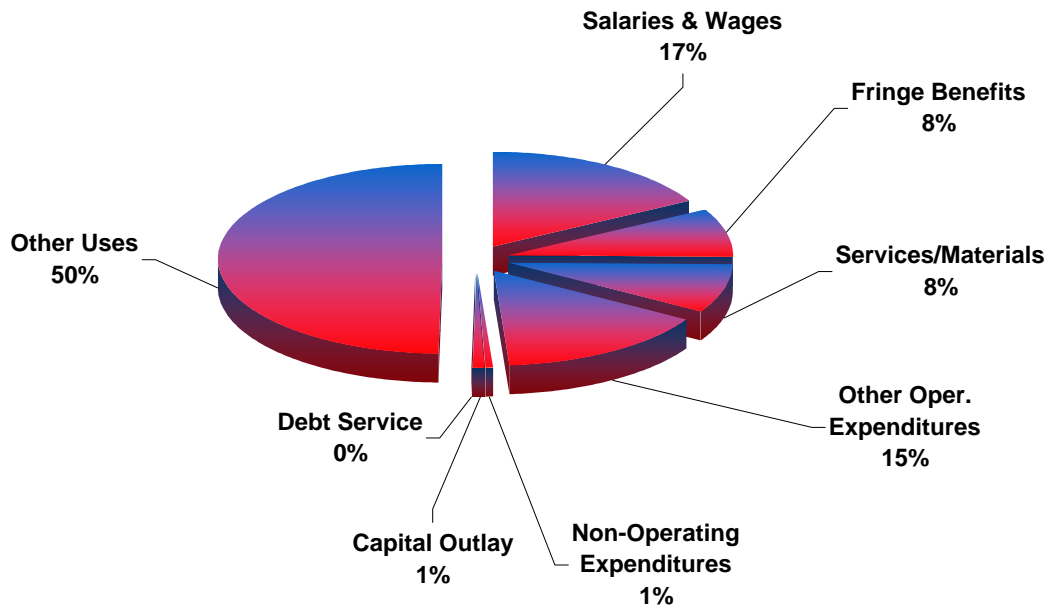
RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Intergovt Revenue	\$ 244,640	-	-	-	-	-
Charges for Services	3,353,421	3,479,000	3,476,000	(3,000)	3,476,000	-
Miscellaneous Revenue	1,493,621	75,000	79,000	4,000	75,000	-
<i>Total Revenues</i>	<u>5,091,682</u>	<u>3,554,000</u>	<u>3,555,000</u>	<u>1,000</u>	<u>3,551,000</u>	<u>-</u>
Other Financial Resources:						
Prior Year Operating Balance	-	3,442,786	3,356,145	(86,641)	3,000,720	(13%)
<i>Total Other Financial Resources</i>	<u>-</u>	<u>3,442,786</u>	<u>3,356,145</u>	<u>(86,641)</u>	<u>3,000,720</u>	<u>(13%)</u>
<i>Total Resources Available</i>	<u>\$ 5,091,682</u>	<u>6,996,786</u>	<u>6,911,145</u>	<u>(85,641)</u>	<u>6,551,720</u>	<u>(6%)</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ 844,761	944,539	909,093	(35,446)	886,423	(6%)
Fringe Benefits	428,101	399,850	356,415	(43,435)	425,635	6%
Services/Materials	286,145	434,458	466,018	31,560	434,458	0%
Other Operating Expenses	789,404	736,946	790,276	53,330	797,188	8%
Non-Operating Expenditures	352,956	36,000	38,982	2,982	36,000	0%
Capital Outlay	901,655	5,500	9,641	4,141	40,000	627%
<i>Total Expenses</i>	<u>3,603,022</u>	<u>2,557,293</u>	<u>2,570,425</u>	<u>13,132</u>	<u>2,619,704</u>	<u>2%</u>
Other Financial Uses:						
Transfers	1,340,000	1,340,000	1,340,000	-	1,340,000	-
Year End Balance	148,660	3,099,493	3,000,720	(98,773)	2,592,016	(16%)
<i>Total Other Financial Uses</i>	<u>148,660</u>	<u>3,099,493</u>	<u>3,000,720</u>	<u>(98,773)</u>	<u>2,592,016</u>	<u>(16%)</u>
<i>Total Resources Allocated</i>	<u>\$ 3,751,682</u>	<u>5,656,786</u>	<u>5,571,145</u>	<u>(85,641)</u>	<u>5,211,720</u>	<u>(8%)</u>

Budgeted Stormwater Fund Summary By Object

FY 2005/2006 Budgeted Resources



FY 2005/2006 Budgeted Expenditures



SELF-INSURED HEALTH BENEFITS FUND

RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Charges for Services	\$ 15,741,863	17,620,000	13,610,000	(4,010,000)	14,725,000	(16%)
Miscellaneous	334,511	-	214,916	214,916	100,000	-
<i>Total Revenues</i>	<u>16,076,374</u>	<u>17,620,000</u>	<u>13,824,916</u>	<u>(3,795,084)</u>	<u>14,825,000</u>	<u>(16%)</u>
Other Financial Resources:						
Transfers In	-	-	-	-	-	-
Prior Year Balance	-	(3,563,359)	(856,617)	2,706,742	2,218,299	(162%)
<i>Total Other Financial Resources</i>	<u>-</u>	<u>(3,563,359)</u>	<u>(856,617)</u>	<u>2,706,742</u>	<u>2,218,299</u>	<u>(162%)</u>
<i>Total Resources Available</i>	<u>\$ 16,076,374</u>	<u>14,056,641</u>	<u>12,968,299</u>	<u>(1,088,342)</u>	<u>17,043,299</u>	<u>21%</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ -	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-
Services/Materials	1,153,585	1,502,000	1,250,000	(252,000)	1,300,000	(13%)
Non-Operating Expenses	9,042,271	13,725,000	9,500,000	(4,225,000)	11,600,000	(15%)
Capital Outlay	-	-	-	-	-	-
<i>Total Expenses</i>	<u>10,195,856</u>	<u>15,227,000</u>	<u>10,750,000</u>	<u>(4,477,000)</u>	<u>12,900,000</u>	<u>(15%)</u>
Other Financial Uses:						
Claims	-	-	-	-	-	-
Operating Balance Year End	5,880,518	(1,170,359)	2,218,299	3,388,658	4,143,299	(454%)
<i>Total Other Financial Uses</i>	<u>5,880,518</u>	<u>(1,170,359)</u>	<u>2,218,299</u>	<u>3,388,658</u>	<u>4,143,299</u>	<u>(454%)</u>
<i>Total Resources Allocated</i>	<u>\$ 16,076,374</u>	<u>14,056,641</u>	<u>12,968,299</u>	<u>(1,088,342)</u>	<u>17,043,299</u>	<u>21%</u>

CITY INSURANCE FUND

RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Intergovernmental	\$ -	-	2,486,320	2,486,320	90,000	-
Charges for Services	21,159,012	22,530,250	22,773,242	242,992	22,906,691	2%
Miscellaneous	456,919	201,100	214,633	13,533	140,000	(30%)
<i>Total Revenues</i>	<u>21,615,931</u>	<u>22,731,350</u>	<u>25,474,195</u>	<u>2,742,845</u>	<u>23,136,691</u>	<u>2%</u>
Other Financial Resources:						
Transfers In	-	-	-	-	-	-
Prior Year Balance	-	(14,475,465)	(12,427,516)	2,047,949	(7,255,576)	(50%)
<i>Total Other Financial Resources</i>	<u>-</u>	<u>(14,475,465)</u>	<u>(12,427,516)</u>	<u>2,047,949</u>	<u>(7,255,576)</u>	<u>(50%)</u>
<i>Total Resources Available</i>	<u>\$ 21,615,931</u>	<u>8,255,885</u>	<u>13,046,679</u>	<u>4,790,794</u>	<u>15,881,115</u>	<u>92%</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ 577,054	917,487	670,372	(247,115)	743,502	(19%)
Fringe Benefits	351,175	520,109	420,174	(99,935)	417,349	(20%)
Services/Materials	201,901	425,375	455,657	30,282	421,150	(1%)
Other Operating Expenses	412,444	259,535	269,231	9,696	262,660	1%
Non-Operating Expenses	-	-	-	-	-	-
Capital Outlay	2,972	2,000	2,000	-	-	(100%)
<i>Total Expenses</i>	<u>1,545,546</u>	<u>2,124,506</u>	<u>1,817,435</u>	<u>(307,071)</u>	<u>1,844,661</u>	<u>(13%)</u>
Other Financial Uses:						
Claims	18,664,813	16,238,447	18,484,820	2,246,373	17,701,000	9%
Transfers Out	103,000	-	-	-	-	-
Operating Balance Year End	1,302,572	(10,107,068)	(7,255,576)	2,851,492	(3,664,546)	(64%)
<i>Total Other Financial Uses</i>	<u>20,070,385</u>	<u>6,131,379</u>	<u>11,229,244</u>	<u>5,097,865</u>	<u>14,036,454</u>	<u>129%</u>
<i>Total Resources Allocated</i>	<u>\$ 21,615,931</u>	<u>8,255,885</u>	<u>13,046,679</u>	<u>4,790,794</u>	<u>15,881,115</u>	<u>92%</u>

CENTRAL SERVICES FUND

RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Charges for Services	\$ 2,047,529	1,777,521	1,720,521	(57,000)	2,220,486	25%
Miscellaneous Revenue	162,902	111,653	119,229	7,576	117,470	5%
<i>Total Revenues</i>	<u>2,210,431</u>	<u>1,889,174</u>	<u>1,839,750</u>	<u>(49,424)</u>	<u>2,337,956</u>	<u>24%</u>
Other Financial Resources:						
Transfers In	-	-	-	-	-	-
Prior Year Operating Balance	-	678,821	855,771	176,950	632,855	(7%)
<i>Total Other Resources</i>	<u>-</u>	<u>678,821</u>	<u>855,771</u>	<u>176,950</u>	<u>632,855</u>	<u>(7%)</u>
<i>Total Resources Available</i>	<u>\$ 2,210,431</u>	<u>2,567,995</u>	<u>2,695,521</u>	<u>127,526</u>	<u>2,970,811</u>	<u>16%</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ 433,754	407,473	383,385	(24,089)	422,816	4%
Fringe Benefits	224,504	169,736	137,419	(32,317)	176,433	4%
Services/Materials	975,256	1,140,827	1,144,819	3,992	1,334,720	17%
Other Operating Expenditures	193,688	215,190	176,619	(38,571)	179,922	(16%)
Non Operating Expenditures	875,923	-	-	-	-	-
Capital Outlay	19,745	-	79,970	79,970	242,550	-
<i>Total Expenses</i>	<u>2,722,870</u>	<u>1,933,226</u>	<u>1,922,211</u>	<u>(11,015)</u>	<u>2,356,441</u>	<u>22%</u>
Other Financial Uses:						
Transfers Out	101,397	140,455	140,455	-	140,455	-
Operating Balance Year End	(613,836)	494,314	632,855	138,541	473,915	(4%)
<i>Total Other Uses</i>	<u>(512,439)</u>	<u>634,769</u>	<u>773,310</u>	<u>138,541</u>	<u>614,370</u>	<u>(3%)</u>
<i>Total Resources Allocated</i>	<u>\$ 2,210,431</u>	<u>2,567,995</u>	<u>2,695,521</u>	<u>127,526</u>	<u>2,970,811</u>	<u>16%</u>

VEHICLE RENTAL FUND

RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Charges for Services	\$ 14,108,753	14,565,320	14,258,843	(306,477)	15,928,382	9%
Miscellaneous Revenue	802,935	1,043,500	4,978,548	3,935,048	1,043,500	-
<i>Total Revenues</i>	<u>14,911,688</u>	<u>15,608,820</u>	<u>19,237,391</u>	<u>3,628,571</u>	<u>16,971,882</u>	<u>9%</u>
Other Financial Resources:						
Transfers In	325,946	125,277	277,030	151,753	-	-
Prior Year Operating Balance	4,556,142	13,263,932	12,986,902	(277,030)	12,615,498	(5%)
<i>Total Other Resources</i>	<u>4,882,088</u>	<u>13,389,209</u>	<u>13,263,932</u>	<u>(125,277)</u>	<u>12,615,498</u>	<u>(6%)</u>
<i>Total Resources Available</i>	<u>\$ 19,793,776</u>	<u>28,998,029</u>	<u>32,501,323</u>	<u>3,503,294</u>	<u>29,587,380</u>	<u>2%</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ 234,676	202,768	233,491	30,723	219,819	8%
Fringe Benefits	112,394	50,832	64,955	14,123	103,953	105%
Services/Materials	6,475,520	7,006,060	7,204,561	198,501	7,581,272	8%
Other Operating Expenditures	321,248	326,237	301,364	(24,873)	339,873	4%
Non Operating Expenditures	5,913,629	-	-	-	-	-
Debt Service	1,452,583	1,736,796	1,515,221	(221,575)	2,034,458	-
Capital Outlay	5,025,726	10,564,233	10,566,233	2,000	7,177,690	(32%)
<i>Total Expenses</i>	<u>19,535,776</u>	<u>19,886,926</u>	<u>19,885,825</u>	<u>(1,101)</u>	<u>17,457,065</u>	<u>(12%)</u>
Other Financial Uses:						
Transfers Out	258,000	-	-	-	-	-
Operating Balance/Reserves	-	9,111,103	12,615,498	3,504,395	12,130,315	-
<i>Total Other Uses</i>	<u>258,000</u>	<u>9,111,103</u>	<u>12,615,498</u>	<u>3,504,395</u>	<u>12,130,315</u>	<u>33%</u>
<i>Total Resources Allocated</i>	<u>\$ 19,793,776</u>	<u>28,998,029</u>	<u>32,501,323</u>	<u>3,503,294</u>	<u>29,587,380</u>	<u>2%</u>

SPECIAL REVENUE FUNDS*

RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Taxes	\$ 41,965	58,597	58,569	(28)	71,166	0%
Intergovernmental	2,645,061	2,936,879	3,510,777	573,898	4,934,684	68%
Charges for Services	91,032	93,721	-	(93,721)	-	0%
Miscellaneous Revenue	7,023,852	564,319	360,106	(204,213)	216,851	(62%)
<i>Total Revenues</i>	<u>9,801,910</u>	<u>3,653,516</u>	<u>3,929,452</u>	<u>275,936</u>	<u>5,222,701</u>	<u>43%</u>
Other Financial Resources:						
Transfer from General Fund	-	2,604,913	2,022,198	(582,715)	2,677,184	3%
Transfer from Parking Fund	-	-	596,814	596,814	600,726	0%
Transfer from CIP Subfund	-	-	-	-	-	-
Debt Service Reserve	-	-	-	-	-	-
Prior Year Operating Balance	-	146,527	191,022	44,495	172,089	17%
<i>Total Other Financial Resources</i>	<u>-</u>	<u>2,751,440</u>	<u>2,810,034</u>	<u>58,594</u>	<u>3,449,999</u>	<u>25%</u>
<i>Total Resources Available</i>	<u>\$ 9,801,910</u>	<u>6,404,956</u>	<u>6,739,486</u>	<u>334,530</u>	<u>8,672,700</u>	<u>35%</u>
RESOURCES ALLOCATED						
Expenses:						
Salaries and Wages	\$ 626,620	823,050	581,032	(242,018)	939,041	14%
Fringe Benefits	214,344	320,588	177,582	(143,006)	274,197	(14%)
Services/Materials	477,969	567,263	623,582	56,319	591,977	4%
Other Operating Expenses	160,346	179,665	167,412	(12,253)	184,670	3%
Debt Service	83,356	103,873	105,000	1,127	121,000	16%
Capital Outlay	2,321,025	2,000	2,000	-	-	(100%)
<i>Total Expenses</i>	<u>3,883,660</u>	<u>1,996,439</u>	<u>1,656,609</u>	<u>(339,830)</u>	<u>2,110,885</u>	<u>6%</u>
Other Financial Uses:						
Transfer to Capital Projects	2,115,605	2,103,460	3,066,510	963,050	4,302,577	105%
Transfer to Debt Service	789,257	1,329,402	1,145,729	(183,673)	2,055,726	55%
Transfer to Grants	-	-	-	-	-	-
Transfer to General Fund	567,591	829,128	827,136	(1,992)	150,000	(82%)
Transfer to Insurance Fund	-	-	-	-	-	-
Contingencies	-	-	1,200	1,200	1,200	0%
Debt Service Reserve	-	-	-	-	-	-
Year End Balance	2,445,797	146,527	42,302	(104,225)	52,312	(64%)
<i>Total Other Financial Uses</i>	<u>5,918,250</u>	<u>4,408,517</u>	<u>5,082,877</u>	<u>674,360</u>	<u>6,561,815</u>	<u>49%</u>
<i>Total Resources Allocated</i>	<u>\$ 9,801,910</u>	<u>6,404,956</u>	<u>6,739,486</u>	<u>334,530</u>	<u>8,672,700</u>	<u>35%</u>

*This schedule includes resources for the Beach Redevelopment Area, the North West Progresso Flagler Heights Redevelopment Area, and Sunrise Key. The intergovernmental and transfer from General Fund revenues are based upon current tax rates.

DEBT SERVICE FUNDS

RESOURCES AVAILABLE	FY 2003/2004 ACTUAL	FY 2004/2005 ORIG. BUDGET	FY 2004/2005 EST. ACTUAL	VARIANCE- INCREASE (DECREASE)	ADOPTED FY 2005/2006 BUDGET	FY 2005/2006 % Change Increase (Decrease)
Revenues:						
Interest Earnings	\$ 36,564	18,890	19,464	574	17,500	(7%)
<i>Total Revenues</i>	<u>36,564</u>	<u>18,890</u>	<u>19,464</u>	<u>574</u>	<u>17,500</u>	<u>(7%)</u>
Other Financial Resources:						
Transfer from General Fund	11,373,647	13,218,933	13,611,681	392,748	11,650,229	(12%)
Transfer from Water and Sewer	407,990	407,990	407,990	-	407,990	-
Transfer from Central Services	-	140,455	140,455	-	140,455	-
Bond Proceeds	-	-	-	-	-	-
Transfer from CRA	789,257	1,330,202	1,447,814	117,612	2,055,726	55%
Transfer from Parking	-	-	-	-	-	-
Transfer from General CIP	-	124,010	-	(124,010)	-	(100%)
Reserves	170,465	304,260	260,925	(43,335)	691,929	127%
<i>Total Other Financial Resources</i>	<u>12,741,359</u>	<u>15,525,850</u>	<u>15,868,865</u>	<u>343,015</u>	<u>14,946,329</u>	<u>(4%)</u>
<i>Total Resources Available</i>	<u>\$ 12,777,923</u>	<u>15,544,740</u>	<u>15,888,329</u>	<u>343,589</u>	<u>14,963,829</u>	<u>(4%)</u>
RESOURCES ALLOCATED						
Expenses:						
Debt Service	\$ 12,754,989	14,879,542	15,035,466	155,924	14,197,586	(5%)
<i>Total Expenses</i>	<u>12,754,989</u>	<u>14,879,542</u>	<u>15,035,466</u>	<u>155,924</u>	<u>14,197,586</u>	<u>(5%)</u>
Other Financial Uses:						
Transfer Out	22,934	160,934	160,934	-	-	-
Reserves	-	504,264	691,929	187,665	766,243	52%
<i>Total Other Financial Uses</i>	<u>22,934</u>	<u>665,198</u>	<u>852,863</u>	<u>187,665</u>	<u>766,243</u>	<u>15%</u>
<i>Total Resources Allocated</i>	<u>\$ 12,777,923</u>	<u>15,544,740</u>	<u>15,888,329</u>	<u>343,589</u>	<u>14,963,829</u>	<u>(4%)</u>

DEBT SERVICE REQUIREMENTS

The City utilizes a variety of debt instruments based upon the type of project involved and the availability of competitive interest rates. There are no debt limitations in the City Charter or State Statute. The following table compares debt service costs over a three-year period.

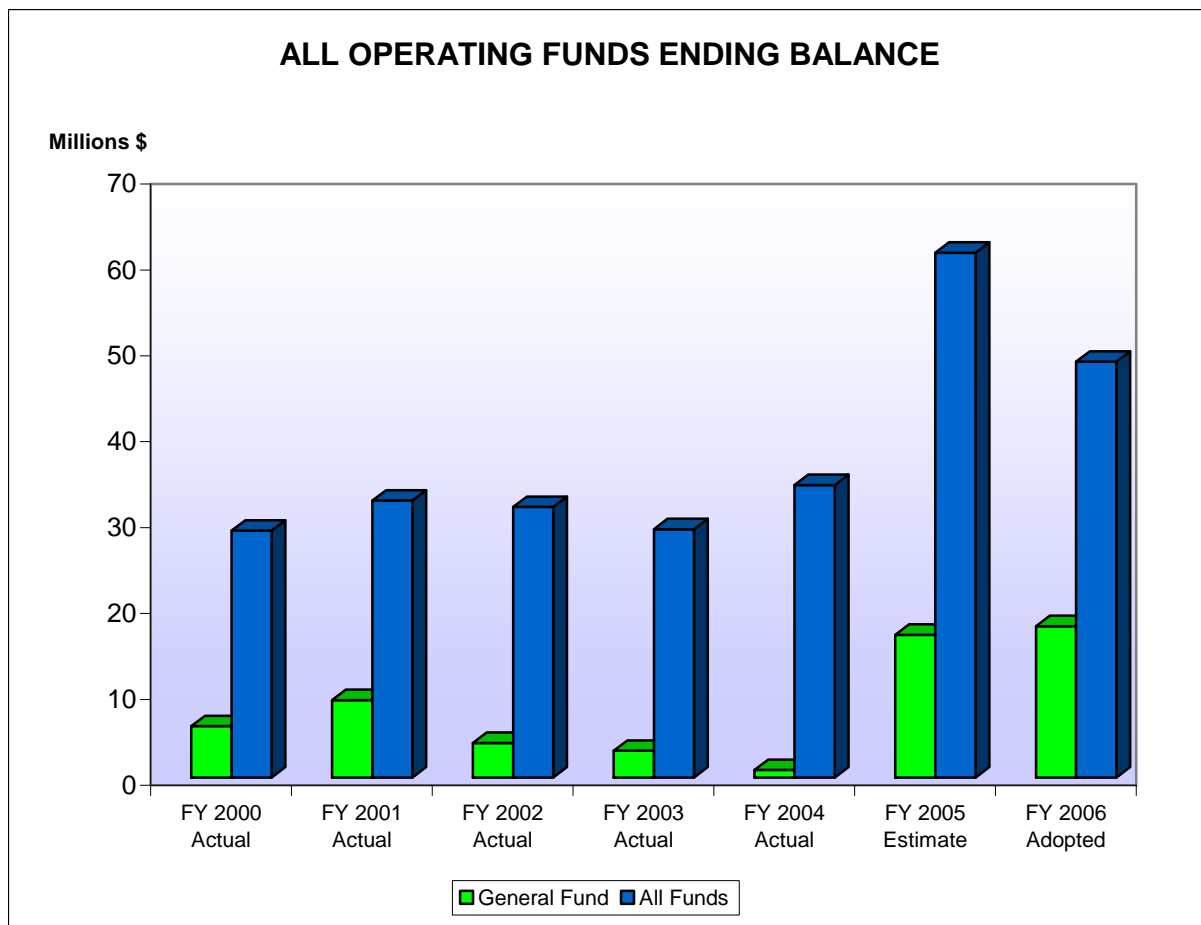
	<u>FY 2003/2004 Actual</u>	<u>FY 2004/2005 Adopted</u>	<u>FY 2004/2005 Estimated</u>	<u>FY 2005/2006 Adopted</u>
<u>Governmental Funds Debt Service</u>				
General Obligation	\$ 6,470,144	6,468,921	6,467,421	7,602,234
General Fund Debt	514,782	676,591	673,961	718,802
Fla Intergovernmental Finance Commission	1,211,320	2,617,425	2,673,500	1,571,500
Sunshine State Loans	2,367,875	2,557,063	2,538,000	1,071,000
Excise Tax Bonds	1,916,392	1,905,931	1,908,731	1,897,126
CRA Debt	83,356	103,873	105,000	121,000
Tax Increment Revenue Bonds	789,257	1,330,202	1,447,814	2,055,726
Subtotal	<u>\$ 13,353,126</u>	<u>15,660,006</u>	<u>15,814,427</u>	<u>15,037,388</u>
<u>Enterprise Fund Debt Service</u>				
Sanitation Revenue Bonds	\$ 548,098	547,166	547,916	551,595
Water and Sewer Revenue Bonds	4,943,592	4,926,685	4,926,685	5,648,114
Central Region Revenue Bonds	674,126	675,898	672,298	916,721
Parking System Debt	1,348,616	-	-	-
Subtotal	<u>\$ 7,514,432</u>	<u>6,149,749</u>	<u>6,146,899</u>	<u>7,116,430</u>
<u>Internal Service Fund Debt</u>				
Vehicle Rental Fund	<u>\$ 1,452,583</u>	<u>1,736,796</u>	<u>1,515,221</u>	<u>2,034,458</u>
TOTAL	<u><u>\$ 22,320,141.00</u></u>	<u><u>23,546,551</u></u>	<u><u>23,476,547</u></u>	<u><u>24,188,276</u></u>



FINANCIAL SECTION

ENDING FUND BALANCE

Ending fund balances are shown for the General Fund and all Other Funds. Enterprise Fund balance is a calculated amount since the accounting is different for proprietary funds versus governmental funds. As shown on the chart below, the General Fund balance was in decline for a few years. The City had not budgeted for adequate reserves in the recent past. This was no more apparent than in FY 2003 when the City projected ending the year with an \$86,000 General Fund unreserved, undesignated balance or approximately 0.034 percent of operating expenditures. As the result of hiring and expenditure freezes, the year actually ended with \$875,000 in unreserved, undesignated fund balance – about 0.3 percent of the General Fund. With the budget for Fiscal Year 2004/2005, the City Commission started to make a commitment to adequately fund the reserves. Through the implementation of strict budget accountability and spending control measures, it is anticipated that by the end of FY 2004/2005, the City will have an available fund balance of \$15-17 million. This indicates that the City has successfully reached the target minimum reserve of 7% two years ahead of earlier projections.





Venice of America

FINANCIAL SECTION

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DEPARTMENT BUDGETS

INTRODUCTION

The City government is organized into departments along functional lines. The City's organization chart on page D-3 reflects its operation under the "Commission-Manager" plan and identifies its twenty-one departments.

The table on page D-2 shows the changes in authorized full-time equivalents for each fund.

The first section for each department is an organizational chart. This provides information for three fiscal years and reflects the addition or deletion of positions, the reorganization of positions between or within divisions, and the reallocation of positions. The charts include all budgeted, full-time equivalents as well as grant funded positions. See the department write-ups on pages A-10 to A-12 for explanations of significant personnel changes.

Included in the subsequent pages is information about the long-range mission of each department, highlights of each department's goals and objectives for the new fiscal year, selected performance measures, and revenue and expenditure information.

Departments prepare goals and objectives to:

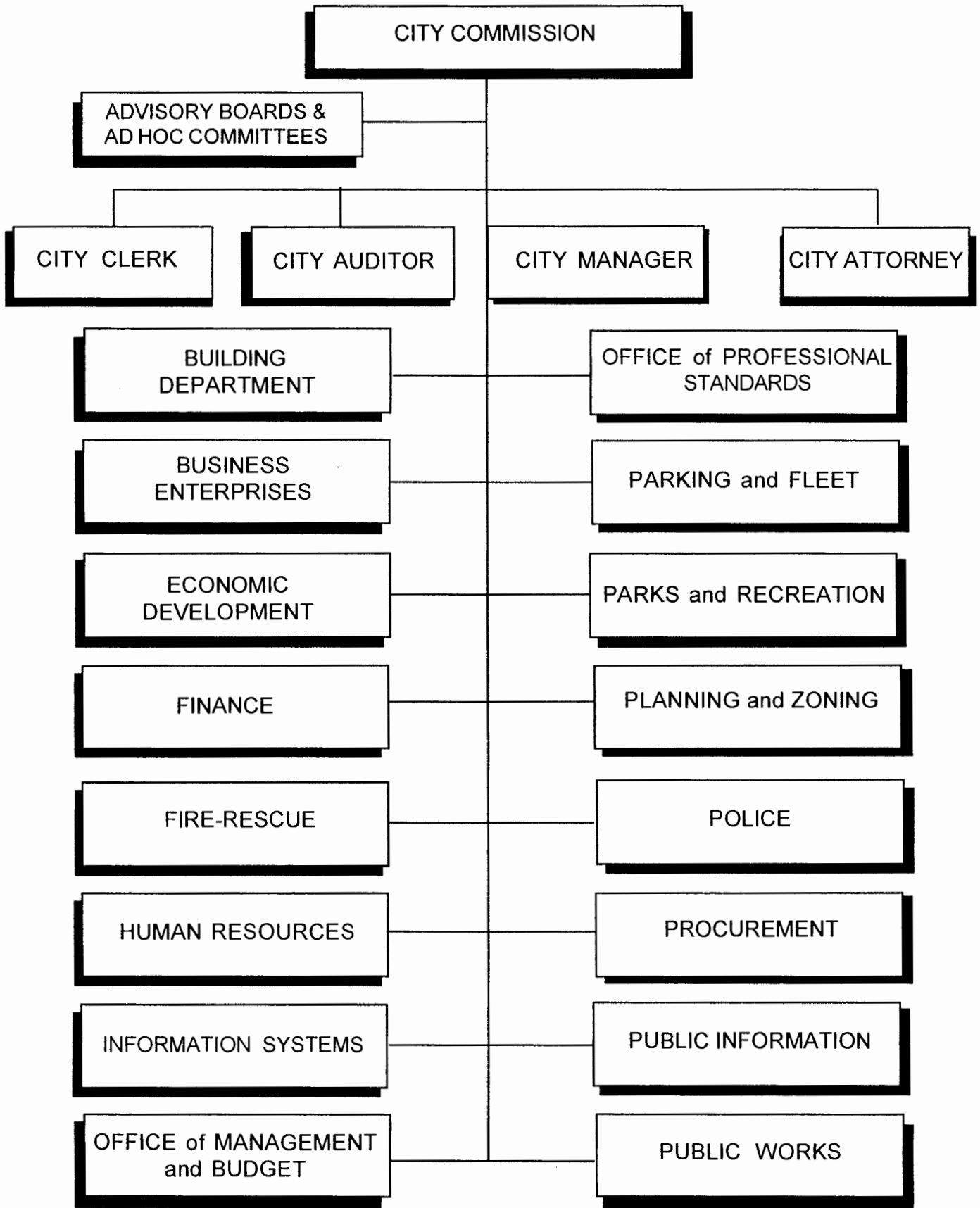
1. Clarify and define organizational responsibilities and activities;
2. Place priorities on activities and the use of resources required by those activities;
3. Identify, evaluate, and select alternative courses of action;
4. Provide a basis for measuring, evaluating, and reporting performance; and
5. Assure consistency and commitment within the City to pursue similar outcomes and results.

Changes in Authorized City Positions as Full -Time Equivalents (FTE)

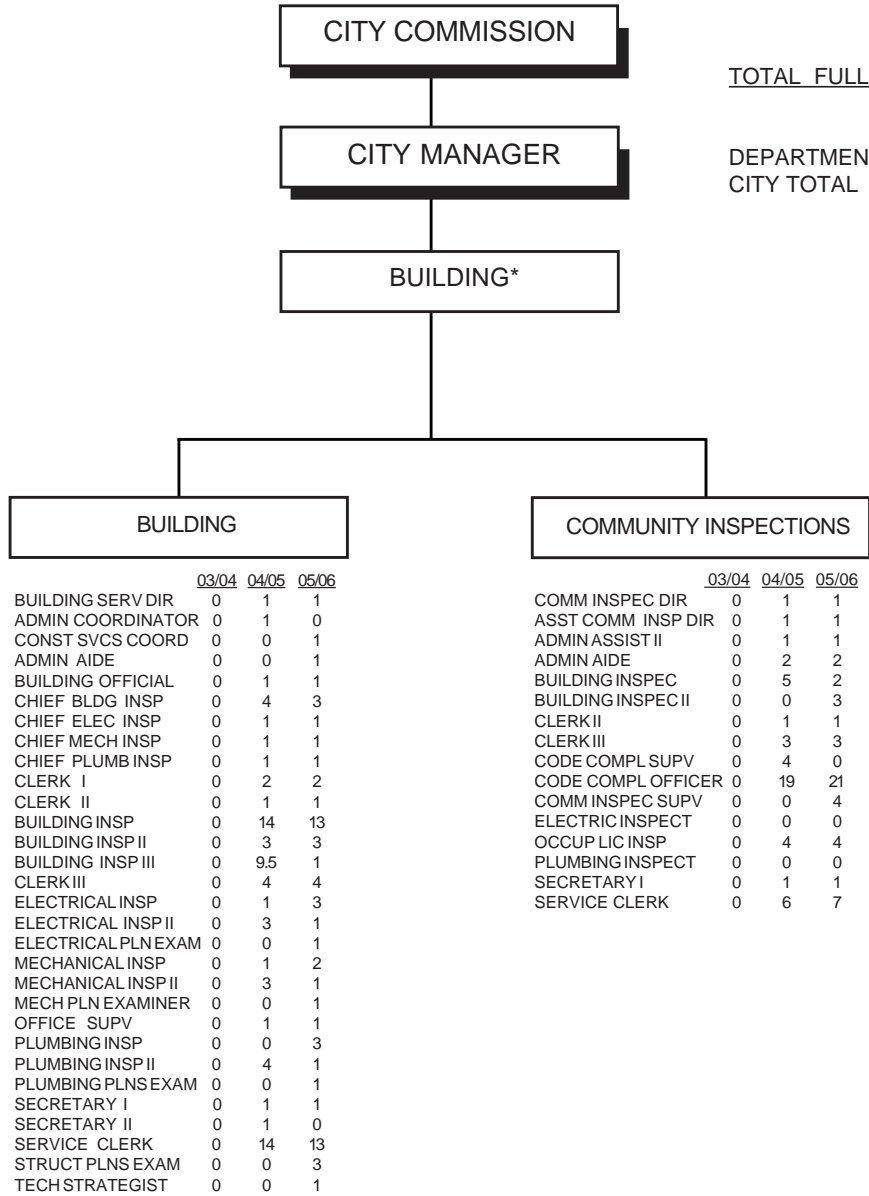
	FY 2003/2004	FY 2004/2005	FY 2005/2006
	Adopted	Adopted	Adopted
GENERAL FUND:			
Administrative Services	72.25	0.00	0.00
Building	0.00	120.50	118.00
Business Enterprises	0.00	40.50	46.50
City Attorney	24.00	24.00	25.00
City Auditor	0.00	0.00	2.00
City Clerk	11.50	12.00	5.00
City Commission	5.00	5.00	12.00
City Manager	27.50	10.00	10.00
Economic Development	67.00	4.00	5.00
Finance	50.00	46.00	46.00
Fire-Rescue	445.70	438.20	452.00
Human Resources	0.00	25.00	26.00
Information Systems	0.00	32.50	33.00
Office of Management and Budget	0.00	12.00	13.00
Office of Professional Standards	4.00	3.00	4.00
Parks & Recreation	394.80	328.00	333.50
Planning and Zoning	0.00	37.00	38.00
Police	718.25	659.25	712.00
Procurement	0.00	12.50	12.50
Public Information	0.00	8.00	11.00
Public Services	240.00	0.00	0.00
Public Works	0.00	153.00	155.00
General Fund Total	2,060.00	1,970.45	2,059.50
COMMUNITY REDEVELOPMENT FUND:			
City Manager	1.00	0.00	0.00
Economic Development	10.00	12.00	13.00
Community Redevelopment Fund Total	11.00	12.00	13.00
ENTERPRISE FUNDS:			
Sanitation	82.50	76.50	62.50
Water & Sewer	306.00	311.00	311.00
Central Region	35.00	34.00	34.00
Stormwater	21.00	21.00	21.00
Parking System - Administrative Services	47.00	0.00	0.00
Parking System - Parking and Fleet	0.00	43.50	45.50
Parking System - Police	23.00	23.00	23.00
Parking Systems - Public Works	0.00	4.00	3.50
Executive Airport	13.50	13.50	13.50
Enterprise Funds Total	528.00	526.50	514.00
INTERNAL SERVICE FUNDS:			
Insurance	10.00	9.00	9.00
Central Services - Administrative Services	12.00	0.00	0.00
Central Services - Business Enterprises	0.00	5.00	4.00
Central Services - Information Systems	0.00	5.50	6.00
Vehicle Rental - Administrative Services	5.00	0.00	0.00
Vehicle Rental - Parking and Fleet	0.00	4.00	4.00
Internal Service Funds Total	27.00	23.50	23.00
LIGHT DUTY POSITIONS (Insurance Fund):*			
Fire-Rescue	1.00	1.00	1.00
Parks & Recreation	2.00	2.00	3.00
Police	1.00	0.00	0.00
Public Services	2.00	0.00	0.00
Public Works	0.00	2.00	0.00
Light Duty Positions Total	6.00	5.00	4.00
GRANTS AND CONFISCATION FUNDS:			
Fire-Rescue	2.00	0.00	0.00
Economic Development	20.50	0.00	0.00
Planning and Zoning	0.00	20.50	20.50
Police	13.00	8.00	7.00
Grants and Confiscation Funds Total	35.50	28.50	27.50
ALL FUNDS TOTAL	2,667.50	2,565.95	2,641.00

*These positions are not reflected on the department's organization charts.

THE PEOPLE OF FORT LAUDERDALE



ORGANIZATION PLAN BUILDING



TOTAL FULL - TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	0	120.5	118
CITY TOTAL	2,667.5	2,565.95	2,641.0

*EFFECTIVE OCTOBER 1, 2004, BUILDING BECAME A SEPARATE DEPARTMENT. PREVIOUSLY, BUILDING WAS A DIVISION OF THE PUBLIC SERVICES DEPARTMENT AND COMMUNITY INSPECTIONS WAS A DIVISION OF THE COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT.



BUILDING DEPARTMENT

Venice of America

MISSION

Achieve total customer satisfaction by providing quality building department services and cooperative community inspections.

<u>DIVISION:</u> Building	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$4,539,160	\$5,352,791	\$5,954,329

GOAL: Provide community inspections and building services to the community in a manner that is consistent, efficient, collaborative, comprehensive, and customer service oriented. These services will be applied through the common sense application of prevailing rules and regulations in a manner that removes impediments to development needs and the provision of quality customer service.

Fiscal Year 2006 Objectives

- **Provide spontaneous responses to our customers in answering questions on plans review in progress, inspection activity, and other building services activities.**
- **Provide for consistent responses to customers due to improved coordination between community inspections and the building department.**
- **Improve customer information systems through the provision of an updated website, written materials, informational videos, updated permit application requirements and an improved phone system.**
- **Provide access to department leadership and information to help solve problems.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Citizen Services Resulting From Complaints (Weekly)	2.5	1.84	1.50
Customer Complaints (Weekly)	2.5	1.84	1.50
Efficiency:			
Improved Response Time On Citizen Services (Days)	2	1	1
Improved Response Time On Customer Complaints (Days)	4	1	1
Improved Response Time On Customer Follow-ups (Days)	1	1	1
Effectiveness:			
Improved Customer Service-Increased Response Time	100 %	100 %	100 %



BUILDING DEPARTMENT

Venice of America

GOAL: Ensure all building permit activities are in compliance with the Florida Building Code and all other applicable laws and ordinances, and are administered in a manner that promotes and protects the public interest and safety.

Fiscal Year 2006 Objectives

- **Maintain files and computer data relating to licensed contractors.**
- **Enforce the Florida Building Code and City Ordinances.**
- **Review and approve plans relating to construction, alteration, repair, and demolition of buildings and structures.**
- **Perform field inspections on all construction job sites to verify compliance with the approved plans and the appropriate codes.**
- **Provide for alternatives to walk in permitting through the provision of fax permitting.**
- **Participate with the Information Systems Department and Pentamation on developing on-line permitting.**

Selected Performance Measures

	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Plans Reviewed	48,000	50,121	55,000
Inspections Performed	91,000	102,104	110,000
Fax Permits/Year	2,735	2,121	4,200
Efficiency:			
Average Plans Reviewed/Plan Reviewer/Year	4,000	3,866	4,000
Average Annual Inspections/Inspector	4,333	4,435	5,000
Average Fax Permits Issued/Month	227	177	350
Effectiveness:			
Inspections Performed on Schedule	94 %	96 %	100 %
Plan Reviews Meeting 15-Day Target	80 %	85 %	100 %
Building Code Effectiveness Grading Schedule/IOS ¹	3	3	2
Plan Review Turnaround Time (Days)	18	15	13
Fax Permit Turnaround Time (Days)	3	2	2

¹International Organization for Standardization



BUILDING DEPARTMENT

Venice of America

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Community Inspections	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$3,465,171	\$3,566,466	\$3,917,169

GOAL: Provide necessary administrative support resulting from inspections to accomplish City goals and establish Commission priorities.

Fiscal Year 2006 Objectives

- **Inspect properties for compliance with Florida Building Code (FBC) and City Code of Ordinances.**
- **Interact with neighborhood groups promoting cooperative code enforcement.**
- **Provide training and continuing education classes for inspectors.**
- **Process cases through Unsafe Structure Board, Special Magistrate (SM), and Code Enforcement Board (CEB).**
- **Process City Commission agenda items and Citizen Services items.**
- **Process customer complaints, and provide customer service via telephone and personal contact.**
- **Process technical knowledge and experience to questions regarding code.**
- **Process lien search inquiries, track liens and foreclosures, and research property for code violations, open cases and monies owed.**
- **Provide support for the Economic Development initiatives.**
- **Provide support to neighborhood associations through attendance at meetings.**
- **Negotiate liens settlements for Commission Approval.**
- **Continue development of a division policies and procedures manual.**
- **Improve consistency of inspections by developing standard courtesy periods and fine amounts.**

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
Civic Association Presentations	411	360	100
Phone Calls to Associations	1,580	1,450	1,350
Action Items Addressed	254	200	300
Lots Cleared	500	425	275
Trash Piles Picked Up	594	550	400
Buildings Demolished	6	10	8
Buildings Boarded	46	40	25
Code Enforcement Board (CEB) Cases	581	525	700
Special Master (SM) Cases	2,706	2,500	2,000
Unsafe Structures Board Cases	46	35	30



BUILDING DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	<u>FY 2003/2004 Actuals</u>	<u>FY 2004/2005 Estimated</u>	<u>FY 2005/2006 Target</u>
Workloads/Outputs: (continued)			
Initial Inspections	16,776	15,500	15,000
Re-inspections	34,008	32,000	30,000
Lien Settlements	236	200	200
Special Master Orders	811	700	650
Code Enforcement Board Orders	236	200	200
Unsafe Structures Board Orders	11	10	8
Vehicles Towed	142	160	250
Occupational License Inspections	10,053	9,500	10,000
Efficiency:			
Special Master Cases With Service	83 %	84 %	85 %
CEB Cases With Service	86 %	90 %	87 %
Effectiveness:			
SM Cases Complied Before Hearing	37 %	38 %	38 %
CEB Cases Complied Before Hearing	18 %	20 %	19 %

FISCAL YEAR 2004/2005 MAJOR ACCOMPLISHMENTS

- Moved into the new Building Services Center.
- Increased staffing levels and re-established "Chain of Command".
- Established Certificate of Occupancy (CO) checklist to streamline the process for our customers.
- Continued coordination with Waterworks 2011 to facilitate permitting of sewer hook-ups for homeowners in project area.
- Developed and implemented the Neighborhood Enhancement Action Team (NEAT) to improve the quality of life in Dorsey Riverbend, Durrs, & Home Beautiful neighborhoods.

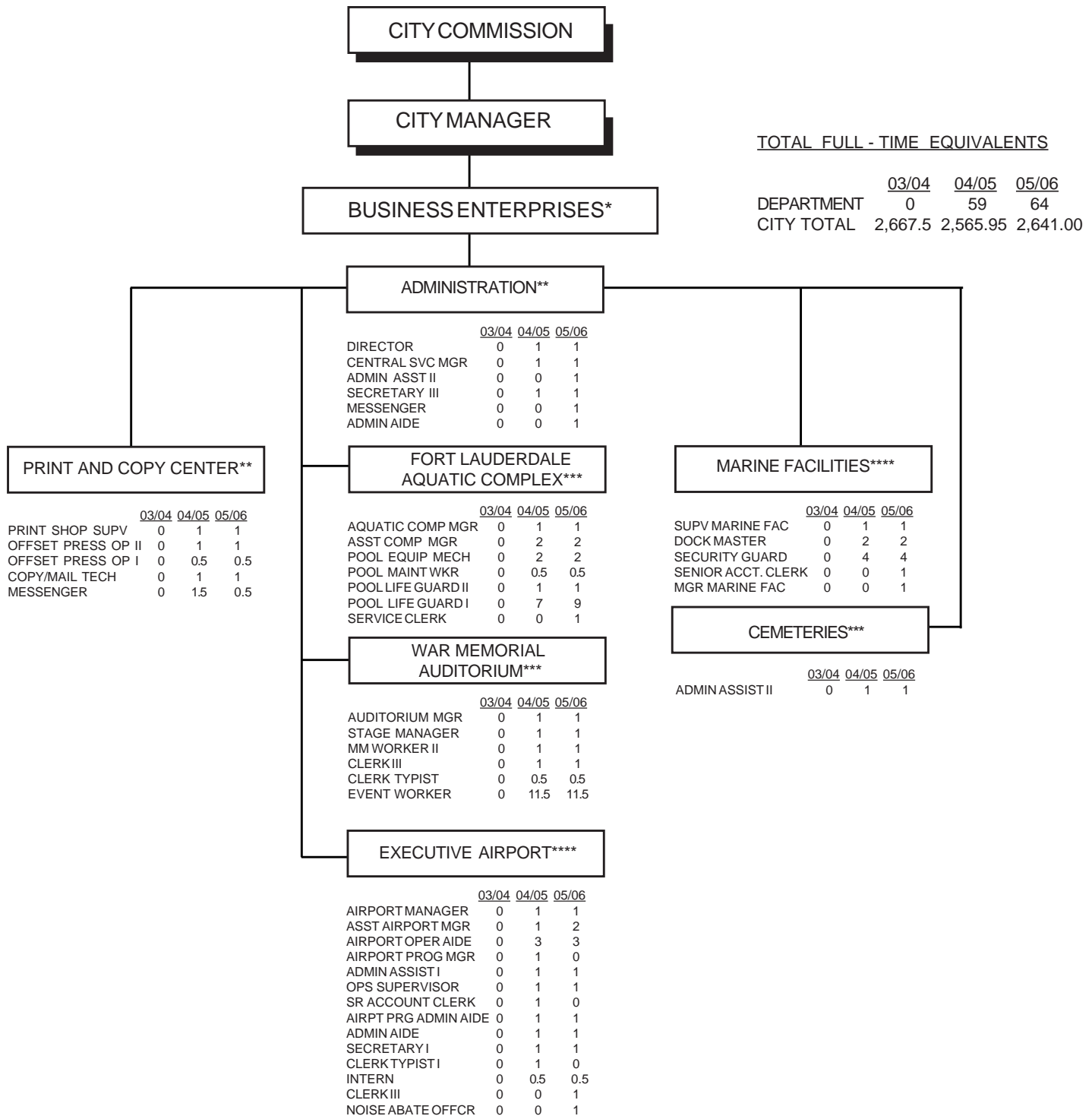


Venice of America

BUILDING DEPARTMENT

	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
General Fund				
Revenues				
Licenses and Permits	\$ 10,674,843	10,954,000	10,594,000	10,886,500
Intergovernmental Revenue	183,003	105,000	105,000	105,000
Charges for Service	55,647	41,650	40,250	39,850
Fines and Forfeitures	2,287,358	625,000	700,000	650,000
Miscellaneous Revenues	131,731	150,800	120,000	125,800
<i>Total</i>	<u>\$ 13,332,581</u>	<u>11,876,450</u>	<u>11,559,250</u>	<u>11,807,150</u>
Expenditures				
Salaries & Wages	\$ 5,348,044	6,599,675	5,529,163	5,992,514
Fringe Benefits	1,888,176	2,431,900	2,176,293	2,657,316
Services/Materials	461,065	659,531	628,825	577,353
Other Operating Expenses	274,615	412,060	489,828	615,315
Capital Outlay	32,432	92,462	95,148	29,000
<i>Total</i>	<u>\$ 8,004,331</u>	<u>10,195,628</u>	<u>8,919,257</u>	<u>9,871,498</u>

ORGANIZATION PLAN BUSINESS ENTERPRISES



*EFFECTIVE OCTOBER 1, 2004, BUSINESS ENTERPRISES BECAME A SEPARATE DEPARTMENT.

**TRANSFERRED IN FROM THE FORMER ADMINISTRATIVE SERVICES DEPARTMENT.

***TRANSFERRED IN FROM THE PARKS AND RECREATION DEPARTMENT.

****TRANSFERRED IN FROM THE COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT.



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

MISSION

Seek to apply sound business principles to the management of the diverse group of City assets assembled in this new department in order to maximize their revenue potential, service delivery and customer service.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Office of the Director ¹	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	N/A ²	\$1,714,643	\$1,904,586

¹Budgeted dollars & FTE's include the Cemeteries & Fort Lauderdale Stadium Complex divisions.

²This information was previously reported by the Department of Administrative Services in a combined form with other department functions.

GOAL: Foster a departmental commitment to further the overall mission. This commitment is promoted through shared leadership, employee recognition and support, and a spirit of enthusiasm.

Fiscal Year 2006 Objective

- **Provide overall management services and coordination for the department, including the coordination of responses to citizen and Commission inquiries, preparing and monitoring the departmental budget and contract administration.**

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Marine Facilities	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	N/A ¹	\$1,266,065	\$1,290,807

GOAL: Operate City Marine Facilities utilizing sound business practices while achieving recognition for outstanding customer service, improving the return on investment (ROI) and providing the most cost effective and economical service in a clean and safe environment.

¹This information was previously reported by the Department of Community and Economic Development in a combined form with other department functions.



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

Fiscal Year 2006 Objectives

- Finalize construction plans of a floating dock at the seawall adjacent to the New River Trading Post and to the New River/Riverwalk for general public small boat day-dockage and as exhibition dockage by the Maritime Museum, by the end of the 2nd quarter of this fiscal year.
- Explore opportunities to develop Request for Qualifications (RFQ) for marine engineering consultants to begin to outsource Capital Improvement Projects (CIP) and other priority development projects planned for the City's Marine Facilities by the end of the second quarter of this fiscal year.
- Continue to work with the Marine Advisory Board, Marine Industries Association of South Florida, and the Florida Inland Navigation District (FIND) for the deepening of the New River and the Intracoastal Waterway.
- Upon completion of the remaining two Riverwalk Marina sites currently under construction, develop guidelines with staff to provide the required information necessary to apply to the Florida Department of Environmental Protection to be recognized and officially designated as a "Clean Marina".
- Continue to improve City Marine Facilities and operational efficiencies by identifying procedural information and potential software to improve cash control, slip management and occupancy reporting, fiscal reporting and accountability.
- Release RFQ for consultant services, before the end of this fiscal year, to provide site planning, design criteria, permitting, and construction drawings for up to five (5) additional day dockage locations for development of floating docks at designated sites along the Riverwalk in the downtown area.
- Develop marketing strategies to improve the return on investment (ROI) for marine facilities including: improvements to the marine facilities web site; direct mail; advertisements in publications; restructuring of dock rates; and potential joint sponsorship with the Convention and Visitor's Bureau for attendance at various boat shows along the Eastern United States and Canada.
- Continue to work with Information Systems in developing a GIS mapping system for Marine Facilities showing the physical layout of all marina locations including seawalls, submerged land data, bridge information, slips, dock facilities, utility service centers, fire suppression, and fender pilings.
- Continue to provide liaison services to the Marine Advisory Board and identify current topics and issues of importance affecting the residential community and marine industry.



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actual</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
<u>Downtown Facilities:</u>			
Slips Rented/New River Docks ¹	15,188	15,650	20,075
Slips Rented/Cooley's Landing Marina	6,775	6,775	6,910
<u>Intracoastal Facilities:</u>			
Slips Rented/Las Olas Marina T-Head	1,040	1,040	1,144
Slips Rented/Las Olas Marina Fixed Piers	9,020	10,658	10,700
Slips Rented/Las Olas Marina Floating Docks	3,626	3,972	4,000
Slips Rented/Las Olas Marina Anchorage	1,768	2,154	2,372
Efficiency:			
<u>Occupancy:</u>			
<u>Downtown Facilities</u>			
New River Docks ¹	42 %	45 %	55 %
Cooley's Landing Marina	60 %	60 %	62 %
<u>Intracoastal Facilities</u>			
Las Olas T-Head	71 %	71 %	75 %
Las Olas Marina Fixed Piers	69 %	65 %	68 %
Las Olas Marina Floating Docks ²	62 %	45 %	45 %
Las Olas Marina Anchorage ²	48 %	62 %	65 %
Effectiveness:			
<u>Occupancy Over (Under) Prior Years:</u>			
<u>Downtown Facilities</u>			
New River Docks ¹	(16) %	3 %	10 %
Cooley's Landing Marina	10 %	0 %	2 %
<u>Intracoastal Facilities</u>			
Las Olas Marina T-Head	N/A	0 %	4 %
Las Olas Marina Fixed Piers	2 %	(4) %	3 %
Las Olas Marina Floating Docks ²	(22) %	(17) %	0 %
Las Olas Anchorage ²	6 %	14 %	3 %
Return on Investment (ROI) ³	94 %	81 %	86 %
Advisory/Community Meeting Hours	70	70	70
Outside 40 Hour Week/2 FTE's			
Visitors' Satisfaction Rating, on Average	Good-Excel.	Good-Excel.	Good-Excel.

¹Occupancy levels on the New River were down in FY 2003-2004 due to construction and development impacts requiring closure of 36 of 100 dock slips available for transient or seasonal rental. During FY 2004-05, some improvement should be made with the scheduled opening of 24 of the 36 closed slips by 9/30/05.

²Projected vacancy level for FY 2004-05 for floating docks at Las Olas Marina is less than FY 2003-04 and restriction imposed by the Florida Department of Environmental Protection permit during sea grass growing months; projected occupancy at Las Olas Anchorage is up from 48% in FY 2003-04 to 62% in FY 2004-05 due to replacement of 3 buoys that were missing for several months due to maintenance problems. Occupancy at anchorage should level off to approximately 65% in FY 2005-06 provided buoys remain in tact with no maintenance problems.

³ROI in FY 2004-05 took a downward trend due construction impacting availability of slips. The addition of one managerial and one support position will increase personnel costs, thus impacting ROI in FY 2005-2006.



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Fort Lauderdale Aquatic Complex	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	N/A ¹	\$1,219,488	\$1,236,693

¹This information was previously reported by the Department of Parks & Recreation in a combined form with other department functions.

GOAL: Successfully manage and operate a world-class aquatic facility at the Fort Lauderdale Aquatic Complex.

Fiscal Year 2006 Objectives:

- **Continue providing recreational and competitive swimming and diving programs to the citizens and visitors.**
- **Successfully attract and conduct competitive aquatic events on the local, state, national and international level.**

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actual</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
Days of Operation Per Year	364	364	364
Hours of Operation Per Year	4,100	3,750	3,750
Total Event Days	95	104	100
Recreational Swim Attendance	52,673	49,895	50,000
Swimming/Diving Program Attendance	50,732	49,000	51,000
Efficiency:			
Rate of Cost Recovery	33 %	31 %	31 %
Effectiveness:			
Revenue	\$369,556	\$372,730	\$385,500
Economic Impact (Millions)	\$65 ¹	\$65 ¹	\$67

¹From the Greater Fort Lauderdale Convention & Visitor's Bureau. Economic impact is based on formulas developed and maintained by the Florida Sports Foundation and the Office of Trade and Economic Development.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> War Memorial Auditorium	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	N/A ¹	\$966,991	\$1,150,081

¹This information was previously reported by the Department of Parks & Recreation in a combined form with other department functions.



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

GOAL: Present a variety of events to the residents of Fort Lauderdale and Broward County.

Fiscal Year 2006 Objectives:

- Maximize event days and attendance.
- Develop marketing strategy to expand booking opportunities in new market segments.
- With the completion of the Capital Improvement Project (CIP) to upgrade and improve the Auditorium's appearance, work to "re-position" the Auditorium in the marketplace and "re-capture" events and promoters whose events were disrupted or had to be turned away due to construction activity.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Event Days	176	154 ¹	200
Efficiency:			
Events Booked to Dates Available	48 %	42 % ¹	55 %
Event Days/Set Up Tear Down	176	154 ¹	200
Effectiveness:			
Attendance	162,702	140,000 ¹	190,000
Return on Investment (ROI)	15 %	11 % ¹	12 %

¹Renovation of the facility negatively impacted the ability to maintain the number and type of event bookings to continue and/or grow the ROI.



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

<u>DIVISION:</u> Executive Airport	FY 2003/2004	FY 2004/2005	FY 2005/2006
	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$3,886,559	\$5,323,524	\$5,704,191

GOAL: Create the finest General Aviation Airport, Industrial Airpark, Helistop, and Foreign-Trade Zone facilities in the country. Attract businesses to this area, help those businesses prosper, be an asset to the City, and be a benefit to the community.

Fiscal Year 2006 Objectives:

- **Operate, maintain, and improve the Airport and Downtown Helistop in a manner that optimizes safety, security, and efficiency.**
- **Administer Airport and Industrial Airpark leases to maximize revenues to the City and ensure conformance with regulatory requirements.**
- **Market and promote Executive Airport and Industrial Airpark and the Downtown Helistop to increase awareness of the City's aviation and non-aviation facilities.**
- **Improve the quality of life by serving the aviation needs of the citizens of Fort Lauderdale while involving community leaders to address neighborhood issues related to the airport.**

<u>Selected Performance Measures</u>	FY 2003/2004	FY 2004/2005	FY 2005/2006
	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
Leases Administered	47	47	47
Invoices Processed	555	550	550
Financial Transactions Handled	790	800	800
Aviation Advisory Board (AAB) Transactions Handled	6,920	6,700	6,900
Airfield/Heliport Inspections Conducted	732	730	730
Notices/Alerts/Call Outs	98	125	120
People Trained in Airport Operating Area (AOA) Safety Program Classes	246	200	200
Individuals on Airport Tours	31	40	40
Citizen Responses/Noise Program Interactions	9,051	7,000	6,980
Plans Reviewed/Monitored/Coordinated	105	100	90
AOA Recurrent Training Program	35	50	50
Gate Cards Issued	1,001	600	600



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Efficiency:			
Invoices Processed/1 FTE	555	550	550
Financial Transactions Handled/1 FTE	790	800	800
AAB Items Distributed/1 FTE	6,920	6,700	6,900
Airfield/Heliport Inspections/3 FTEs	244	243	243
Notices/Alerts/Call Outs/3 FTEs	33	41	40
Citizen Responses/Noise Program Interactions/1 FTE	9,051	7,000	6,980
Gate Cards Issued/3 FTEs	334	200	200
Effectiveness:			
Revenue Generated	\$5,255,185	\$5,207,592	\$5,450,297
Real Estate Taxes Assessed	\$2,047,273	\$2,657,516	\$2,100,000
AOA Badges Awarded	246	200	200
Grant Dollars Received	\$6,660,231	\$4,262,000	\$4,500,000

<u>DIVISION:</u> Print Center	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$345,678	\$449,372	\$410,086

GOAL: Provide City departments with the highest quality printing and graphic products possible at a competitive rate.

Fiscal Year 2006 Objectives

- **Review charges to meet actual expenses and remain competitive, while providing a level of service unobtainable on the outside. Maintain a savings of at least 25% over outside commercial printers.**
- **Continue to market printing and graphic services to Fort Lauderdale civic associations and downtown area not-for-profits.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Sheets Thru Press (Impressions)	6,875,000	7,500,000	7,800,000



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Efficiency:			
Impressions per Operator	3,437,500	3,750,000	3,900,000
Cost/1,000 Impressions	\$51.19	\$54.66 ¹	\$49.10 ²
Effectiveness:			
Lower Than Outside Printing Companies	25 %	25 %	25 %

¹One General Fund position was transferred to this Fund beginning FY04/05, which resulted in increased expenditures thus a slight increase in the “Cost per 1,000 Impressions” performance measurement.

²One (1) Central Services Fund position has been transferred to the General Fund beginning FY 05/06, which returns the “Cost /1,000 Impressions” performance measure to a dollar amount reflective of previous years.

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- Completed Runway 8/26 Rehabilitation in the amount of \$4.4 million.
- Completed Security Fence and Gates project in the amount of \$1.8 million.
- Completed Riverwalk dockage facilities located at Marshall Point (16 slips). Partial completion of Riverwalk South/New River Village (8 slips); remaining 12 slips to be completed first quarter of FY 2005-2006.
- Completed plans for expanded floating day dockage along the Riverwalk including the Marine Facilities Office, S.E. 3rd Avenue Bridge, River House Restaurant, and Stranahan House over Federal Highway Tunnel.
- Installed high-speed Internet access system for Las Olas Municipal Marina to remain competitive with local marinas.
- Completed renovation and rehabilitation project of the War Memorial Auditorium in the amount of \$2.2 million.
- Awarded new contracts for motorized and non-motorized beach concessions, which will generate revenues in excess of \$50,000, a substantial increase when compared to the previous \$16,000 in revenue.
- Awarded new coaching contracts for competitive swimming and diving at the Fort Lauderdale Aquatic Complex which reduced expenses by approximately \$50,000.
- Awarded new contract for “learn to swim” classes at the Fort Lauderdale Aquatic Complex, which is projected to generate approximately \$27,000 in revenues, more than doubling the amount generated previously.
- Hosted the U.S. Masters Short Course National Championships with 1,621 participants, marking the 7th such event hosted by the Fort Lauderdale Aquatic Complex.
- Hosted the YMCA National Swimming & Diving Championships, celebrating its 27th year at the Fort Lauderdale Aquatic Complex. The Complex is also slated to host this event in April 2006.
- The USA Diving International Grand Prix returned to the Fort Lauderdale Aquatic Complex, after a four-year hiatus, bringing 20 Olympians from 19 countries.



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

	FY 2003/2004 ¹	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
		<u>General Fund</u>		
Revenues				
Licenses & Permits	\$ -	1,700	-	1,600
Charges for Service	-	4,032,760	4,595,118	4,963,507
Fines & Forfeitures	-	-	387,100	415,000
Miscellaneous Revenues	-	232,043	1,096,256	1,008,153
<i>Total</i>	\$ -	4,266,503	6,078,474	6,388,260
Expenditures				
Salaries & Wages	\$ -	2,333,603	1,644,265	1,861,206
Fringe Benefits	-	628,598	581,137	692,729
Services/Materials	-	2,034,286	2,644,110	2,825,438
Other Operating Expenses	-	333,825	282,367	200,394
Capital Outlay	-	-	15,310	2,400
<i>Total</i>	\$ -	5,330,312	5,167,189	5,582,167

¹Dollar amounts not able to be separated from previous locations due to being combined with other functions.

	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
		<u>Airport Fund</u>		
Revenues				
Charges for Service	\$ 1,911,088	1,727,517	2,025,517	2,047,872
Miscellaneous Revenues	3,344,097	3,280,456	3,182,075	3,402,425
<i>Total</i>	\$ 5,255,184	5,007,973	5,207,592	5,450,297
Expenditures				
Salaries & Wages	\$ 552,786	644,424	549,894	711,664
Fringe Benefits	245,388	259,083	200,050	293,293
Services/Materials	901,115	1,847,271	1,863,182	1,661,326
Other Operating Expenses	2,078,513	2,599,589	2,650,373	2,987,408
Non-Operating Expenses	104,267	-	-	-
Capital Outlay	4,490	54,060	60,024	50,500
<i>Total</i>	\$ 3,886,559	5,404,427	5,323,523	5,704,191



BUSINESS ENTERPRISES DEPARTMENT

Venice of America

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>Central Services Fund</u>				
Revenues				
Charges for Service	\$ 255,178	399,900	342,900	363,345
Miscellaneous Revenues	43,692	36,000	41,422	40,000
<i>Total</i>	<u>\$ 298,870</u>	<u>435,900</u>	<u>384,322</u>	<u>403,345</u>
Expenditures				
Salaries & Wages	\$ 152,514	142,928	192,660	139,464
Fringe Benefits	38,635	61,168	60,862	63,480
Services/Materials	126,159	193,084	164,730	160,504
Other Operating Expenses	28,371	76,389	31,120	40,043
Capital Outlay	-	-	-	6,595
<i>Total</i>	<u>\$ 345,679</u>	<u>473,569</u>	<u>449,372</u>	<u>410,086</u>



Venice of America

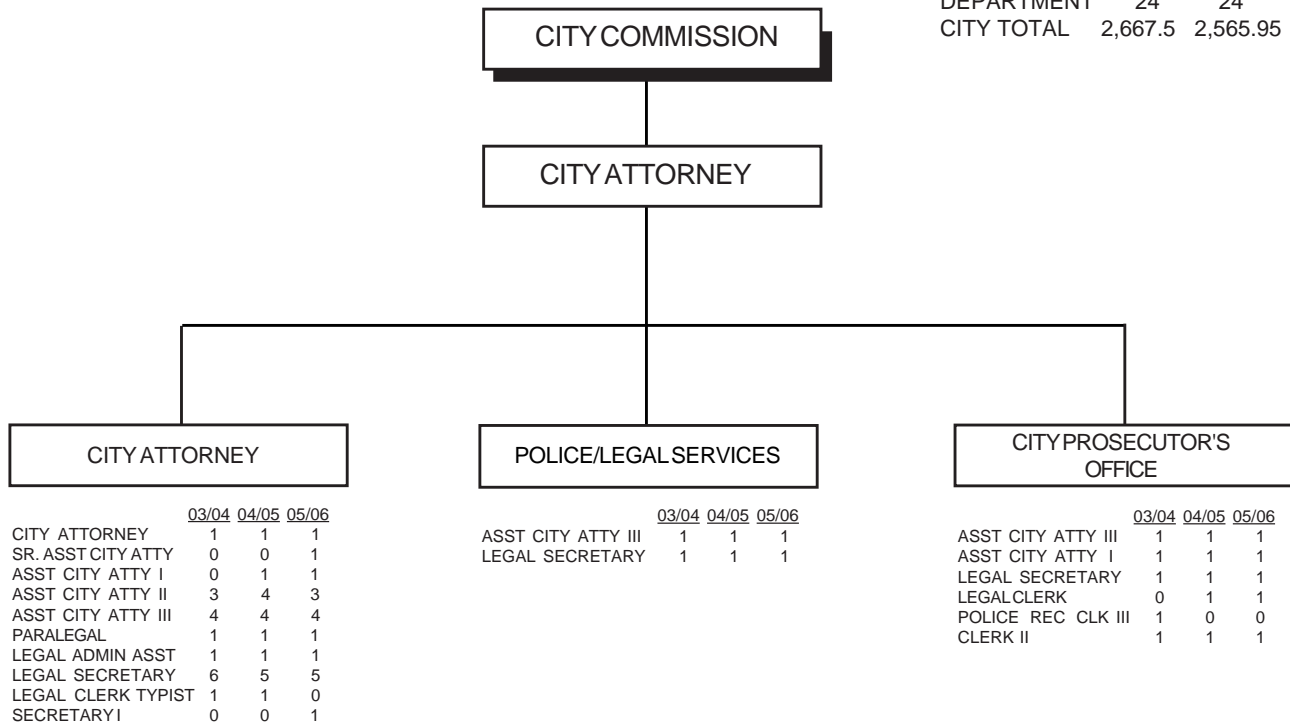
BUSINESS ENTERPRISES DEPARTMENT

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ORGANIZATION PLAN CITY ATTORNEY

TOTAL FULL - TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	24	24	25
CITY TOTAL	2,667.5	2,565.95	2,641.0





CITY ATTORNEY'S OFFICE

Venice of America

MISSION

Provide professional legal services and legal counsel to the City Commission, to all City departments, to municipal officials and to various City advisory boards.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> City Attorney	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$2,329,008	\$2,797,176	\$3,120,811

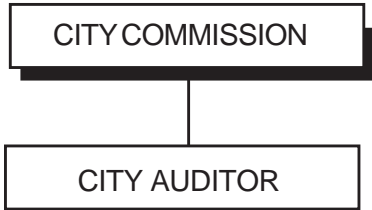
GOAL: Provide professional legal services and legal counsel to the City Commission, to all City departments, to municipal officials and to various City advisory boards.

Fiscal Year 2006 Objectives

- Advise and assist City staff and the City Commission on various legal issues in order to protect the interests of the City, to minimize future legal problems and to ensure compliance with City, State and Federal laws.
- Prosecute violations of City ordinances. Act as trial and appellate counsel in litigation matters in which the City is a plaintiff or defendant.
- Prosecute forfeiture actions and generate revenues for the Forfeiture Confiscation Trust Fund.
- Advise police personnel on legal matters, which affect the provision of services related to enforcement of City, State and Federal laws.

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Charges for Service	\$ 2,500	-	2,500	-
Fines & Forfeitures	76,950	-	243,000	40,000
Miscellaneous Revenues	226,281	424,850	589,367	439,850
<i>Total</i>	\$ 305,731	424,850	834,867	479,850
Expenditures				
Salaries & Wages	\$ 1,628,981	1,874,162	1,803,740	2,066,010
Fringe Benefits	546,720	666,597	634,875	772,907
Services/Materials	97,362	242,331	242,442	209,986
Other Operating Expenses	52,381	63,962	77,704	70,581
Capital Outlay	3,565	35,170	38,415	1,327
<i>Total</i>	\$ 2,329,008	2,882,221	2,797,176	3,120,811

ORGANIZATION PLAN
CITY AUDITOR



	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
CITY AUDITOR	0	0	1
ADMINASSISTANT	0	0	1

TOTAL FULL-TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	0	0	2
CITY TOTAL	2,667.5	2,565.95	2,641.0



CITY AUDITOR

Venice of America

MISSION

Provide professional, independent auditing services to the City Commission.

	FY 2003/2004	FY 2004/2005	FY 2005/2006 ¹
<u>DIVISION:</u> City Auditor	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	N/A	N/A	\$400,000

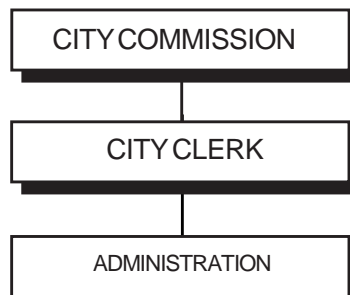
GOAL: Follow governmental auditing standards and review business practices, procedures, internal controls, and procurement practices which are used, employed and promulgated by the City government. Perform any other duties assigned by the City Commission.

- Fiscal Year 2006 Objectives**
- **Conduct financial and compliance, economy and efficiency, and performance audits of City government and City officials with written reports submitted to both the City Commission and the City Manager.**
 - **Have free and unrestricted access to governmental employees, officials, records, and reports; and where appropriate, require all branches, departments, and officials of City government to produce documents, files and other records.**

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Charges for Service	\$ -	-	-	-
Fines & Forfeitures	-	-	-	-
Miscellaneous Revenues	-	-	-	-
<i>Total</i>	\$ -	-	-	-
Expenditures				
Salaries & Wages	\$ -	-	-	400,000 ¹
Fringe Benefits	-	-	-	-
Services/Materials	-	-	-	-
Other Operating Expenses	-	-	-	-
Capital Outlay	-	-	-	-
<i>Total</i>	\$ -	-	-	400,000

¹This is a new department established via a November 2004 voter approved City Charter change. Funds were placed in Salaries & Wages as a lump sum. Once staff is hired, dollars will be spread to the other line items.

ORGANIZATION PLAN CITY CLERK



TOTAL FULL-TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	11.5	12	5
CITY TOTAL	2,667.5	2,565.95	2,641.0

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
CITY CLERK	1	1	1
ASST CITY CLERK	1	1	1
COMMISS ASST COORD	1	1	0*
COMMISS ASST IV	1	0	0
COMMISS ASST III	3	5	0*
COMMISS ASST II	3	3	2
COMMISS ASST I	0.5	1	0*
SERVICE CLERK	1	1	1

*These positions were transferred to the City Commission effective 10/01/05.



CITY CLERK DEPARTMENT

Venice of America

MISSION

Ensure the integrity and accessibility of the City's official records and assist in the delivery of services in a culture of sensitivity, responsiveness, and versatility.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Administration	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$894,447	\$1,060,528	\$1,385,039

GOAL: Produce all Commission meeting/workshop agendas and coordinate dissemination of agenda and support documentation according to policy. Ensure accurate and easily accessible historical record of all Commission meetings/workshops; official records and correspondence received by the Commission.

Fiscal Year 2006 Objectives

- **For regular and conference meetings, deliver received support documentation to City Commission three business days prior to meeting.**
- **Secure and implement data systems that will ensure integrity and accessibility of City's official records. Respond to Commission requests for information from City's official records, and assist public and staff with utilizing data systems.**
- **Train staff and the public on automated agenda system (NetFYI).**
- **Convert historical record database to NetFYI.**
- **Ensure all Commission agenda items and other information received by the Commission are scanned into the historical record database.**

<u>Selected Performance Measures</u>	FY 2003/2004	FY 2004/2005	FY 2005/2006
	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs			
Agenda Preparation:			
Conference Items	317	362	308
Regular Items	1,268	1,216	1,282
Special Items	71	77	60
Total Records Requests	N/A	N/A	260



CITY CLERK DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Efficiency:			
Agenda Items Processed/2 FTEs	1,104	1,103	955
Total Records Requests/2 FTEs	N/A	N/A	260
Hours Expended on Records Requests in Excess of Ten Minutes/1.25 FTEs	N/A	N/A	504
Hours Expended on Training Staff & Public/2 FTEs	N/A	N/A	2,000
Effectiveness:			
Timely Agenda Distribution to Commission	100 %	100 %	100 %
Timely Response to Requests for Information from Commission, Staff and Public	100 %	100 %	100 %
Timely Scanning of Support Documentation Not Contained in Original Agenda Submission & Correspondence Received by Commission	100 %	100 %	100 %

GOAL: Coordinate advisory board/committee matters relating to membership, financial disclosure, recording of proceedings and timely publishing of agendas and minutes on website.

Fiscal Year 2006 Objectives

- Inform new members within three business days following each Commission regular meeting.
- Provide liaisons with up-to-date membership lists and communicate Commission actions pertaining to advisory boards within three business days following each Commission regular meeting.
- Mail all correspondence necessitated from Commission action within eight business days following each Commission regular meeting.
- Update master membership file within five business days following each Commission regular meeting.
- Coordinate with Public Information Office for liaisons to post agendas three to five days prior to meeting and minutes three to five days after their approval.
- Plan and conduct one education session targeted to improve knowledge of requisite matters relating to public meetings and City policies and procedures.
- Advertise in City Newsletter for interested citizens to apply; Purge applicant list.



CITY CLERK DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs			
Advisory Board/Committee Correspondence	545	545	550
Advisory Board/Committee Telephone Inquiries	491	437	486
Advisory Boards/Committees	28	28	32
Advisory Board/Committee Membership	245	250	306
Efficiency:			
Correspondence/1.25 FTEs	272.5	272.5	440
Telephone Inquiries/1.25 FTEs	245.5	218.5	388
Membership/1.25 FTEs	163	166.6	244
Effectiveness:			
Timely Notification to Advisory Board/Committee Members and Staff Liaisons	100 %	96 %	100 %

GOAL: Comply with public records law.

<u>Fiscal Year 2006 Objectives</u>

- | |
|---|
| <ul style="list-style-type: none"> • Publish all Commission meeting agenda in accordance with public records law on City website. • Publish Commission meeting minutes on City website within three business days after their approval. |
|---|

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Effectiveness:			
Timely Mail out of 100 Agendas to Home-Owners Associations, Businesses, and Citizens	100 %	100 %	100 %
Timely Electronic Transmission of Agendas to Webmaster for Web Posting	100 %	100 %	100 %
Timely Electronic Transmission of Minutes to Webmaster for Web Posting	100 %	100 %	100 %



CITY CLERK DEPARTMENT

Venice of America

GOAL: Administer lobbyist registration ordinance in compliance with all requirements. Ensure that the public is informed of all current lobbyists, and that the City Commission is provided with lobbyist registration forms.

Fiscal Year 2006 Objectives

- **Ensure the registration form is completed in full.**
- **Disseminate lobbyist registration forms to City Commission prior to next City Commission meeting.**
- **Post listing of current lobbyists on City's website prior to next City Commission meeting.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs			
Disseminate Lobbyist Registrations to City Commission by each City Commission Regular Meeting/FTE	N/A	N/A	390
Post Listing of Current Lobbyists on City's Website/FTE	N/A	N/A	390
Efficiency:			
Lobbyist Registrations Processed	N/A	N/A	100 %

GOAL: Conduct February 14, 2006 Primary and March 14, 2006 General Municipal Election (stand-alone: no county, state or federal issues on the ballot).

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Effectiveness:			
Conduct February 14, 2006 Primary Election	N/A	N/A	100 %
Conduct March 14, 2006 General Municipal Election	N/A	N/A	100 %



CITY CLERK DEPARTMENT

Venice of America

FY2004-2005 MAJOR ACCOMPLISHMENTS

- Implemented electronic Commission agenda system that publishes all documents on City website the Friday before a Commission meeting. System provides agenda report audit trail, standardized agenda report, electronic workflow, and authorization signatures.
- Conducted advisory board education session.
- Responded to requests for information - production of 4,166 copies.
- Implemented formal tracking of document execution by City officials.
- Coordinated referenda ballot questions with Broward County Supervisor of Elections.
- Installed new hardware in Commission Chambers and 8th Floor Conference Room, enabling simultaneous recordation of meetings.
- Improved Commission agenda materials packaging.

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Charges for Service	\$ 3,033	1,600	2,700	5,600
Miscellaneous Revenues	-	-	165	-
<i>Total</i>	<u>\$ 3,033</u>	<u>1,600</u>	<u>2,865</u>	<u>5,600</u>
Expenditures				
Salaries & Wages	\$ 571,936	614,235	596,808	356,047
Fringe Benefits	232,619	267,051	233,042	115,980
Services/Materials	64,534	276,864	122,516	871,845
Other Operating Expenses	25,358	25,241	31,084	32,167
Capital Outlay	-	105,000	77,078	9,000
<i>Total</i>	<u>\$ 894,447</u>	<u>1,288,391</u>	<u>1,060,528</u>	<u>1,385,039</u>

ORGANIZATION PLAN
CITY COMMISSION

TOTAL FULL - TIME EQUIVALENTS

CITY COMMISSION

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	5	5	12
CITY TOTAL	2,667.5	2,565.95	2,641.0

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
CITY COMMISSIONER	5	5	5
COM ASSISTANT COORD	0	0	1*
COM ASSISTANT III	0	0	5*
COM ASSISTANT I	0	0	1*

*These positions were transferred here from the City Clerk's Department effective 10/01/05.



CITY COMMISSION

Venice of America

MISSION

Represent the public interest, promote quick, courteous response to residents' problems, provide leadership and direction to the City's future, and assure the present and future fiscal integrity of the municipal government.

<u>DIVISION</u> : Administration	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$287,124	\$323,968	\$828,311

GOAL: Serve as the governing body for the City of Fort Lauderdale.

Fiscal Year 2006 Objectives

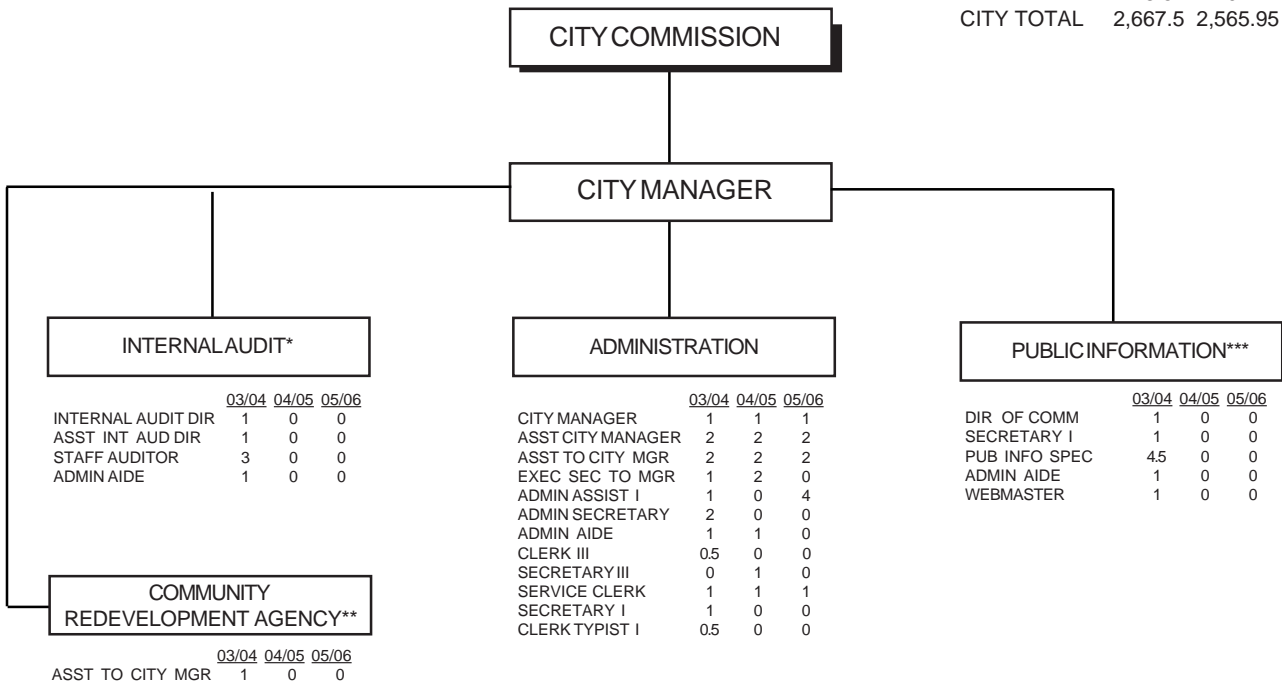
- **Establish City policy and enact ordinances, rules and regulations providing for the general health and welfare of citizens and property.**
- **Adopt the annual budget.**
- **Authorize most contracts.**
- **Appoint the City Manager, City Attorney, City Auditor, City Clerk and the advisory board members.**
- **Appoint Commission staff as appropriate to ensure the Commission's mission, goals, objectives and day-to-day administrative activities are fulfilled.**

	FY 2003/2004 Actual	FY 2004/2005 Orig. Budget	FY 2004/2005 Est. Actual	FY 2005/2006 Adopted
Revenues				
	<u>General Fund</u>			
Charges For Service	-	-	837	-
<i>Total</i>	\$ -	-	837	-
Expenditures				
Salaries & Wages	\$ 173,650	171,800	178,200	656,498
Fringe Benefits	38,002	34,800	34,800	35,000
Services/Materials	22,003	26,579	33,119	38,676
Other Operating Expenses	53,469	76,582	77,849	95,137
Capital Outlay	-	-	-	3,000
<i>Total</i>	\$ 287,124	309,761	323,968	828,311

ORGANIZATION PLAN CITY MANAGER

TOTAL FULL-TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	28.5	10	10
CITY TOTAL	2,667.5	2,565.95	2,641.0



*EFFECTIVE 10/01/04 TRANSFERRED TO OFFICE OF MANAGEMENT AND BUDGET
 **EFFECTIVE 10/01/04 TRANSFERRED TO ECONOMIC DEVELOPMENT DEPARTMENT
 ***EFFECTIVE 10/01/04 TRANSFERRED TO PUBLIC INFORMATION DEPARTMENT



CITY MANAGER DEPARTMENT

Venice of America

MISSION

Provide the highest quality service to the City of Fort Lauderdale community by conducting City business in the best interest of our residents, promoting ethical, legal, and fair practices in City government, and forging a bond of mutual respect, trust and commitment with our citizens to enhance the quality of life for those who live, work and visit in the City of Fort Lauderdale.

<u>DIVISION:</u> Administration	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$1,368,663	\$1,600,639	\$1,511,428

GOAL: In collaboration with the City Commission, pursue and promote the goals and objectives of the City and direct City staff and resources to accomplish those objectives.

Fiscal Year 2006 Objectives

- **Oversee day-to-day operations.**
- **Manage City departments.**
- **Execute Commission policy.**
- **Facilitate implementation of a Vision Statement and long-range goals and objectives.**
- **Coordinate efforts to accomplish cost savings and increased efficiencies.**
- **Monitor Grants and State Legislative programs, including lobbying services.**
- **Promote diversity in staffing, procurement and contract services.**

GOAL: Provide responsive and quality customer service to the Commission, citizens, visitors, and external agencies.

Fiscal Year 2006 Objectives

- **Respond to citizen concerns/inquiries/requests referred by the City Commission Office.**
- **Handle citizen concerns/inquiries/requests filed with the City Manager's Office.**
- **Coordinate City Commission requests for information and updates with appropriate City departments.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 ¹ <u>Estimated</u>	FY 2005/2006 <u>Target</u>
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Workloads/Outputs:

City Commission Inquiries/Citizen Referrals	1,479	900	1,200
Other Citizen Inquiries/Requests	2,896	2,080	2,200

¹Reflects only approximately three quarters of fiscal year as the Public Information Department handled for first the 3 months of FY 2004/2005.



CITY MANAGER DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u> (3 FTE's)	FY 2004/2005 ¹ <u>Estimated</u> (2 FTE's)	FY 2005/2006 <u>Target</u> (2 FTE's)
Effectiveness:			
City Commission Inquiries/Citizen Referrals	493	450	600
Other Citizen Inquiries/Requests	966	1,040	1,100

¹Reflects only approximately three quarters of fiscal year as the Public Information Department handled for first the 3 months of FY 2004/2005.

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- Planned and implemented a major reorganization of City government to promote departmental accountability and efficiency, and improve services to the public and City Commission.
- Collective Bargaining Agreements were entered into with Bargaining Units representing both police and firefighters.
- Prepared specific goals and objectives in conjunction with all departments, and strategic long-term plans were put in place for both the Police and Building Departments.
- Supervised the work of all operational City Departments.
- Respond to Commission needs by addressing individual issues as they arise on a “day to day” basis.
- Developed strategies to address long-term Commission priorities.

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Miscellaneous Revenues	\$ 90,508	-	-	-
<i>Total</i>	\$ 90,508	-	-	-
Expenditures				
Salaries & Wages	\$ 928,333	1,167,787	1,102,582	875,034
Fringe Benefits	278,368	324,350	246,324	279,473
Services/Materials	109,113	194,401	186,351	318,972
Other Operating Expenses	51,742	45,655	51,382	31,949
Capital Outlay	1,107	14,000	14,000	6,000
<i>Total</i>	\$ 1,368,663	1,746,193	1,600,639	1,511,428

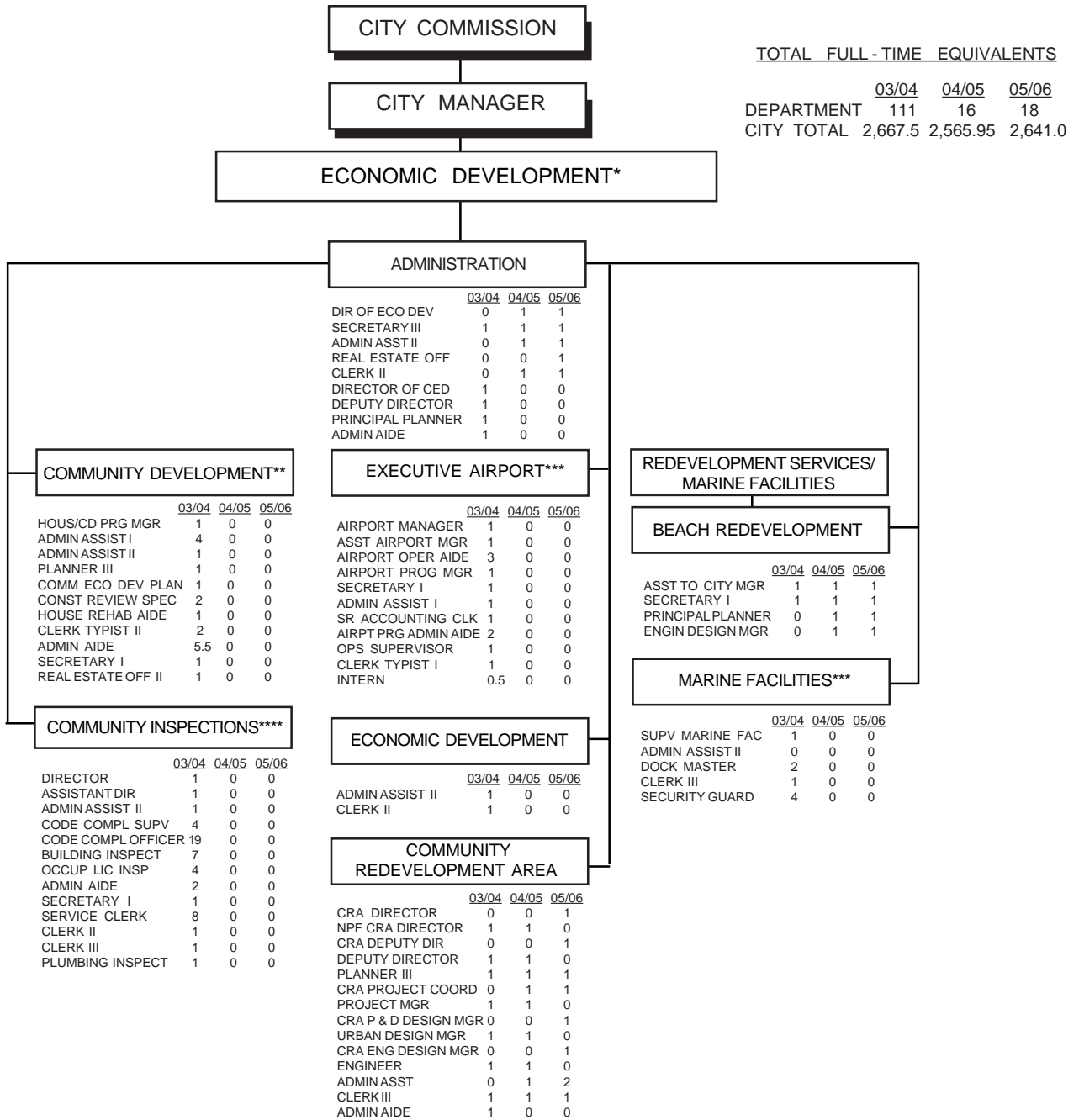


Venice of America

CITY MANAGER DEPARTMENT

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ORGANIZATION PLAN ECONOMIC DEVELOPMENT



*EFFECTIVE OCTOBER 1, 2004 THE FORMER COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT BECAME THE NEW ECONOMIC DEVELOPMENT DEPARTMENT.
 **TRANSFERRED TO THE PLANNING AND ZONING DEPARTMENT.
 ***TRANSFERRED TO THE BUSINESS ENTERPRISES DEPARTMENT.
 ****TRANSFERRED TO THE BUILDING DEPARTMENT.



ECONOMIC DEVELOPMENT DEPARTMENT

Venice of America

MISSION

Be the catalyst for economic development strategies that reflect and preserve both the City’s diversity and the high quality of life standards of residents, businesses and visitors alike.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Administration	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$793,859	\$619,753	\$738,572

GOAL: Ensure the timely and effective gear-up of the new Economic Development Department to successfully implement the City Commission and City Manager priorities.

- Fiscal Year 2006 Objective**
- **Develop and implement a management plan to address the department’s structure and functions, including short, intermediate and long term departmental activities and outcomes by the end of the third quarter of the fiscal year.**
 - **Provide administrative oversight and guidance as it relates to budgetary, personnel and critical operational matters.**
 - **Coordinate City Commission agenda items and other departmental correspondence.**
 - **Ensure divisional goals and objectives are being met.**

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
<u>Workloads/Outputs:</u>			
Develop Department Management Plan	N/A	N/A	1

	FY2003/2004	FY2004/2005	FY 2005/2006
<u>DIVISION:</u> Central Beach/CRA ¹	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$352,229	\$442,138	\$523,143

¹Community Redevelopment Agency

GOAL: Facilitate desirable redevelopment activities to eliminate blight, expand resident and visitor enjoyment, improve access and circulation, promote mixed-uses and improve public infrastructure and amenities.



ECONOMIC DEVELOPMENT DEPARTMENT

Venice of America

Fiscal Year 2006 Objectives

- **Increase the tax base of the Central Beach Community Redevelopment Area.**
- **Continue coordination with the City's Beach Redevelopment Advisory Board (BRAB) in prioritizing recommended capital improvement projects for the Central Beach, and prepare and obtain adoption of the Five Year Funding Plan for the Central Beach.**
- **Engage the Beach CRA Advisory Board, property owners and other affected parties to study the feasibility of creating a Business Improvement District in the Fort Lauderdale beachfront area.**
- **Continue progress toward completion of various infrastructure study and design initiatives in the Central Beach area, e.g. public restrooms, 3-plus-2 traffic improvements, streetscape master plan and emergency preparedness.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Adopt 5-Year Central Beach Plan	N/A	N/A	1
Complete Improvement District Study	N/A	N/A	1
Effectiveness:			
Increase in Central Beach Tax Base	N/A	N/A	15 %

<u>DIVISION:</u> NWPFH/CRA	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$1,001,452	\$1,015,627	\$1,405,542

GOAL: Facilitate redevelopment activities that eliminate blight, expand employment and homeownership opportunities, improve transportation access and circulation, promote mixed-use, improve public infrastructure and improve the quality of life for established community.

Fiscal Year 2006 Objectives

- **Increase the tax base of the Northwest-Progresso-Flagler Heights (NWPFH) Community Redevelopment Area.**
- **Continue coordination with the City's NWPFH Redevelopment Advisory Board to develop and oversee redevelopment initiatives and activities.**
- **Develop, adopt and implement a marketing plan to support redevelopment efforts.**
- **Administer ongoing implementation of the Sweeting Estates Residential Redevelopment Program.**
- **Administer ongoing support of the Midtown Business District Area and associated implementation of the Sistrunk Boulevard Project.**
- **Administer ongoing implementation of the Dorsey Riverbend Infill Housing Program.**
- **Support the development of the Flagler Village (Heights) Area.**



ECONOMIC DEVELOPMENT DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Develop and Adopt "Phase II" Area Finance Plan	N/A	N/A	1
Begin Construction of the Sistrunk Blvd. Streetscape Improvements	N/A	N/A	Construction begun
Conveyed Properties for Single-Family Home Construction in Dorsey- Riverbend	N/A	N/A	20
Complete Sistrunk Corridor Façade Projects.	N/A	N/A	10
Effectiveness:			
Increase NWPFH Area Tax Base.	N/A	N/A	20 %

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- The restructuring and staffing of the Economic Development Department begun in FY 2004-05 will continue into the 2005-06 fiscal year.

	<u>FY 2003/2004</u> <u>Actual</u>	<u>FY 2004/2005</u> <u>Orig. Budget</u>	<u>FY 2004/2005</u> <u>Est. Actual</u>	<u>FY 2005/2006</u> <u>Adopted</u>
<u>General Fund</u>				
Revenues				
Miscellaneous Revenues	\$ 352,971	218,446	97,838	33,612
<i>Total</i>	\$ 352,971	218,446	97,838	33,612
Expenditures				
Salaries & Wages	\$ 180,345	355,585	235,541	349,754
Fringe Benefits	113,672	158,441	127,861	74,521
Services/Materials	394,824	381,365	117,897	188,565
Other Operating Expenses	102,518	199,481	135,454	124,532
Non Operating	-	3,900	-	-
Capital Outlay	2,500	1,200	3,000	1,200
<i>Total</i>	\$ 793,859	1,099,972	619,753	738,572



ECONOMIC DEVELOPMENT DEPARTMENT

Venice of America

	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
<u>Community Redevelopment Fund</u>				
Revenues				
Intergovernmental Revenue	\$ 2,645,061	2,936,879	3,510,777	4,934,684
Charges for Service	91,032	93,721	-	-
Miscellaneous Revenues	227,430	561,716	358,862	215,607
Other Sources	2,943,074	2,604,913	2,765,145	3,407,697
<i>Total</i>	<u>\$ 5,906,597</u>	<u>6,197,229</u>	<u>6,634,784</u>	<u>8,557,987</u>
Expenditures				
Salaries & Wages	\$ 589,252	823,050	553,703	939,041
Fringe Benefits	189,495	320,588	172,268	274,197
Services/Materials	422,551	522,409	562,382	530,777
Other Operating Expenses	150,564	179,665	167,412	184,670
Capital Outlay	2,321,025	2,000	2,000	-
<i>Total</i>	<u>\$ 3,672,888</u>	<u>1,847,712</u>	<u>1,457,765</u>	<u>1,928,685</u>



ECONOMIC DEVELOPMENT DEPARTMENT

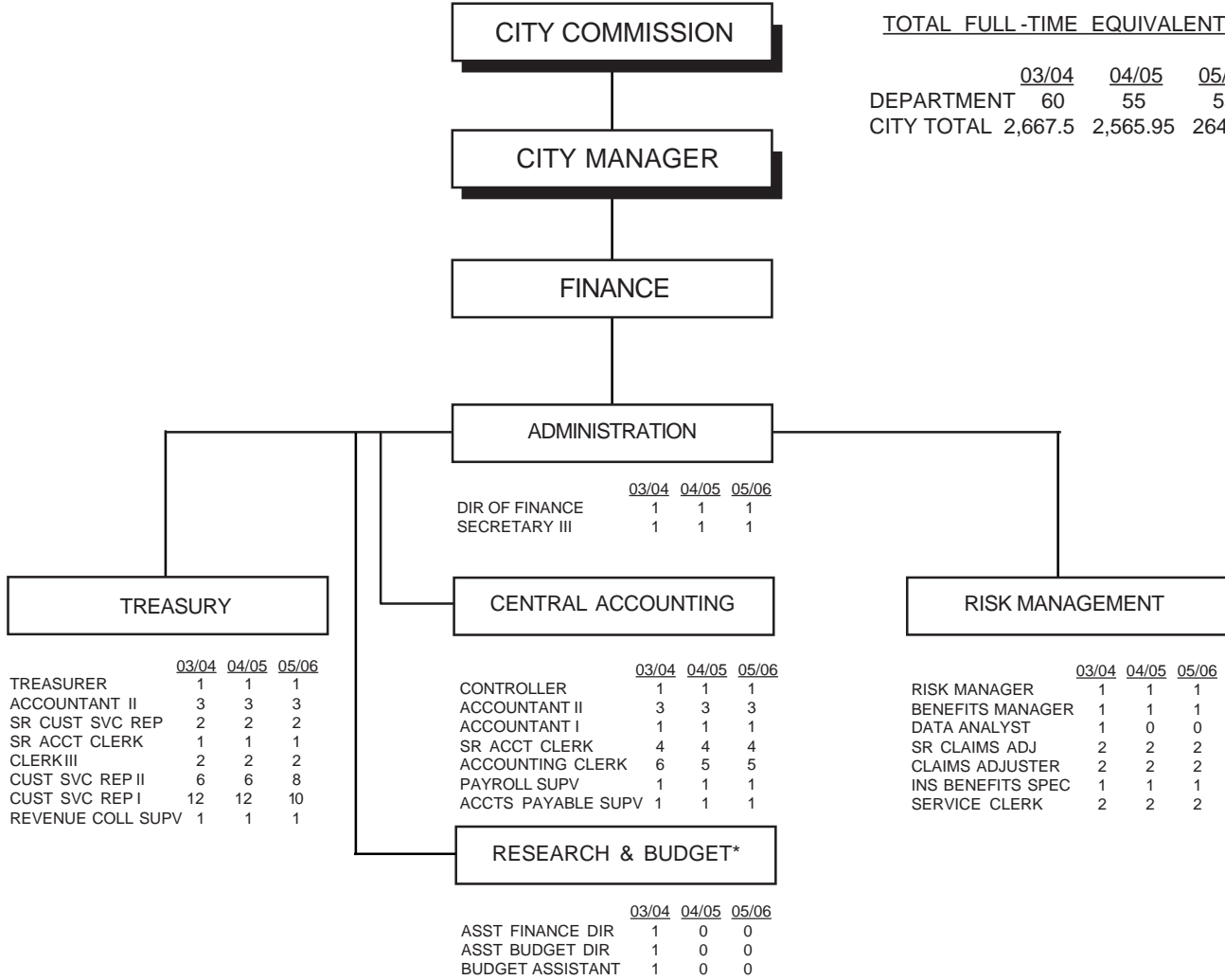
Venice of America

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ORGANIZATION PLAN FINANCE

TOTAL FULL-TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	60	55	55
CITY TOTAL	2,667.5	2,565.95	2641.0



*TRANSFERRED TO THE OFFICE OF MANAGEMENT AND BUDGET DEPARTMENT



FINANCE DEPARTMENT

Venice of America

MISSION

Oversee the financial operations of the City, including developing, implementing and monitoring of City-wide policies related to investment, financing, resource planning, accounting and risk management, and to assist management in making informed economic decisions.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Administration	<u>Actual</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$325,252	\$385,255	\$256,574

GOAL: Improve the City's bond ratings.

<i>Bond Type</i>	<u>Ratings at June 2005</u>		
	<i>Moody's</i>	<i>Standard & Poor's</i>	<i>Fitch</i>
General Obligation	Aa3	AA*	N/A
Excise Tax	A1	A+	N/A
Water & Sewer	Aa3	AA-	N/A
Sanitation	A1	N/A	A1

*Negative Outlook

Fiscal Year 2006 Objectives

- **Achieve an undesignated General Fund Balance in excess of 7% of operating expenditures by fiscal year end 2006.**
- **Comply with all financial policies.**

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Central Accounting	<u>Actual</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$1,082,956	\$1,190,568	\$1,305,990

GOAL: Provide timely, accurate financial information to Management, the Commission, Departments, employees and other stakeholders, as required.



FINANCE DEPARTMENT

Venice of America

Fiscal Year 2006 Objectives

- **Maintain accurate, complete financial records of all transactions processed through the centralized financial system.**
- **Provide all required data in order to complete the annual audit of the City's Comprehensive Annual Financial Report (CAFR).**
- **Produce all required internal and external financial reports including the Monthly Financial Report and the State of Florida Annual Report on a timely basis.**
- **Process vendor payments within 5 to 7 days of receipt of voucher.**
- **Implement the infrastructure phase of Governmental Accounting Standards Board (GASB) Statement 34 with completion by the end of FY 2006.**
- **As funding becomes available, complete implementation of a new capital asset system for tracking City property.**
- **Investigate the cost and program requirements for vendor payments using pressure sealed forms.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actual</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Vendor Checks Issued	25,200	25,300	25,500
Employee and Retiree Payments	94,200	91,000	93,000
Financial Transactions	347,600	355,000	355,000
Efficiency:			
Employees on Direct Deposit	73 %	76 %	77 %
Retirees/Beneficiaries on Direct Deposit	86 %	87 %	88 %
Effectiveness:			
Received GFOA Financial Reporting Award	Yes	Yes	Yes
	FY 2003/2004 <u>Actual</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
<u>DIVISION:</u> Risk Management			
Total Budget	\$1,375,386	\$1,466,744	\$1,437,195

GOAL: Protect the City's physical and financial assets against loss by maintaining effective insurance programs, minimizing the City's exposure to risk, providing for appropriate reserve levels, funding incurred liabilities, and providing for the proper cost allocation of incurred losses.



FINANCE DEPARTMENT

Venice of America

Fiscal Year 2006 Objectives

- Achieve positive self-insurance fund balance by FY 2007.
- Improve information management system in order to increase efficiency, and more accurately allocate cost of claims and premiums.
- Manage employee health benefits program to build claim reserve fund to levels required by State of Florida Office of Insurance Regulation.
- Ensure lowest insurance premium cost by remarketing policies and performing “broker of record” selection premium.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actual</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
<u>AUTO</u>			
New Claims	360	500	425
Closed Claims	349	350	350
<u>EMPLOYEE PRACTICES</u>			
New Claims	33	26	22
Closed Claims	4	5	4
<u>WORKERS' COMPENSATION</u>			
New Claims	431	350	385
Closed Claims	413	350	385
<u>GENERAL LIABILITY</u>			
New Claims	230	240	240
Closed Claims	300	215	250
<u>POLICE PROFESSIONAL LIABILITY</u>			
New Claims	20	16	20
Closed Claims	33	27	30



FINANCE DEPARTMENT

Venice of America

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Treasury	<u>Actual</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$1,864,021	\$1,917,852	\$2,078,543

GOAL: Provide outstanding customer service while generating, collecting and accounting for all revenues due to the City.

Fiscal Year 2006 Objectives

- Assure sufficiency of working capital by making funds available as needed.
- Maximize return on capital while safeguarding principal through the administration of a prudent investment program.
- Manage a cost effective and productive utility billing and collection systems.
- Initiate enhancements to the City's Utility Billing System to improve efficiency and maximize collections.
- Assist and train other departments in proper billing, revenue accounting and safeguards.
- Continue to promote automatic utility billing payments.
- Fully implement Internet billing.
- Initiate effort to bill stormwater customers via Broward County property tax process in order to maximize revenues.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actual</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
Utility Bills ¹	648,000	638,000	610,000
Utility Billing Work Orders	65,993	60,000	55,000
Automatic Utility Billing Payments	4,000	5,000	7,000
Efficiency:			
Utility Bills/22 FTE's ¹	29,455	29,000	27,727
Reconciliations Performed Timely	100 %	100 %	100 %
Effectiveness:			
Difference in General Fund Revenue Estimates vs. Actuals	1.05 %	1.00 %	1.00 %

¹Number of bills reduced by combining accounts.



FINANCE DEPARTMENT

Venice of America

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- Coordinated the City's applications to FEMA and the State of Florida for reimbursement of \$4.3 million of hurricane-related expenditures. Provided data and support materials to FEMA auditors.
- Issued \$20 million 2005 General Obligation Bonds to fund new City Fire-Rescue facilities.
- Developed necessary financial data in connection with the evaluation of unincorporated areas for possible annexation.
- Updated Finance department policies and procedures.
- Secured financing for three major capital leases totaling \$3.8 million to fund City capital purchases (fire trucks, cars, and ancillary equipment).
- Implemented Internet payments for City utilities.
- Revised payment process for employees and retirees to include pressure sealed privacy envelopes.

	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
<u>General Fund</u>				
<i>Revenues</i>				
Taxes	\$ 136,647,936	158,583,504	159,062,325	168,699,442
Intergovernmental Revenue	16,776,251	16,738,545	16,260,000	16,470,000
Charges for Services	157,221	205,759	291,038	261,170
Miscellaneous Revenues	11,409,218	2,968,620	3,390,051	3,623,368
<i>Total</i>	\$ 164,990,626	178,496,428	179,003,414	189,053,980
 <i>Expenditures</i>				
Salaries & Wages	\$ 2,114,368	2,072,685	1,925,803	2,015,610
Fringe Benefits	900,451	893,194	808,586	897,893
Services/Materials	399,198	571,181	593,303	563,653
Other Operating Expenses	130,270	119,773	158,983	163,951
Capital Outlay	-	7,000	7,000	-
<i>Total</i>	\$ 3,544,288	3,663,833	3,493,677	3,641,107



FINANCE DEPARTMENT

Venice of America

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>Insurance Fund</u>				
<i>Revenues</i>				
Charges for Service	\$ 36,900,875	40,150,250	36,383,242	37,631,691
Miscellaneous Revenues	436,817	201,100	219,633	140,000
<i>Total</i>	<u>\$ 37,337,692</u>	<u>40,351,350</u>	<u>36,602,875</u>	<u>37,771,691</u>
<i>Expenditures</i>				
Salaries & Wages	\$ 458,902	611,544	500,928	505,734
Fringe Benefits	305,507	454,838	354,928	354,651
Services/Materials	177,753	355,607	339,657	314,150
Other Operating Expenses	412,462	259,535	269,231	262,660
Non-Operating Expenses	17,788	-	-	-
Capital Outlay	2,972	2,000	2,000	-
<i>Total</i>	<u>\$ 1,375,386</u>	<u>1,683,524</u>	<u>1,466,744</u>	<u>1,437,195</u>

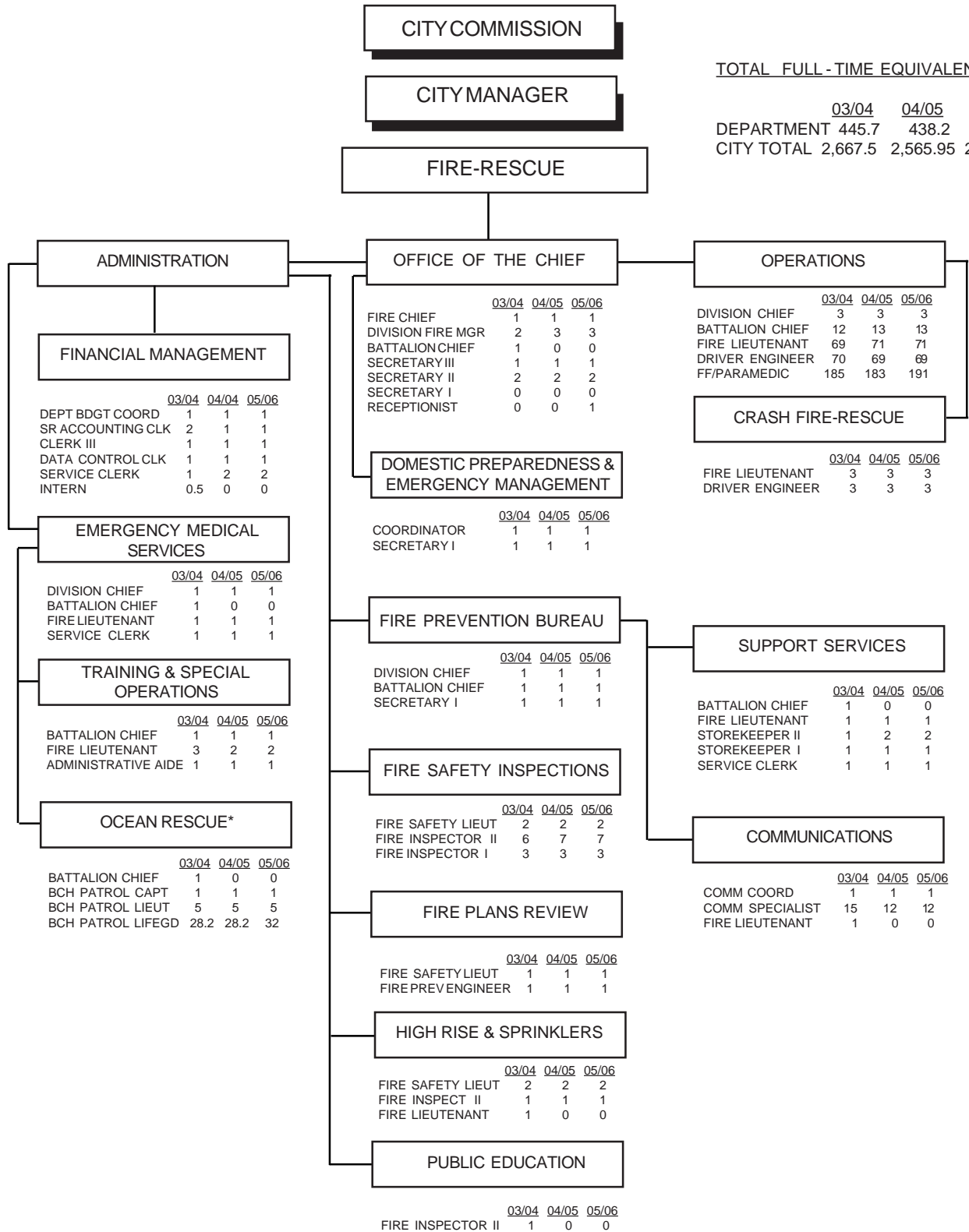


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FINANCE DEPARTMENT

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ORGANIZATION PLAN FIRE-RESCUE



TOTAL FULL - TIME EQUIVALENTS

	03/04	04/05	05/06
DEPARTMENT	445.7	438.2	452.0
CITY TOTAL	2,667.5	2,565.95	2641.0

*TRANSFERRED FROM PARKS AND RECREATION OCTOBER 1, 2003



FIRE-RESCUE DEPARTMENT

Venice of America

MISSION

“Dedicated to Excellence Since 1912...”

Excellence Through **Service:**

Shaping the future

Excellence in training

Reducing risk

Valuing technology

Initiating community partnerships

Customer focus & quality service 24/7

Enhancing community services

Fort Lauderdale Fire-Rescue...Striving to be recognized as the nation’s best provider of fire, rescue, medical and community services.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Administration	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$10,382,228	\$12,331,513	\$12,518,090

GOAL: Continue to overhaul and re-structure all employee personnel files in conjunction with the use of the City’s new document imaging system.

Fiscal Year 2006 Objectives

- **Reduce the need for storage space for personnel files.**
- **Purge duplicate unneeded documents.**
- **Make available for research and examination personnel files in remote locations.**

GOAL: Coordinate with other key departments and advisory boards, the design, logistics, financial processes, and timelines related to the Fire-Rescue Facilities Bond Issue.



FIRE-RESCUE DEPARTMENT

Venice of America

Fiscal Year 2006 Objectives

- Assist in the development of site plans for the placement of fire station prototype designs.
- Coordinate the use of modular temporary facilities to house resources while fire stations are being reconstructed on existing sites.
- Seek new or alternate site locations where public/private partnerships or service delivery requirements warrant it.
- Communicate with and seek input from involved shareholders (employees, citizen groups, Fire-Rescue Facilities Blue Ribbon Committee).
- Review on-going existing fire station rehabilitation needs in relation to projected timelines for replacing the fire stations. Appropriately maintain existing fire stations to meet the needs of the community and personnel who operate from them.

GOAL: Continue with the development of the Emergency Management and Domestic Preparedness Office within the Fire-Rescue Administrative system and the City of Fort Lauderdale.

Fiscal Year 2006 Objectives

- Provide coordination for citywide emergency management operations.
- Act as liaison between City and other local, state and federal emergency management systems.
- Continuation with the development and augmentation of the City-wide Comprehensive Emergency Management System and Plan (CEMP).
- Improve the emergency response system for incidents involving acts of terrorism.
- Assist with continued Weapons of Mass Destruction (WMD) training.

GOAL: Provide the highest quality pre-hospital emergency medical services (EMS) to the citizens and visitors of the City of Fort Lauderdale.

Fiscal Year 2006 Objectives

- Provide all Fire-Rescue Paramedics and Emergency Medical Technicians (EMT) with the most advanced training and techniques available in emergency medicine today.
- Provide the highest quality standards for Emergency Medical Services (EMS) for sporting and special City events.



FIRE-RESCUE DEPARTMENT

Venice of America

GOAL: Fully implement the vehicle-based medical reporting system, with electronic entry and download capabilities, mandated by the State of Florida.

Fiscal Year 2006 Objectives

- **Continue with updates and technological improvements of the medical units field entry capability on EMS incidents.**
- **Improve transport-billing capabilities.**
- **Provide more accurate and reliable medical records.**
- **Continue with improving the documentation process and transfer of patient information with area hospitals.**
- **Fully install “blue tooth”/wireless printers in each transport unit, which will significantly improve availability of rescue units, as well as facilitate the transfer of patient information to receiving hospitals.**
- **Increase revenues collection for emergency service transports.**

GOAL: Implement the provisions of the Florida Fire Prevention Code.

Fiscal Year 2006 Objectives

- **Increase public safety.**
- **Enhance fire inspector training.**
- **Improve public knowledge of codes and statutes.**

GOAL: Continue to deliver quality and comprehensive Community Fire Safety Education Programs in the City of Fort Lauderdale and surrounding communities in partnership with other public and private organizations.

Fiscal Year 2006 Objectives

- **Improve public awareness of fire safety issues and information.**
- **Increase public life safety.**

GOAL: Continue with the implementation of a total equipment and supply inventory system to adequately track and account for all items purchased and maintained under Fire-Rescue responsibility.



FIRE-RESCUE DEPARTMENT

Venice of America

Fiscal Year 2006 Objectives

- Forecast more accurately future supply and equipment needs.
- Explore possible cost savings through inventory control.
- Provide a more efficient replacement program for out-dated equipment and supplies.

GOAL: Continue the development and advancement of the Ocean-Rescue Division.

Fiscal Year 2006 Objectives

- Provide adequate staffing, equipment, tools and training to achieve timely response to Ocean Rescue emergencies.
- Increase the number of certified E.M.T.'s and Paramedics.
- Increase the hourly work schedule during Daylight Savings time for Ocean-Rescue personnel.

GOAL: Support Fire Prevention and Support Services Bureau efforts through enhanced technology, annual life/safety inspections, and plan review, implementation of the 2005 Florida Fire Prevention Code, Fire Rescue Explorer Post 713 program, and electronic inventory systems.

Fiscal Year 2006 Objectives

- Enforce the Florida Fire Prevention Code.
- Implement the mobile palm pilots (handheld) units for field fire inspectors to prevent the delay of annual inspection downloading, and eliminate the need to manually input inspection results by support staff, thus causing significant delay for revenue and records updating.
- Implement the inventory accountability system for Support Services during the FY05/06 period.
- Prepare for the enforcement and planning of newly annexed areas.

GOAL: Receive accreditation status through the Commission of Fire Accreditation International (CFAI).

Fiscal Year 2006 Objectives

- Develop a comprehensive Strategic Plan and Standard of Coverage document for the Fire-Rescue Department and submit it to the City Commission for review in the first quarter of FY05/06.
- Move from "Registered Agency" status to "Applicant Agency" status by the first quarter of FY05/06.
- Host a Peer Assessment Team site visit by the third quarter of FY05/06. Generally, accreditation reports are produced within sixty days of the site visit.



FIRE-RESCUE DEPARTMENT

Venice of America

GOAL: Develop a Car Seat Protective Program for children.

Fiscal Year 2006 Objectives

- Apply for Grant Funding to assist with the program.
- Implement a training program for department personnel.
- Initiate information and public awareness about the program.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
DIVISION: Fire-Rescue Operations	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$33,450,188	\$37,076,365	\$41,027,211

GOAL: Reduce the community's level of risk from fire, disasters and medical emergencies by safely providing the most expedient and professional emergency response and mitigation possible.

Fiscal Year 2006 Objectives

- Provide adequate staffing equipment tools and training to achieve timely emergency response in a safe manner.
- Support regional emergency preparedness through specialized training and equipment for responding to hazardous materials dive rescue underground high-angle and crash-fire rescue.
- Reduce emergency response times where practical with cost effective technology, resource management and quality assurance programs.

GOAL. Continue the department's apparatus replacement program.

Fiscal Year 2006 Objectives

- Purchase one Aircraft/Aerial Rescue Fire Fighting (ARFF) apparatus.
- Purchase five rescue vehicles.
- Purchase one hazardous material tractor and trailer.



FIRE-RESCUE DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Workloads/Outputs:			
Total Incidents	41,007	42,000	43,000
Total Fire Incidents	865	825	800
Total Medical Incidents	25,264	26,500	27,000
Total Unit Responses	80,305	83,000	84,000
Medical Unit Responses	46,646	48,000	49,000
All Other Responses	33,659	35,000	35,000
Medical Transports	20,123	21,000	22,000
Transport Revenue	4,056,224	3,500,000	3,500,000
Inspections Performed	17,631	20,993	18,000
Inspection Revenue (High Rise, Sprinkler, Special Testing and Territory)	\$927,136	\$1,128,200	\$1,665,000
Plan Review Revenue	\$501,685	\$520,000	\$520,000
Efficiency:			
Response Time Compliance:			
Medical Incidents			
6 Min./0 Sec First Unit Time At 90%	81 %	84 %	90 %
8 Min./0 Sec First Paramedic Time At 95%	94 %	96 %	95 %
10 Min./0 Sec First Transport At 95%	93 %	94 %	95 %
Response Time Compliance Average: Dispatch To Arrival Time (Min., Sec.)	4:40	4:27	4:30
Effectiveness:			
Response Time Objectives Met			
Medical Incidents			
6 Min./0 Sec First Engine Time at 90%	No	No	Yes
8 Min./0 Sec First Paramedic Time at 95%	No	No	Yes
10 Min./0 Sec First Transport at 95%	No	No	Yes



FIRE-RESCUE DEPARTMENT

Venice of America

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- The Fire-Rescue Department continued with software configuration, interface development with CAD, billing, LifePak 12 defibrillators, and server connectivity with the Lifenet EMS reporting system. Once the department makes the transition from a paper report to computer reports (paperless system), patient care reports will be completed faster with greater accuracy. It is anticipated to go live with this system during the first quarter of FY 05/06.
- All Ocean rescue personnel have earned a medical certification of first responder. In addition, all new Ocean Rescue employees receive first responder training prior to being placed on the beach protecting citizens and visitors. New state-of-the-art medical equipment including Automatic External Defibrillators (AED) has been placed in each lifeguard tower. Fort Lauderdale Ocean Rescue has earned a certification from the United States Life Guard Association (USLA) by meeting or exceeding national standards for policy and procedures and training.
- The Fire-Rescue Department successfully hired 15 new Firefighters, Emergency Medical Technicians (EMT) and Paramedics to fill vacancies that have existed in the department for the past two years. These new employees go through an extensive eight-week orientation program that focuses on practical skills that will prepare them with the competency disciplines involving apparatus equipment and procedures required for the Fire Service.
- Implemented Federal Emergency Management Agency (FEMA) Assistance to Firefighters Grant program. The program provides a total project cost of \$419,900 and authorized Fire-Rescue Department staff to execute the program. The program introduced a wellness and fitness regime modeled after the International Association of Firefighters - International Association of Fire Chiefs (IAFF-IAFC) Fitness and Wellness Joint Initiative program to promote job specific physical fitness through strengthening and conditioning. Its purpose is to create a comprehensive wellness and fitness program for 100% of our career Fire-Rescue personnel.
- Placed in service a new 28-foot fireboat with a 1,000-gallon per minute fire pump and outfitted for dive rescue operations. Matching grant money from the Florida Inland Navigation district provided fifty percent of the funding.
- Informed the public about the need to replace inefficient and out-dated Fire-Rescue facilities throughout the City. A \$40 million bond issue to replace nine fire stations and build a new facility in the southeast section of the City was overwhelmingly passed in November 2004.



FIRE-RESCUE DEPARTMENT

Venice of America

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
General Fund				
Revenues				
Charges for Service	\$ 6,483,569	6,472,732	6,274,315	6,465,944
Miscellaneous Revenues	9,944,107	14,329,754	14,380,088	14,414,380
<i>Total</i>	<u>\$ 16,427,676</u>	<u>20,802,486</u>	<u>20,654,403</u>	<u>20,880,324</u>
Expenditures				
Salaries & Wages	\$ 28,071,647	29,106,797	29,079,983	30,977,259
Fringe Benefits	10,819,688	13,487,680	13,881,590	16,139,263
Services/Materials	1,751,435	1,937,405	1,935,828	2,141,182
Other Operating Expenses	3,081,203	4,191,539	4,131,497	4,164,417
Capital Outlay	108,443	529,820	378,981	123,180
Debt Service	-	288,515	287,515	287,516
<i>Total</i>	<u>\$ 43,832,417</u>	<u>49,541,756</u>	<u>49,695,393</u>	<u>53,832,817</u>



Venice of America

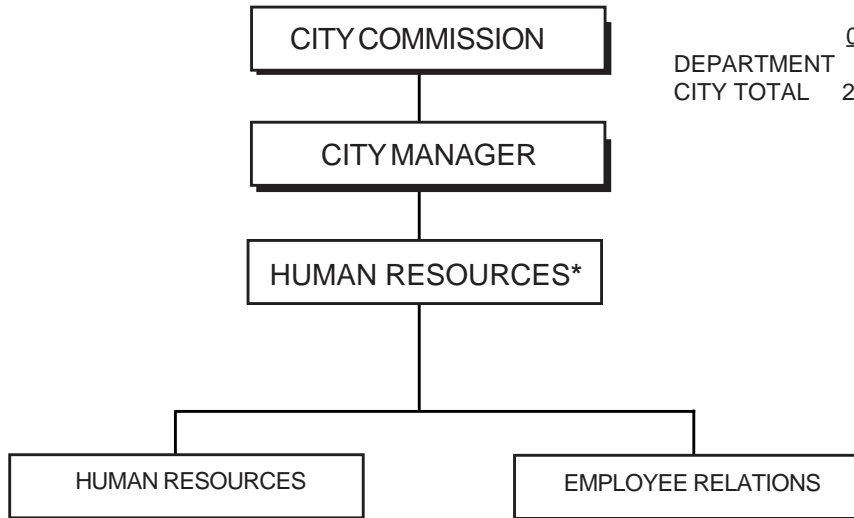
FIRE-RESCUE DEPARTMENT

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ORGANIZATION PLAN HUMAN RESOURCES

TOTAL FULL-TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	24.5	25	26
CITY TOTAL	2,667.5	2,565.95	2641.0



	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
HUMAN RES. DIR	0	1	1
ADMIN AIDE	0	1	2
SR ACCT CLERK	0	1	0
EMPLOYMENT MGR	0	1	1
PERS ANALYST	0	4	4
PERS ASSISTANT	0	1	1
PERS SVC CLERK	0	1	1
WORD PROC SEC	0	1	1
SERVICE CLERK	0	2	3
RECEPTIONIST	0	1	1
CLASS & COMP MGR	0	1	1
PERS REC SPEC	0	1	1
CLERK III	0	1	2
CLERK II	0	1	0
CLERK TYPIST II	0	0	1
ORG DEV & TRAIN MGR	0	1	1
TRAINING SPECIALIST	0	1	1

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
EMPLOYEE REL DIR	0	1	1
ASST EMP REL DIR	0	1	1
PERSONNEL ASST	0	1	1
ADMINISTRATIVE AIDE	0	1	1

*HUMAN RESOURCES WAS PREVIOUSLY A DIVISION WITHIN THE FORMER ADMINISTRATIVE SERVICES DEPARTMENT. EFFECTIVE JULY, 2004 IT BECAME A SEPARATE DEPARTMENT.



HUMAN RESOURCES DEPARTMENT

Venice of America

MISSION

Recruit, promote, train and retain a qualified and diverse workforce to deliver first class services to the residents of the City of Fort Lauderdale.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DEPARTMENT:</u> Human Resources	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget (General Fund)	\$2,214,938	\$2,594,757	\$2,559,739
Total Budget (Insurance Fund)	\$24,940	\$116,000	\$107,000

GOAL: Provide professional and responsive human resource services by recruiting, developing, and retaining a highly qualified, diverse workforce, through best human resource practices, and by monitoring compliance with established policies and procedures, labor contracts, and employment laws enabling the City to achieve its established goals and objectives.

Fiscal Year 2006 Objectives

- **Recruit and identify quality candidates for employment through targeted recruitment.**
- **Identify training needs of individual departments and provide programs that address those needs.**
- **Develop and implement systems and procedures, which will effectively provide for equal employment opportunity.**
- **Continue the ongoing practice of compensating employees fairly in terms of both internal and external equity.**
- **Plan, organize and direct the labor and employee relation activities of the City including union contract negotiations, resolving labor/employee relation problems, and promoting labor management cooperation.**
- **Conduct special projects such as Document Imaging.**

GOAL: Negotiate working agreement with the International Alliance of Theatrical Stage Employees (IATSE).

Fiscal Year 2006 Objective

- **Reach agreement by December 2005.**



HUMAN RESOURCES DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Applications Processed	3,304	10,250	9,200
Appointments, Hires, Promotions, etc.	182	725	525
Terminations Processed	248	294	250
Efficiency:			
Human Resources Budget as a % of City Total Expenditures*	0.6 %	0.6 %	0.6 %
Effectiveness:			
Customer Service Survey (% Rated as Excellent)	94.1 %	95.0 %	95.0 %

*The 2004 Median National Benchmark was 0.9% as published in the annual survey/report conducted by the Bureau of National Affairs, Inc.

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- FYI system went live with:
 - Scanned employment applications
 - On-line employment application form
 - On-line personnel requisition form.
- Completed Cyborg Human Resources/Payroll computer system enhancements.
- Conducted first City of Fort Lauderdale Job Fair.
- Conducted Education Fair in conjunction with Florida Atlantic University (F.A.U.).
- Successfully negotiated 3-year labor union agreement with Fraternal Order of Police (F.O.P.) Captains.
- Through on-going discussions and meetings with the various labor unions, successfully negotiated various Memorandums of Understanding (M.O.U.'s) to resolve disputes/cases before they rose to the level of expensive arbitration hearings.

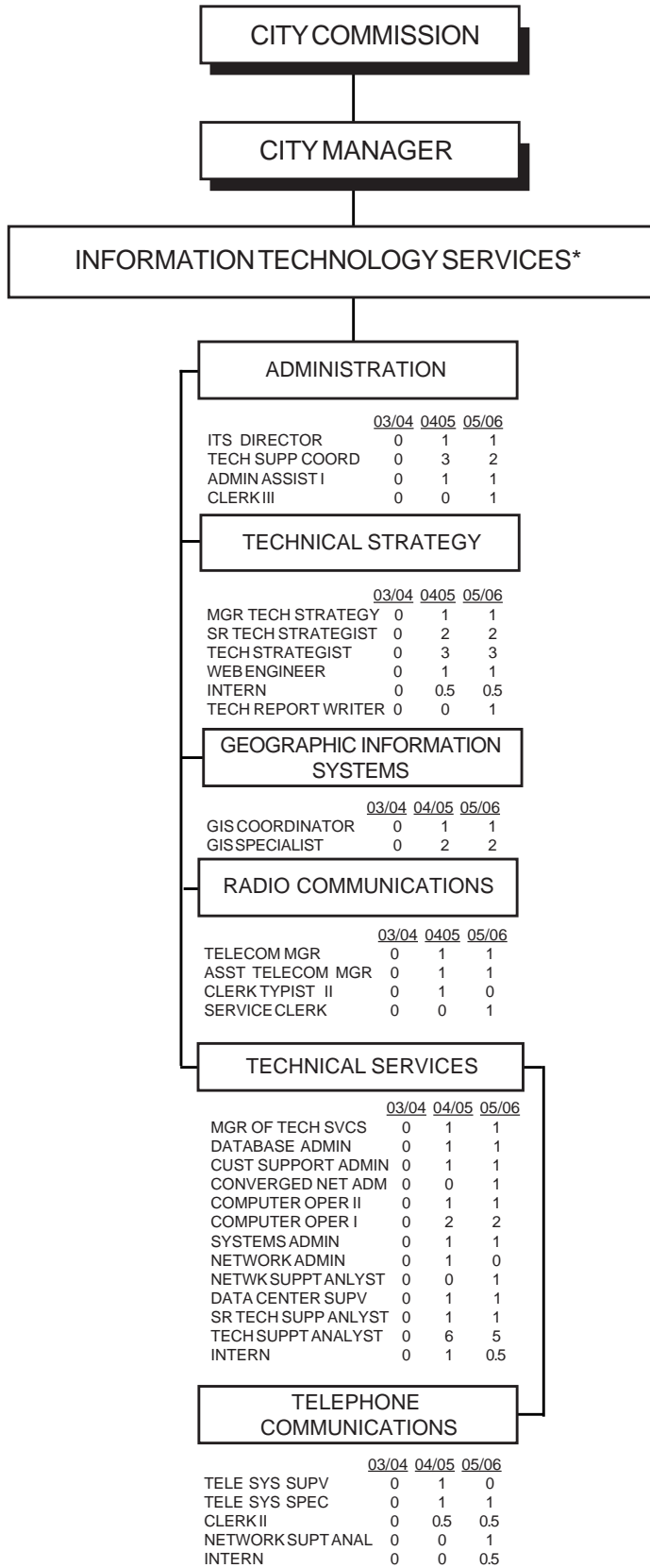


HUMAN RESOURCES DEPARTMENT

Venice of America

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Charges for Service	\$ <u>390</u>	<u>350</u>	<u>351</u>	<u>350</u>
<i>Total</i>	\$ <u><u>390</u></u>	<u><u>350</u></u>	<u><u>351</u></u>	<u><u>350</u></u>
Expenditure				
Salaries & Wages	\$ 1,504,012	1,576,925	1,504,105	1,550,635
Fringe Benefits	574,932	652,003	655,046	649,021
Services/Materials	128,264	256,924	321,667	207,285
Other Operating Expenses	7,731	23,302	38,410	72,690
Capital Outlay	-	-	-	4,580
Debt Service	<u>-</u>	<u>75,528</u>	<u>75,528</u>	<u>75,528</u>
<i>Total</i>	\$ <u><u>2,214,938</u></u>	<u><u>2,584,682</u></u>	<u><u>2,594,756</u></u>	<u><u>2,559,739</u></u>
<u>Insurance Fund</u>				
Expenditure				
Services/Materials	\$ <u>24,940</u>	<u>176,412</u>	<u>116,000</u>	<u>107,000</u>
<i>Total</i>	\$ <u><u>24,940</u></u>	<u><u>176,412</u></u>	<u><u>116,000</u></u>	<u><u>107,000</u></u>

ORGANIZATION PLAN INFORMATION SYSTEMS



TOTAL FULL - TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	0	38	39
CITY TOTAL	2,667.5	2,565.95	2,641.0

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
ITS DIRECTOR	0	1	1
TECH SUPP COORD	0	3	2
ADMIN ASSIST I	0	1	1
CLERK III	0	0	1

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
MGR TECH STRATEGY	0	1	1
SR TECH STRATEGIST	0	2	2
TECH STRATEGIST	0	3	3
WEB ENGINEER	0	1	1
INTERN	0	0.5	0.5
TECH REPORT WRITER	0	0	1

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
GIS COORDINATOR	0	1	1
GIS SPECIALIST	0	2	2

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
TELECOM MGR	0	1	1
ASST TELECOM MGR	0	1	1
CLERK TYPIST II	0	1	0
SERVICE CLERK	0	0	1

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
MGR OF TECH SVCS	0	1	1
DATABASE ADMIN	0	1	1
CUST SUPPORT ADMIN	0	1	1
CONVERGED NET ADM	0	0	1
COMPUTER OPER II	0	1	1
COMPUTER OPER I	0	2	2
SYSTEMS ADMIN	0	1	1
NETWORK ADMIN	0	1	0
NETWK SUPPT ANALYST	0	0	1
DATA CENTER SUPV	0	1	1
SR TECH SUPP ANALYST	0	1	1
TECH SUPPT ANALYST	0	6	5
INTERN	0	1	0.5

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
TELE SYS SUPV	0	1	0
TELE SYS SPEC	0	1	1
CLERK II	0	0.5	0.5
NETWORKSUPPORTANAL	0	0	1
INTERN	0	0	0.5

*EFFECTIVE OCTOBER 1, 2004, INFORMATION SYSTEMS BECAME A SEPARATE DEPARTMENT. PREVIOUSLY IT WAS A DIVISION OF THE FORMER ADMINISTRATIVE SERVICES DEPARTMENT.



INFORMATION SYSTEMS DEPARTMENT

Venice of America

MISSION

We make IT work for you.

<u>DIVISION:</u> Information Systems	FY 2003/2004	FY 2004/2005	FY 2005/2006
	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget (General Fund)	\$3,743,991	\$4,606,371	\$4,439,960
Total Budget (Central Services Fund)	\$1,272,303	\$1,472,839	\$1,946,355

GOAL: Provide, support, and maintain quality information technology (IT) products and services to City employees for the purpose of creating performance efficiency and effectiveness using innovative implementation of new technologies. Also, provide for e-government capability to the citizens of Fort Lauderdale in order to increase their convenience of transacting business with the City.

Fiscal Year 2006 Objectives:

Assist departments in expanding their use of the Internet and telephone-based Interactive Voice Response (IVR) systems to enhance delivery of information and services to customers, including the addition of:

- **Citizen Response IVR system to handle surveys, information requests and opt-in capability for event notifications by the end of the fourth quarter.**
- **Upgrade of Building Services computer system to latest Windows version including wireless laptops for field inspectors and upgrade of Internet and IVR services for Building Inspections (including permit fee payments for re-inspections and plan review revision fees), Occupational Licensing, Code Enforcement, and Alarm Billing by the end of the second quarter.**
- **Expand the document imaging and workflow system into the Procurement office to automate the Travel Authorization and Expense workflow process by the end of the third quarter.**
- **Expand the document imaging and workflow system into the Human Resources office to automate the Performance Review workflow process by the end of the fourth quarter.**
- **Upgrade and expand the City's computer security software suite to combat new threats introduced by the latest forms of spyware, viruses, and "spam" emails by the end of the first quarter.**
- **Provide Helpdesk support for over 1,200 users, 40 software applications, 800 workstations, 2,000 telephones, and associated operating systems, hardware, and databases.**
- **Continue to improve the speed and reliability of the City's wide area data network by expanding the use of fiber optics and wireless communication technologies.**
- **Upgrade the Systems Management Software (SMS) in order to support Microsoft's latest PC operating systems and improve the hardware and software inventory capabilities by the end of the first quarter.**
- **Implement the Broward County Property Appraiser's parcel layer to replace the base Florida Power & Light layer in order to provide more accurate mapping information.**
- **Create a custom software application to allow easy updates to the Improvements and Construction Projects Maintenance Application (ICP) by the end of the fourth quarter.**
- **Enhance the map used in the Dispatcher software utilized by the CAD dispatchers via developing methods to bulk import addresses into the system, incorporate school floor plans, and incorporate neighborhood associations by the end of the third quarter.**
- **Migrate several GIS applications to a web-enabled solution to allow easier data manipulation and save significant licensing costs by the end of the fourth quarter.**



INFORMATION SYSTEMS DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	<u>FY 2003/2004 Actuals</u>	<u>FY 2004/2005 Estimated</u>	<u>FY 2005/2006 Target</u>
Workloads/Outputs:			
Network Users	1,000	1,340	1,340
Telephone Users	N/A	2,429	2,429
Helpline Calls	10,332	11,500	13,000
Efficiency:			
Average ITS Personnel Cost/Call	\$19.21	\$19.04	\$19.04
Effectiveness:			
Helpline Calls Resolved At First Contact	32 %	37 %	41 %

GOAL: Provide effective and economical radio communications for all City offices and regulate the use of the City's rights of way by telecommunications services providers, cable television franchise holders, and the placement of antennas and towers within the City.

Fiscal Year 2006 Objectives

- **Continue developing plans for expanded coverage and infrastructure upgrades for the City radio system.**
- **Continue working with Broward County on dispatch console upgrades.**
- **Develop plans for the aging radio system subscriber units in conjunction with the “Nextel Rebanding” project to permit continued maintenance support and compliance with Federal Communications Commission directives.**

<u>Selected Performance Measures</u>	<u>FY 2003/2004 Actuals</u>	<u>FY 2004/2005 Estimated</u>	<u>FY 2005/2006 Target</u>
Workloads/Outputs:			
Radios in Service	1,873	1,912	1,925
Radios Repaired Monthly (Average)	43	40	40
Efficiency:			
Turnaround Time for Radio Repairs (Days)	6.4	6	5
Effectiveness:			
Radios Returned Due to Improper Repair	<1 %	<1 %	<1 %
Radio System Uptime	99.99 %	99.99 %	99.99 %

**FY 2004/2005 MAJOR ACCOMPLISHMENTS**

- Automated the City Clerk agenda preparation process with an electronic workflow and imaging system including providing backup materials to the public via the City web site.
- Automated the Human Resources personnel requisition process with an electronic workflow and imaging system including the ability for the public to complete a job application online via the City web site.
- Added Community Inspections case lookup functionality to the City web site.
- Added Occupational License renewal payment option to the City web site.
- Added self-reporting option for pawnshops to submit ticket activity to the Police Department and to pay the per-ticket fee based on the data submitted.
- Implemented a new records management system for the Fire Department's rescue operations including mobile computing units.
- Implemented Voice over Internet Protocol (VoIP) technologies at certain City facilities that will save over \$10,000/year in leased line costs.
- Increased the overall bandwidth of the City's Internet connections essentially doubling the speeds for both City employees conducting business over the Internet and citizens visiting the City's web site.
- Implemented strategies such as offsite servers and disk storage system redundancy to facilitate faster disaster recovery of the City's email system and electronic document storage.
- Replaced over 100 obsolete desktop computers and their associated operating systems increasing employee productivity and improving overall security and virus protection.
- Coordinated and performed the setup of phone, computer, and network devices for several office relocations including the new Building Services Center and the new buildings at Carter Park.
- Developed an Intranet web page where City staff can easily identify the comprehensive list of available webGIS applications.
- Created the Parking Customer Service Web-GIS Application (PCS) for Parking Services. This application improves the efficiency of customer service representatives at Parking Services when assisting members of the public who have been ticketed for parking violations. Parking meter mechanics use the application to manage meter repair work orders.
- Developed Engineering Benchmark and Topographic Survey Locator (BATS) application to grant staff access to information relating to engineering benchmark and topographic survey data.
- MOTOBRIDGE installed to link Public Safety radio systems from other agencies to our trunked 800 MHz radio system.
- Provided communications support for the Organization of American States Conference.
- Migrated our SmartNet 800 MHz trunked radio system to SmartZone, thus improving Public Safety operations.
- Provided communications support during the hurricanes. Repaired and replaced equipment that was damaged with minimal impact to the level of service demanded by our customers.



Venice of America

INFORMATION SYSTEMS DEPARTMENT

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Taxes	\$ -	115,200	115,200	-
Charges for Service	357,821	348,991	348,556	348,856
Miscellaneous Revenues	<u>369,677</u>	<u>524,048</u>	<u>638,628</u>	<u>320,900</u>
<i>Total</i>	\$ <u><u>727,497</u></u>	<u><u>988,239</u></u>	<u><u>1,102,384</u></u>	<u><u>669,756</u></u>
Expenditure				
Salaries & Wages	\$ 1,950,453	2,091,177	2,139,974	2,139,284
Fringe Benefits	701,842	847,472	829,717	894,630
Services/Materials	937,986	1,239,543	1,187,844	1,141,518
Other Operating Expenses	37,526	35,954	58,089	84,195
Capital Outlay	116,183	320,692	321,414	111,000
Debt Service	<u>-</u>	<u>69,333</u>	<u>69,333</u>	<u>69,333</u>
<i>Total</i>	\$ <u><u>3,743,991</u></u>	<u><u>4,604,171</u></u>	<u><u>4,606,371</u></u>	<u><u>4,439,960</u></u>
<u>Central Services Fund</u>				
Revenues				
Charges for Service	\$ 1,668,628	1,377,621	1,377,621	1,857,141
Miscellaneous Revenues	<u>113,628</u>	<u>75,653</u>	<u>77,807</u>	<u>77,470</u>
<i>Total</i>	\$ <u><u>1,782,539</u></u>	<u><u>1,453,274</u></u>	<u><u>1,455,428</u></u>	<u><u>1,934,611</u></u>
Expenditures				
Salaries & Wages	\$ 210,522	264,545	190,724	283,352
Fringe Benefits	101,304	108,568	76,557	112,953
Services/Materials	837,663	1,028,371	980,089	1,174,216
Other Operating Expenses	103,069	138,801	145,499	139,879
Capital Outlay	<u>19,745</u>	<u>79,914</u>	<u>79,970</u>	<u>235,955</u>
<i>Total</i>	\$ <u><u>1,272,303</u></u>	<u><u>1,620,200</u></u>	<u><u>1,472,839</u></u>	<u><u>1,946,355</u></u>

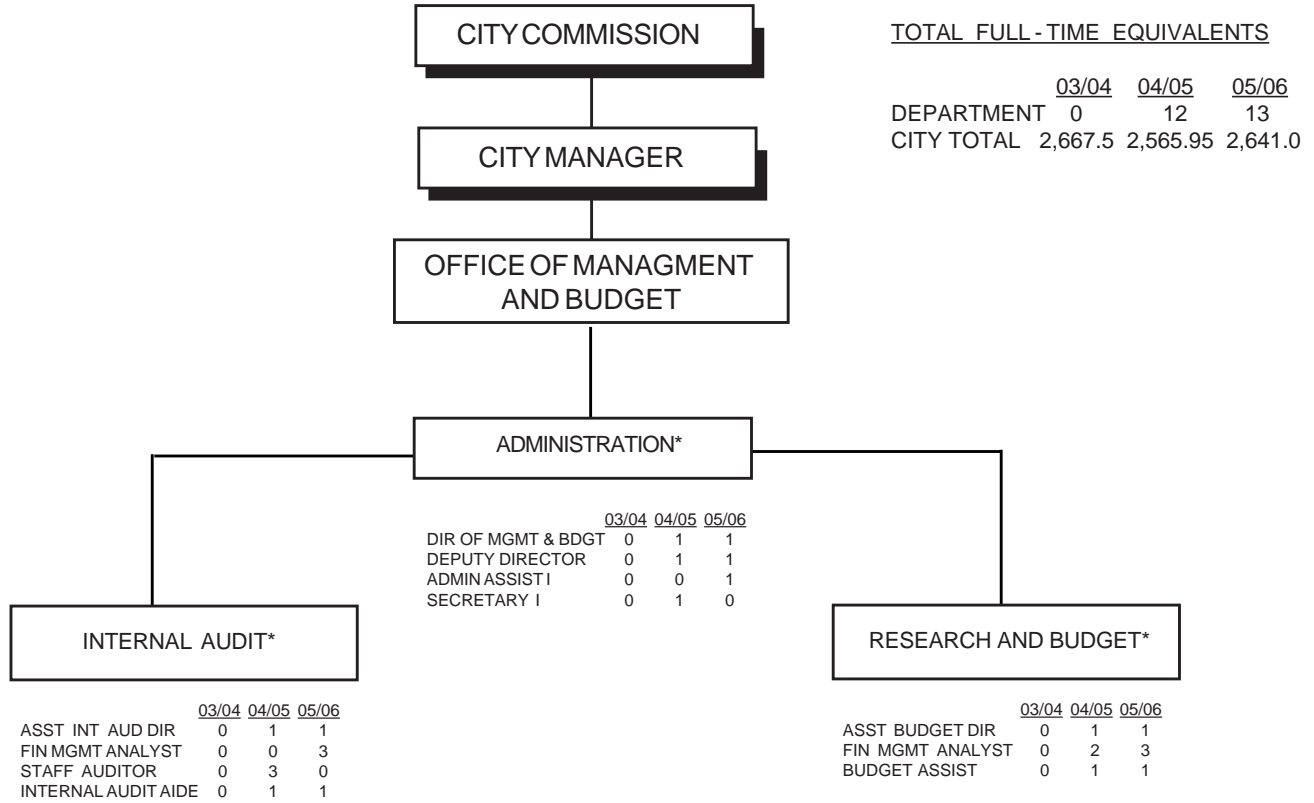


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INFORMATION SYSTEMS DEPARTMENT

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ORGANIZATION PLAN OFFICE OF MANAGEMENT AND BUDGET



*THESE POSITIONS WERE PREVIOUSLY LOCATED IN THE CITY MANAGER'S OFFICE AND IN THE FINANCE DEPARTMENT.



OFFICE OF MANAGEMENT AND BUDGET

Venice of America

MISSION

To provide for the long-term financial stability, integrity, and accountability of City resources through sound fiscal and operational practices.

	FY 2003/2004 *	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Administration	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	N/A	\$341,578	\$576,155

* This information was previously part of the City Manager's Office and The Finance Department. The Administration Division was not established until November 2004.

Fiscal Year 2006 Objectives

- Provide administrative oversight and guidance to support the divisions.
- Coordinate City Commission agenda items and departmental correspondence.
- Review appeals/process authorizations to fill position vacancies.
- Ensure goals and objectives are met.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Internal Audit	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$454,292	\$275,198	\$394,746

GOAL: Provide to the Executive Management Team of Fort Lauderdale City government independent, objective written reports, which include recommendations to promote efficient and effective use of City resources for the benefit of the citizens of Fort Lauderdale.

Fiscal Year 2006 Objectives

- Identify areas for review to conduct operational/financial/compliance audits.
- Identify organizational risks.
- Conduct preliminary surveys.
- Document internal control strengths/weaknesses.
- Quantify/issue sound audit recommendations.
- Conduct follow-up inquiries to confirm recommendation implementation.
- Verify goals and objectives are met.
- Evaluate quality of performance, verify financial information and assets, and determine compliance.



OFFICE OF MANAGEMENT AND BUDGET

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Financial/Compliance Audits	8	6	12
Performance Audits	9	2	8
Effectiveness:			
Millions of Dollars Audited	\$80.4	\$18.2	*
Collections	\$363,060	\$4,394	*
Cost Savings	\$4,269,961	\$1,788,962	*

*Based on audits to be performed during audit year.

<u>DIVISION:</u> Research and Budget	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$272,058	\$265,285	\$387,528

GOAL: Facilitate and monitor the City's budget process and provide information for decision making to the City Management, City Commission, advisory boards, and taxpayers in order to produce a legally acceptable balanced budget that meets Government Finance Officers Association (GFOA) standards.

Fiscal Year 2006 Objectives

- **Coordinate budget preparation and review process and provide staff training.**
- **Prepare the City's annual budget, furnish requested information to the public, and have the budget document published and available on the City's website by the end of October 2005.**
- **Monitor budget expenditures and prepare expenditure and revenue projections.**
- **Perform research and policy analysis.**
- **Act as liaison to the Budget Advisory Board and provide staff support related to the funding of community groups as approved by the City Commission.**
- **Implement and test enhancements to the payroll projection system by the end of March 2006.**



OFFICE OF MANAGEMENT AND BUDGET

Venice of America

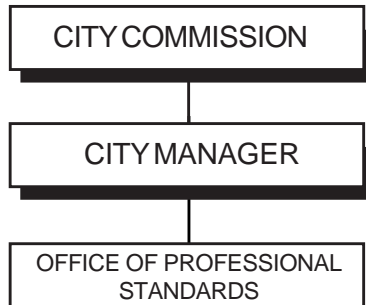
<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Special Projects & Research Studies	38	40	60
Advisory Board Staff Hours	80	60	60
Efficiency:			
Research Studies/FTE's	19	20	20
Effectiveness:			
Received GFOA Budget Presentation Award	Yes	Yes	Yes

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- Received the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada.
- Developed a Comprehensive Revenue Manual.
- Implemented the following new Budget Reforms/Controls:
 - Developed a Department Monthly Trend Analysis to monitor and analyze operating budgets;
 - To Hire a Worker (THAW) process – approval of FTE/funding availability;
 - Approval of capital items greater than \$1,000;
 - Evidence of salary savings; and
 - Approval, in advance of use, of temporary services through agencies.
- With implementation of new controls, undesignated fund balance increased.

	FY 2003/2004 <u>Actual</u>	FY 2004/2005 <u>Orig. Budget</u>	FY 2004/2005 <u>Est. Actual</u>	FY 2005/2006 <u>Adopted</u>
General Fund				
Revenues				
Miscellaneous Revenues	\$ 8,665,635	9,068,532	8,975,723	10,204,245
<i>Total</i>	\$ 8,665,635	9,068,532	8,975,723	10,204,245
Expenditures				
Salaries & Wages	\$ 514,113	792,987	604,590	905,213
Fringe Benefits	195,534	272,261	194,007	303,849
Services/Materials	8,796	98,115	35,597	89,752
Other Operating Expenses	7,906	28,089	24,274	56,915
Capital Outlay	-	21,000	23,592	2,700
<i>Total</i>	\$ 726,350	1,212,452	882,060	1,358,429

ORGANIZATION PLAN
OFFICE OF PROFESSIONAL STANDARDS



TOTAL FULL - TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	4	3	4
CITY TOTAL	2,667.5	2,565.95	2,641.0

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DIR OF OPS	1	1	1
PROF STND COORD	1	1	1
SECRETARY III	1	1	1
EQUAL OPPORT SPEC	1	0	1



OFFICE OF PROFESSIONAL STANDARDS

Venice of America

MISSION

Promote equal employment opportunity, cultural diversity and sensitivity, and foster an environment in which all employees will feel valued and appreciated. Establish and implement standards of professionalism and fairness in the workplace. Assist the City Manager's Office and individual departments in their efforts to improve employee morale and promote accountability.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION</u> : Office of Professional Standards (OPS)	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$336,753	\$415,883	\$556,498

GOAL: Promote equal employment opportunity, cultural diversity and sensitivity, and foster an environment in which all employees will feel valued and appreciated.

Fiscal Year 2006 Objectives

- **Develop and implement policies and procedures to supplement or replace those currently in effect, that will promote a workplace free from discrimination, harassment or other illegal or inappropriate conduct.**
- **Monitor compliance with the City's equal opportunity employment guidelines and policies and all applicable employment laws.**
- **Consult and investigate on specific incidents or issues, as brought to the attention of OPS by employees or managers.**
- **Assist departments in developing and implementing programs and strategies to promote equity in the workplace.**

GOAL: Promote professionalism and ethical conduct in the workplace.

Fiscal Year 2006 Objectives

- **Educate and train employees regarding state ethics laws and the City's Code of Ethics.**
- **Consult and investigate on specific incidents or issues, as brought to the attention of OPS by the City Manager, department directors or City employees.**
- **Issue reports and opinion letters on the applicability of the Code of Ethics.**

GOAL: Establish an Early Settlement Program as an Alternative Dispute Methodology.

Fiscal Year 2006 Objectives

- **Develop an employee disciplinary Early Settlement Program to reduce the amount of time and money spent on disciplinary process.**
- **Formalize a collaborative policy that operates within the framework of City procedures and collective bargaining agreements.**



OFFICE OF PROFESSIONAL STANDARDS

Venice of America

GOAL: Improve case management and administrative efficiency by utilizing technology.

Fiscal Year 2006 Objectives

- While using low cost methods, improve the security of data storage.
- Digitally memorialize investigative testimony and implement desktop document scanning.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Workloads/Outputs:			
Code of Professional Conduct Development	1	1	1
Conduct Employee Workshops/Conflict Resolution Sessions	5	5	10
Inquiries/Consultations/Interventions	120	160	160
Develop Conflict Resolution Policy and Program	N/A	1	1
Conduct Ethics Training	10	5	10
Facilitate EEO Training and Education	10	15	15
Effectiveness:			
Development of Code of Ethics/1 FTE	1	1	1
Employee Workshops/1 FTE	5	5	10
Inquiries/Consultations/Interventions/2 FTE's	60	80	80

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- OPS handled a caseload similar to that of the prior fiscal year and began to develop a more preventative approach to addressing employee concerns. OPS regards education as an important preventative measure and has devoted resources to providing employees with an overview of anti-harassment and discrimination policies, compliance procedures, and legal requirements. Training was provided for 200 general employees; 25 Emergency Medical Technicians and senior management members; and 150 firefighters/paramedics.
- Established an Early Settlement Program as an Alternative Dispute Methodology to reduce the amount of time and money spend on the disciplinary process. This effort formalized a collaborative policy that operates within the framework of City procedures and the collective bargaining agreements to achieve fair results in a quicker and less expensive fashion.
- Drafted a Code of Ethics that applies to City employees and is designed to maintain the highest levels of integrity and professional conduct; researched and wrote opinion letters based on the Code of Ethics to guide employees' actions.
- Worked on over 120 case files, which ranged in nature from simple inquiries to complex investigations of complaints or requests for intervention.
- Received, reviewed and resolved inquires and complaints by City employees and residents involving issues of discrimination, harassment, retaliation, whistleblowers, and ethics.
- Reduced the number of EEOC charges and employment litigation matters which also contributed to reduced expenditures for outside labor counsel and lower costs for the City's employment practices liability insurance premiums and deductibles.

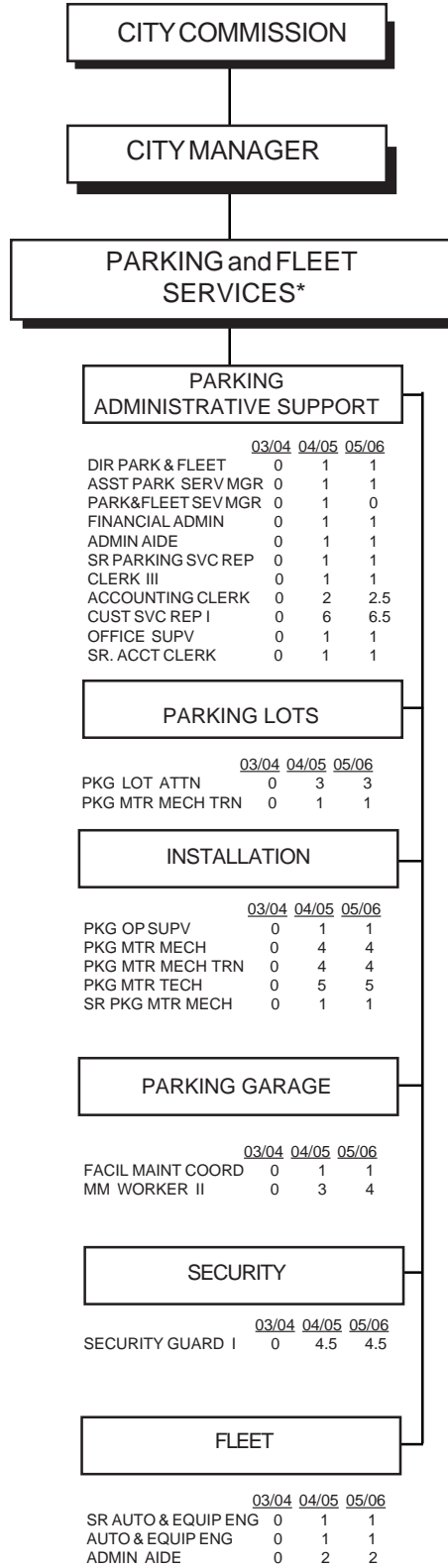


OFFICE OF PROFESSIONAL STANDARDS

Venice of America

	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
		<u>General Fund</u>		
Revenues				
Miscellaneous	\$ 114	-	-	-
<i>Total</i>	\$ 114	-	-	-
Expenditures				
Salaries & Wages	\$ 213,418	223,308	216,432	316,658
Fringe Benefits	78,041	87,557	35,456	64,499
Services/Materials	38,464	159,109	152,513	161,362
Other Operating Expenses	6,831	10,494	11,482	13,979
<i>Total</i>	\$ 336,753	480,468	415,883	556,498

ORGANIZATION PLAN PARKING and FLEET SERVICES



TOTAL FULL - TIME EQUIVALENTS

	03/04	04/05	05/06
DEPARTMENT	0	47.5	49.5
CITY TOTAL	2,667.5	2,565.95	2,641.00

*EFFECTIVE OCTOBER 1, 2004, PARKING AND FLEET SERVICES BECAME A SEPARATE DEPARTMENT. PREVIOUSLY THEY WERE DIVISIONS OF THE FORMER ADMINISTRATIVE SERVICES DEPARTMENT.



PARKING AND FLEET SERVICES

Venice of America

MISSION

Dedicated to furnish functional, reliable, and economical vehicles and fleet-related equipment necessary for the conduct of City operations.

Provide safe and convenient parking for the public in a professional, efficient, and innovative manner.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DEPARTMENT:</u> Parking & Fleet Services	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget (Parking Fund)	\$7,132,930	\$6,539,448	\$6,921,064
Total Budget (Vehicle Rental Fund)	\$18,083,193	\$18,370,604	\$15,422,607

GOAL: Furnish functional, reliable and economical vehicles and fleet-related equipment necessary for the conduct of City operations.

Fiscal Year 2006 Objectives

- **Implement the planned replacement of 213 vehicles and pieces of equipment.**
- **Update the "Fleet Plan" and projected vehicle and equipment replacement costs through FY 2006/2007.**
- **Successfully monitor and control the "Fleet Management & Maintenance Services Agreement" with First Vehicle Services to ensure vehicle and equipment maintenance and repairs are optimized to minimize downtime and costs and protect the overall fleet investment.**
- **Implement year three of the contract with First Vehicle Services.**

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workload:			
Vehicle/Equip. Work Orders Completed	19,017	19,017	19,050
Vehicle/Equipment PM's Completed	4,929	4,935	4,950
Efficiency:			
Reduce Veh/Equip Turnaround Time for Public Safety Units Repairs (Police & Fire): No. of Repairs > 24 Hrs/Month	60	60	<60
Reduce No. of Fleet Veh/Equip Repairs > 48 Hours/Month	92	92	<95
Effectiveness:			
Maintain Overall Fleet Availability >95%	97.7 %	97.7 %	95 %



PARKING AND FLEET SERVICES

Venice of America

GOAL: Provide and maintain parking facilities for the public in an efficient, safe, and effective manner.

Fiscal Year 2006 Objectives

- Minimize meter malfunctions for the convenience of the public and the preservation of revenue by completing at least 80% of necessary repairs on the same day of the malfunction, 90% within 24 hours, and 100% within one week.
- Continue providing safe and secure parking facilities for the public, utilizing security services and police detail officers where necessary to complement parking staff.
- Provide the resources to properly maintain the esthetic and structural elements of the rehabilitated City Park Garage (CPG) to prolong the life of the repairs and protect the City's investment in those repairs.
- Continue the development of the Duncan Meter Management database to provide comprehensive data and historical trend information regarding meter maintenance, revenue history, utilization rates, and to strengthen revenue controls.
- Explore, test, and embrace newly developed technologies to maximize customer convenience and operating efficiencies such as cashless parking, online permit sales, and universal debit cards for prepaid parking.
- Provide excellent and courteous customer service when assisting the public, responding to 75% of customer inquiries and concerns on the same workday it is received and 100% within 24 hours.
- Provide accurate and timely financial reporting of revenues and expenses to provide management and the public with the tools for analysis and decision-making.
- Complete the scheduled ADA compliance projects for all parking system lots and garages on schedule.
- Position the Parking and Fleet Services Department on the leading edge of a regional transportation system by cooperating with the Transit Management Authority, local governments, and other stakeholders in the region to establish technologies for a seamless transit payment system.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Citations Issued Annually (Excluding Voids)	117,482	118,000	125,000
Total Parking Spaces (Garages, Lots, Streets)	9,187	9,187	9,187
Hours CPG Maintained per Week	130	130	130
Efficiency:			
Total Parking Spaces Maintained/FTE	1,312	1,312	1,312



PARKING AND FLEET SERVICES

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Effectiveness:			
Citations Voided (% of Issued)	3.1 %	3.1 %	3.0 %
Citations Paid Annually (% of Issued) (Industry Standard is 75%)	70 %	70 %	75 %
Citations Dismissed or Waived	5.8 %	6.0 %	5.5 %

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- Completed the first phase of the rehabilitation of the City Park Garage including reinforcing and repairing the planter/barrier walls, cleaning and painting the exterior of the garage, and upgrading the esthetics of the interior, at a cost of just over \$5 million without major shutdowns or blockage of public parking.
- Installed the first citation pay-by-phone system. The combination of pay-by-Web and pay-by-phone was used to pay over 11,000 citations in the first 7 months of fiscal year 2004-2005, nearly 65 % more than the number of walk-in payments. This public convenience also results in greater operating efficiencies through reduced walk-in traffic, less staff time utilized to process payments, and less cash handling.
- Implemented a prepaid debit card program to expand the public's cashless parking options to three: credit cards, SmartPark meters, and the debit card. In fact, whereas single-space meters do not accept credit cards, two-thirds of the City's single-space meters accept the debit card and by the end of this fiscal year, all of the meters in the City's inventory will have a cashless payment option, either debit or credit cards, depending on the type of meter.
- Developed a completely new "Fleet Vehicle and Equipment Chargeback System" for Fiscal Year 2005 - 2006 in order to distribute direct and indirect fleet costs in a more equitable manner based on each department's actual previous years consumption of fleet maintenance and repair services. This new methodology reduced most of the monthly O&M charges by vehicle class but added a new component called "Indirect Overhead" charges to each department's monthly fleet expenditures. As a result, there are now three components to the monthly fees each fleet user is charged: O&M; Replacement; and Indirect Overhead in addition to the required reimbursement for monthly fuel consumption by vehicle.
- Conducted, for the first time, a visual inspection of each and every unit in the fleet during Fiscal Year 2004 - 2005 to verify, in conjunction with the user department, that these units exist.



Venice of America

PARKING AND FLEET SERVICES

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>Parking System Fund</u>				
Revenues				
Charges for Service	\$ 7,777,766	7,064,000	7,648,900	7,581,800
Fines & Forfeitures	2,506,838	3,305,000	2,608,000	2,708,000
Miscellaneous Revenues	105,181	210,782	180,000	175,000
<i>Total</i>	<u>\$ 16,090,882</u>	<u>10,579,782</u>	<u>10,436,900</u>	<u>10,464,800</u>
Expenditures				
Salaries & Wages	\$ 1,514,916	1,930,342	1,530,967	1,738,127
Fringe Benefits	1,015,794	910,614	853,153	892,305
Services/Materials	1,295,866	1,792,029	1,635,199	1,649,265
Other Operating Expenses	2,034,290	1,965,818	1,966,099	1,969,667
Non-Operating Expenses	938,180	-	-	-
Capital Outlay	333,885	697,762	554,030	671,700
<i>Total</i>	<u>\$ 7,132,930</u>	<u>7,296,565</u>	<u>6,539,448</u>	<u>6,921,064</u>
<u>Vehicle Rental Fund</u>				
Revenues				
Charges for Service	\$ 14,108,753	14,565,320	14,258,843	15,928,382
Miscellaneous Revenues	802,935	1,043,500	1,043,518	1,043,500
Other Sources	-	-	3,658,000	-
<i>Total</i>	<u>\$ 14,911,688</u>	<u>15,608,820</u>	<u>18,960,361</u>	<u>16,971,882</u>
Expenditures				
Salaries & Wages	\$ 234,676	202,768	233,491	219,819
Fringe Benefits	112,394	50,832	64,955	103,953
Services/Materials	6,475,520	7,006,060	7,204,561	7,581,272
Other Operating Expenses	321,248	326,237	301,364	339,873
Non-Operating Expenses	5,913,629	-	-	-
Capital Outlay	5,025,726	10,564,233	10,566,233	7,177,690
<i>Total</i>	<u>\$ 18,083,193</u>	<u>18,150,130</u>	<u>18,370,604</u>	<u>15,422,607</u>



Venice of America

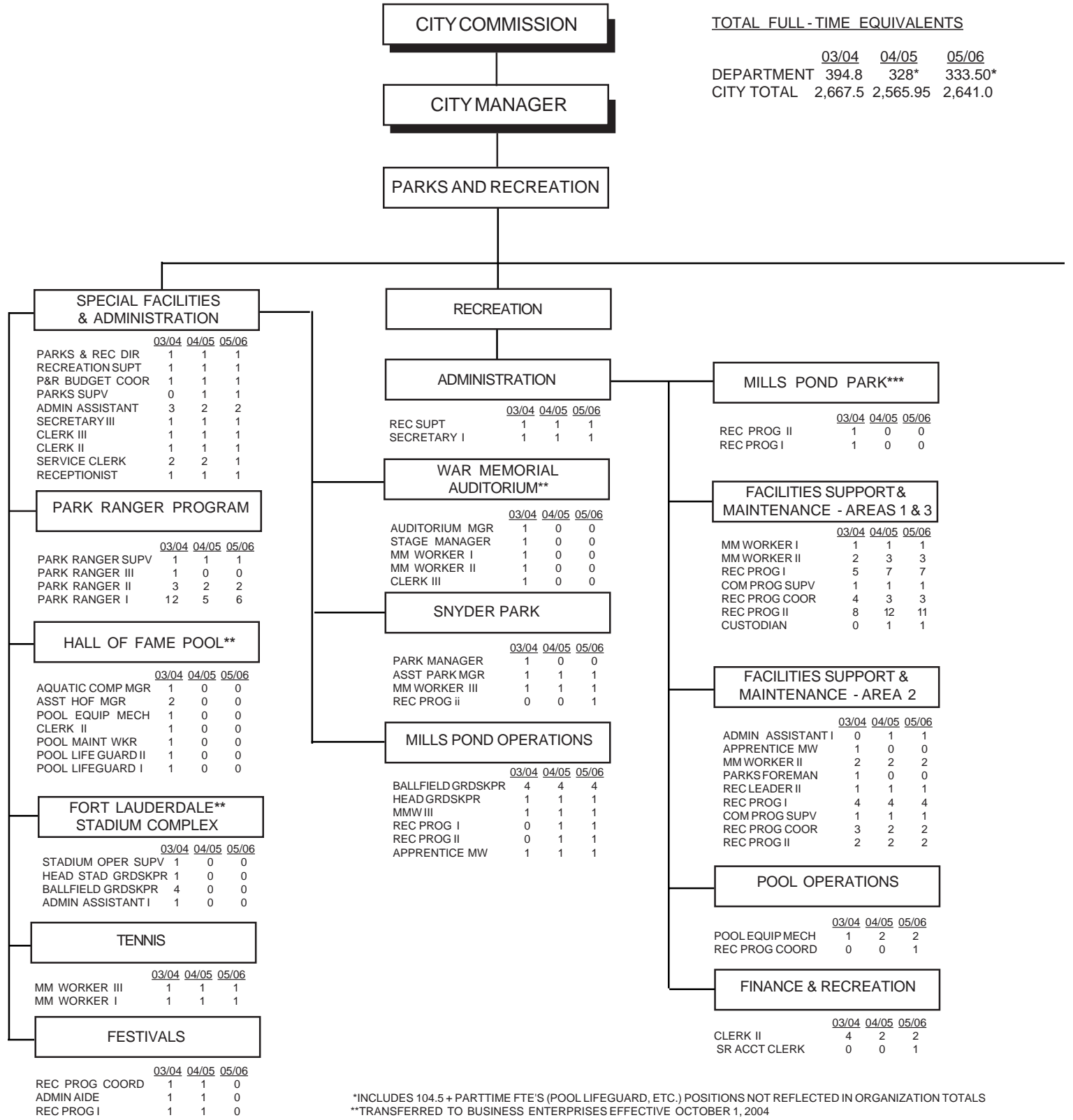
PARKING AND FLEET SERVICES

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ORGANIZATION PLAN PARKS AND RECREATION

TOTAL FULL-TIME EQUIVALENTS

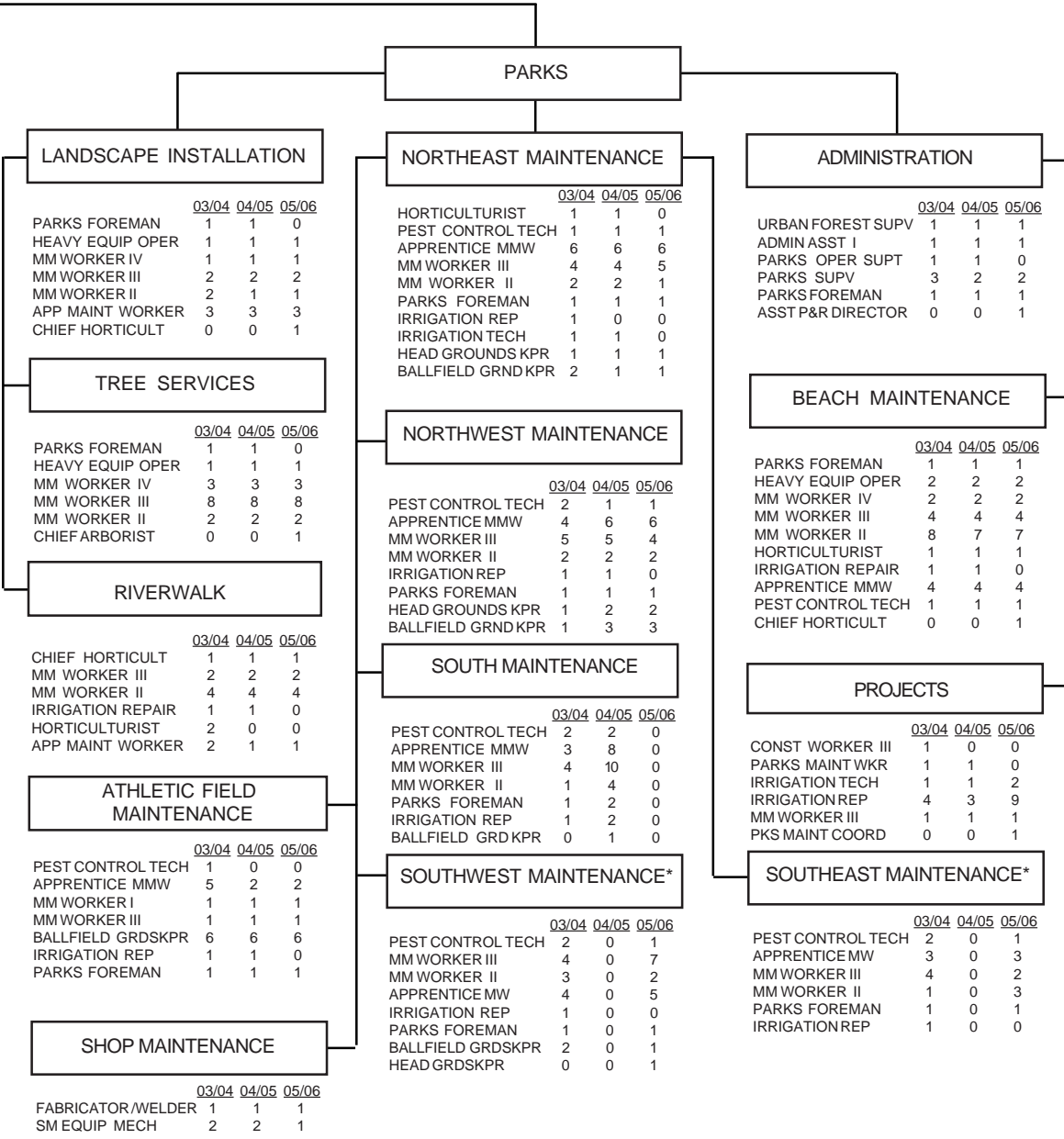
	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	394.8	328*	333.50*
CITY TOTAL	2,667.5	2,565.95	2,641.0



*INCLUDES 104.5 + PARTTIME FTE'S (POOL LIFE GUARD, ETC.) POSITIONS NOT REFLECTED IN ORGANIZATION TOTALS

**TRANSFERRED TO BUSINESS ENTERPRISES EFFECTIVE OCTOBER 1, 2004

***MERGED WITH MILLS POND OPERATIONS



*SOUTHEAST AND SOUTHWEST MAINTENANCE BUDGETS ARE SEPARATED AGAIN.



PARKS AND RECREATION DEPARTMENT

Venice of America

MISSION

Provide citizens and visitors the opportunity to participate in quality recreational programs and leisure activities, in an aesthetically pleasing and safe environment, at a reasonable cost to the user. Our citizens and visitors will also be provided with well-maintained parks, open space, beach and roadway landscaping that complement the tropical beauty of the Fort Lauderdale area.

<u>DIVISION:</u> Administration & Special Facilities	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$7,614,734	\$5,612,326	\$5,075,679

GOAL: Provide the residents of Fort Lauderdale and surrounding area with a well-maintained park in a natural sub-tropical environment supplying quality picnic accommodations and recreational opportunities for patrons and their dogs.

Fiscal Year 2006 Objectives

- **Continue to market and promote the parks programs: nature, biking, pedal power, pavilion rentals, boat and bike concessions, ropes training, company picnics, dog events and special events.**
- **Continue to operate the park maintenance on a high level.**
- **Expand volunteer program.**
- **Operate the best Dog Park “Bark Park” in Florida and in the U.S.**
- **Expand special events and programs**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Pavilion Rental	534	601	612
Programs Offered	23	22	23
Corporate Picnic Reusers	55	59	62
Dogs Using the Park	50,462	50,221	50,500
Park Attendance	100,531	116,422	120,500
Effectiveness:			
Savings to City Using Volunteers	\$25,499	\$43,575	\$50,400
Efficiency:			
Volunteer Hours	3,240	6,225	7,200
Rate of Recovery	55 %	62 %	63 %



PARKS AND RECREATION DEPARTMENT

Venice of America

GOAL: Patrol city parks and provide assistance to park visitors concerning the proper use of park facilities, deter acts of vandalism and destruction within the parks by providing necessary security procedures.

Fiscal Year 2006 Objectives

- Provide a positive public contact with park visitors and provide assistance and information as requested.
- Provide effective and timely response to all park emergencies.
- Provide park protection and services to park visitors by engaging in various patrolling techniques.

<u>Selected Performance Measures</u>	<u>FY 2003/2004 Actuals</u>	<u>FY 2004/2005 Estimated</u>	<u>FY 2005/2006 Target</u>
Workloads/Outputs:			
Major Incidents-Formal Reports	1,975	2,400	3,400
Reports Requiring Follow-up	407	500	600
Complaints Responses	462	400	500
Incidents Requiring Police Ejections	157	200	300
	2,865	2,400	3,500
Effectiveness:			
Response Time to Complaints (min.)	4.5	5.5	5.0
Response Time Less than 15 Minutes	97 %	95 %	90 %
Efficiency:			
Report Follow-up Within 3 Days	98 %	95 %	95 %

GOAL: Provide residents of Fort Lauderdale and the surrounding areas with the best athletic experience and a safe/clean environment for family activities.

Fiscal Year 2006 Objectives

- Provide state of the art, well maintained athletic fields.
- Provide a wide variety of quality athletic programs and special events for adults and their families.
- Provide a venue for various ethnic and community groups to participate in sports and activities native to their country and culture.
- Provide a clean, safe park environment for families to host outings, weddings and picnics.



PARKS AND RECREATION DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Pavilion Rentals	90	50	60
Field Rentals	210	140	150
Events	10	2	2
Attendance	126,465	126,500	140,000
Adult Flag Football Registrants	120	72	144
Tournaments	36	32	35
Adult Softball Registrants	11,760	11,200	11,430
Efficiency:			
Recovery Rate	56 %	53 %	56 %

GOAL: Provide beginner level children with the basic knowledge and skills of proper tennis by enhancing coordination, technique and social skills, and emphasizing the learning experience by having fun. Promote the sport of tennis by providing accessibility to all age groups and populations regardless of skill level and provide quality service to all.

Fiscal Year 2006 Objectives

- **Re-open George English facilities by the summer of 2006 and provide a full menu of tennis programs at world-class facilities.**
- **Continue our partnership with First Serve and Tennis Plus, which teaches life skills to our youth participants at Riverside, Bass and Carter Parks.**
- **Continue to market and promote day camp programs.**
- **Continue to provide efficient, knowledgeable and friendly customer service.**
- **Increase the number of registrants.**
- **Increase revenue via increased fees.**
- **Operate courts on a high maintenance level.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Youth Camp Registrants	178	250	300
Camps & Youth Programs Revenue	\$37,562	\$43,000	\$50,000
Ball Machine Memberships	63	64	80
Total Active Memberships	704	847	875
Total Active Memberships Revenue	\$114,240	\$125,000	\$130,000
Efficiency:			
Recovery Rate	99 %	86 %	98 %



PARKS AND RECREATION DEPARTMENT

Venice of America

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Recreation	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$5,629,963	\$6,118,404	\$7,001,918

GOAL: Increase recreation program participation.

<u>Fiscal Year 2006 Objectives</u>
<ul style="list-style-type: none"> • Increase registration in Adult Athletics. • Increase registration in Swim Programs. • Increase Youth Program registration. • Increase Youth Athletics registration.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
Adult Athletics Registrants	2,500	2,300	2,400
Youth Program Registrants	2,600	1,850 ¹	2,000
Youth Athletic Registrants	4,450	4,800	5,000

¹Reduction in number of programs.

GOAL: Increase the number of program daily registrants.

<u>Fiscal Year 2006 Objectives</u>
<ul style="list-style-type: none"> • Through marketing, increase the daily drop-in program registrations citywide.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
Daily Registrants	30,800	23,500	25,000
Adult Athletics Supervised Hours	3,500	1,200	1,250
Aquatic Programming Supervised Hours	4,600	4,800	5,000
Youth Programming Supervised Hours	7,500	8,700	8,800
Youth Athletics Supervised Hours	3,000	3,800	3,900



PARKS AND RECREATION DEPARTMENT

Venice of America

GOAL: Increase daily attendance.

- Fiscal Year 2006 Objectives**
- Increase daily attendance in swimming pools.
 - Increase daily attendance at programs in rental facilities-yoga and aikido.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Daily Attendance-Senior/Adult Programs	26,000	20,000	22,000
Daily Attendance-Pools	46,000	35,000	37,000
Efficiency:			
Program Hours for Daily Attendance Sr/Adult	4,850	5,000	5,100
Program Hours for Daily Attendance Pools	3,900	4,250	4,400

GOAL: Increase the number of children who are taught to swim in the City annually.

- Fiscal Year 2006 Objectives**
- Increase involvement in Swim Central by providing lessons for all Fort Lauderdale grade schools.
 - Expand the number of Learn to Swim Programs at pools.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Learn to Swim Registrants	3,800	3,400	3,800

<u>DIVISION:</u> Parks	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$12,251,482	\$13,306,167	\$13,666,512

GOAL: Expand the urban canopy in Fort Lauderdale.

- Fiscal Year 2006 Objectives**
- Market a program to encourage the citizens of Fort Lauderdale in combination with the parks division, to plant trees yearly. Expand adopt a tree program.
 - Continue Internet page on urban forestry issues along with neighborhood tours during house and garden events.



PARKS AND RECREATION DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Trees Planted (Bond, Parks, NCIP ¹)	500	450	550
Trees Planted (Adopt a Tree)	600	700	800
Trees Removed Due to Damage/Health	390	250	250
Civic Association Meetings Attended	12	14	14
Effectiveness:			
Total Trees Planted & Survived 2 Years	780	880	1,040
Efficiency:			
Increased Growth of Canopy (Planted-Removed/Total Tree Inventory)	710	900	1,100

¹Neighborhood Capital Improvement Program

GOAL: Maintain the urban forest through cyclic pruning to assure public safety and promote tree health.

- Fiscal Year 2006 Objectives**
- **Establish cycles and develop pruning districts or areas by September 2006.**
 - **Maintain pruning cycle consistent with industry standards.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Pruning Districts	6	6	6
Districts Pruned	2	2	2
Length of Pruning Cycle (Years)	3	3	3
Efficiency:			
Districts Pruned Each Year	33 %	33 %	33 %
Pruning Meeting Cycle	100 %	100 %	100 %

GOAL: Maintain and install landscaping to improve visual appearance of parks and medians through environmentally sound practices by December 2005.

- Fiscal Year 2006 Objectives**
- **Conduct citywide inventory of landscaped areas and conduct a condition assessment of all material.**
 - **Establish priority list for landscape renovation projects.**
 - **Conduct needs assessment and identify areas for new landscape installations.**



PARKS AND RECREATION DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Existing Landscapes	500	520	530
Existing in Need of Renovation	100	100	100
New Installations Needed	20	10	0
Efficiency:			
Beds Receiving Assessment	100 %	100 %	100 %
Renovations Completed	50 %	80 %	100 %
New Beds Installed	100 %	100 %	100 %

GOAL: Maintain parks to a standard that is both safe and aesthetically pleasing.

<u>Fiscal Year 2006 Objectives</u>
<ul style="list-style-type: none"> • Develop guidelines to standardize park maintenance. • Educate staff on guidelines and standards. • Conduct weekly park inspections to assure standards are met or exceeded. • Conduct monthly playground safety inspections according to industry standards.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Parks Inspected Weekly	4	40	53
Playgrounds Inspected	5	26	26
Ball Fields Groomings/Year	1,100	1,400	1,560
Mowing Cycle	40	40	40
Effectiveness:			
Parks Inspected Weekly	9 %	81 %	100 %
Playgrounds Inspected Monthly	20 %	100 %	100 %
Ball Fields Groomed	83 %	90 %	90 %



PARKS AND RECREATION DEPARTMENT

Venice of America

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- On Veterans Day 2004, the City rededicated the Holiday Park F-86 Sabre Jet to all the men and women who served in the Armed Forces.
- Snyder Park was voted one of the top ten parks in South Florida.
- New Land Acquisitions added 43.84 acres to the City's park inventory.
- Administrative Staff secured Hansen fixed asset software to effectively track and maintain tree inventory and park amenities such as playgrounds, pools, pavilions and ball fields.
- The City was awarded the Children Services Grant for \$175,000 for inclusive playground at Florence Hardy Park.
- The City was awarded the Design Arts Grant for \$10,000 sign/kiosk concept for Riverwalk.
- The City was awarded the Transportation Enhancement Grant 2007 for \$500,000 for Phase One of Flagler Greenway.
- The City was awarded the Florida Recreation Development Assistance Program grant for \$200,000 for Phase One for Riverland Park.
- Mills Pond hosted 32 softball tournaments this year.
- Mills Pond had over 150 participants in the first Adult Kickball Program.
- Resurfaced the basketball courts at Carter Park.
- Performed hurricane cleanup including supervision of FEMA contractors.
- Prepared Barrier Island for the 2005 Air and Sea Show.
- Installed new irrigation and landscaping on A-1-A south of Oakland Boulevard, 1314 SE 1 Ave., NE 18th Ave, and the Jimmy Evert Tennis Center.
- Upgraded pump station at Carter Park including new drop line in well and flow control devices.
- Installed new landscape and tree material on the Ocean Galt Mile.
- Re-Designed "Welcome to Ft. Lauderdale" beach sign with ADA compliant language and a savings of \$1,500.00 per sign compared with the current style.
- Installed recycled brick pavers at N.E. 30th beach entrance.
- Re-landscaped the entire front of the Las Olas Marina.
- Had a record 589 registrants in the youth flag football program at Holiday Park.
- Hosted the "Cultural Affair" for over 200 residents and their families at Warfield Park.
- More than 4,500 people focused on better health through participation in fitness programs at the Beach Community Center.
- Carter Park reopened with an expanded gymnasium, remodeled recreation center and social center, a new pool building, a new interactive water playground. A new concession stand and press box were also added.



PARKS AND RECREATION DEPARTMENT

Venice of America

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Charges for Service	\$ 5,044,603	3,079,035	2,771,857	2,822,920
Miscellaneous Revenues	1,645,621	946,621	351,525	16,055
<i>Total</i>	<u>\$ 6,690,225</u>	<u>4,025,656</u>	<u>3,123,382</u>	<u>2,838,975</u>
Expenditures				
Salaries & Wages	\$ 11,937,632	11,592,137	11,085,139	11,820,030
Fringe Benefits	4,858,158	5,004,131	4,626,100	5,115,082
Services/Materials	6,508,552	6,241,297	6,990,404	6,671,061
Other Operating Expenses	2,179,087	2,110,979	2,282,979	2,111,536
Capital Outlay	12,749	92,526	52,276	26,400
<i>Total</i>	<u>\$ 25,496,179</u>	<u>25,041,070</u>	<u>25,036,898</u>	<u>25,744,109</u>

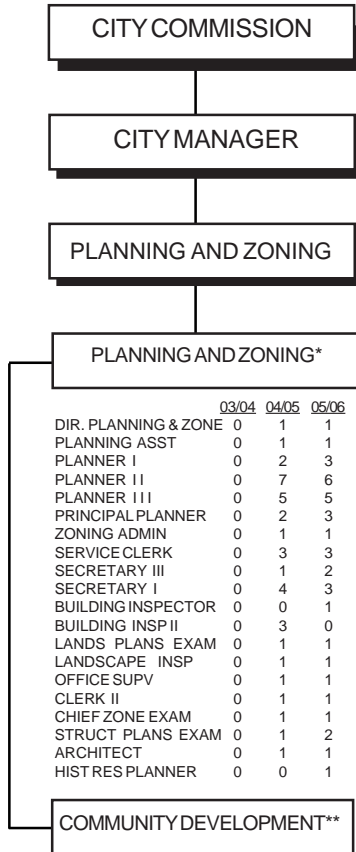


PARKS AND RECREATION DEPARTMENT

Venice of America

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ORGANIZATION PLAN PLANNING AND ZONING



TOTAL FULL - TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	0	57.5	58.5
CITY TOTAL	2,667.5	2,565.95	2,641.0

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DIR. PLANNING & ZONE	0	1	1
PLANNING ASST	0	1	1
PLANNER I	0	2	3
PLANNER II	0	7	6
PLANNER III	0	5	5
PRINCIPAL PLANNER	0	2	3
ZONING ADMIN	0	1	1
SERVICE CLERK	0	3	3
SECRETARY III	0	1	2
SECRETARY I	0	4	3
BUILDING INSPECTOR	0	0	1
BUILDING INSP II	0	3	0
LANDS PLANS EXAM	0	1	1
LANDSCAPE INSP	0	1	1
OFFICE SUPV	0	1	1
CLERK II	0	1	1
CHIEF ZONE EXAM	0	1	1
STRUCT PLANS EXAM	0	1	2
ARCHITECT	0	1	1
HIST RES PLANNER	0	0	1

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
HOUS/CD PRG MGR	0	1	1
ADMIN ASSIST I	0	4	4
ADMIN ASSIST II	0	2	2
PLANNER III	0	1	0
CONST REVIEW SPEC	0	2	2
HOUSE REHAB SUPV	0	0	1
CLERK TYPIST II	0	2	2
ADMIN AIDE	0	6.5	6.5
SECRETARY I	0	1	1
REAL ESTATE OFF II	0	1	1

*PREVIOUSLY LOCATED IN THE FORMER PUBLIC SERVICES DEPARTMENT
 **PREVIOUSLY LOCATED IN THE FORMER COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT



PLANNING AND ZONING DEPARTMENT

Venice of America

MISSION

Preserve and improve the quality of life in the City by encouraging and directing the orderly growth through quality, well-designed development and re-development.

<u>DIVISION:</u> Planning and Zoning	FY 2003/2004 <u>Actuals</u>	FY2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$2,500,506	\$3,016,468	\$4,103,119

GOAL: Ensure all zoning services activities are in compliance with the City's Unified Land Development Regulations, master plans and all other applicable codes and laws, and that such regulations are administered, interpreted and maintained in a manner that promotes and protects the public interest.

Fiscal Year 2006 Objectives

- **Improve implementation of specified Land Development Regulation changes.**
- **Provide consistent responses to customers.**
- **Enforce the City's Unified Land Development Regulations.**
- **Improve quality in the system of development, zoning, and building plan reviews as a result of improvements in the staff review process and recommendations.**
- **Improve zoning first review of all building permits to help identify zoning issues in a timely fashion and resolves issues so that building permits may be expedited.**
- **Make urban planning and design a paramount component of planning and development activities.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Intake/Process Meeting Applications	1,127	1,250	1,250
Customer Contact/Phone Calls/Visits	52,070	54,000	54,000
Zoning Inspection/Plan Review	8,000	8,650	8,725
Efficiency:			
Intake/Process Applications/FTE	1,127	1,250	1,250
Customer Contact/Phone Calls/Visits/FTE	52,000	50,100	50,250
Zoning Inspection/Plan Review/FTE	2,666	2,965	3,100
Effectiveness:			
Target Efficiencies Met in Response to Zoning Responses	95 %	100 %	100 %
Target Efficiencies Met in Response to E-Mails, Follow-Ups and Phone Calls	95 %	100 %	100 %



PLANNING AND ZONING DEPARTMENT

Venice of America

GOAL: Ensure all current planning activities are in compliance with the City’s Unified Land Development Regulations, master plans and the City’s adopted Comprehensive Plan, and are administered in a manner that promotes and protects the public interest.

Fiscal Year 2006 Objectives

- **Provide improved quality review of development plans.**
- **Provide greater accessibility to the development community and the citizenry in review of development plans.**
- **Participate on a pro-active basis with designers, developers, citizens, and owners in the development/redevelopment of the physical assets of the City.**

<u>Selected Performance Measures</u>	<u>FY 2003/2004 Actuals</u>	<u>FY 2004/2005 Estimated</u>	<u>FY 2005/2006 Target</u>
Workloads/Outputs:			
DRC ¹ Cases Submitted	196	220	220
P&Z ² Board Cases Submitted	128	130	135
City Commission Agenda Items	157	175	175
BOA ³ Cases Submitted	120	150	150
HPB ⁴ Cases Submitted	55	80	90
DRT ⁵ Cases Submitted	N/A	21	21
Administrative Review Cases Submitted	85	100	100
Efficiency:			
DRC Cases/FTE	65	40	50
P&Z Board Cases/FTE	24	14	18
Agenda Items/FTE	60	10	15
BOA Cases/FTE	45	95	100
HPB Cases/FTE	15	93	100
DRT Cases/FTE	N/A	7	7
Administrative Cases/FTE	30	38	45
Effectiveness:			
Target Efficiencies Met in Case Mgmt./ Coordination Between Departments	85 %	100 %	100 %
Customer Satisfaction	90 %	97 %	100 %

¹ (DRC) Development Review Committee

² (P& Z) Planning and Zoning

³ (BOA) Board of Adjustment

⁴ (HPB) Historic Preservation Board

⁵ (DRT) Design Review Team



PLANNING AND ZONING DEPARTMENT

Venice of America

GOAL: Develop and achieve community input on long-range plans, master plans and implementation strategies that will sustain, manage and enhance growth of the City.

Fiscal Year 2006 Objectives

- **Prepare and implement area-wide and strategic plans with community input and support that will improve and sustain the quality of life and the physical assets of the community.**
- **Implement the remaining 8 community goals within the Central Cap Area (CAP Area 1) and to substantially complete them by 2011 (the City of Fort Lauderdale's 100 anniversary).**
- **Develop area-wide plans for the US 1 Corridor, Downtown Campus and community-based planning initiatives.**
- **Develop an Area plan for North Cap Area with City Commission.**
- **Update as necessary and implement the Downtown, South Andrews Business Association, and Davie Boulevard Master Plans by the end of FY 05/06.**
- **Provide project management on a broad range of land use programs including neighborhood preservation, small area plans, corridor studies, community development, targeted redevelopment, etc.**
- **Ensure that all long-range planning activities reflect community input and meet all state, regional and local requirements.**

<u>Selected Performance Measures</u>	<u>FY 2003/2004 Actuals</u>	<u>FY 2004/2005 Estimated</u>	<u>FY 2005/2006 Target</u>
Workloads/Outputs:			
Neighborhoods With Small Area Plans	18	20	18
Corridor Master Plans	N/A	N/A	4
Workshops Conducted	15	25	19
Plotting Neighborhood GIS Data	25	20	20
Annexation Bills	3	1	1
CAP Consensus Hours	500	500	350
Hours Worked on Annexation	2,000	2,000	750
Hours Worked on Corridor Master Plans	N/A	N/A	3,500
Effectiveness:			
CAP Workshop Participation	95 %	95 %	100 %
Departments Using GIS Data	90 %	95 %	100 %
Implement Community Area Plans	100 %	100 %	100 %



PLANNING AND ZONING DEPARTMENT

Venice of America

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Community Development (Grants)	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$10,640,000	\$11,839,083	\$10,748,742

GOAL: Improve the quality of life through the development of integrated programs to facilitate desirable, affordable housing and install infrastructure improvements to create safe, attractive and secure neighborhoods.

Fiscal Year 2006 Objectives

- **Facilitate the rehabilitation of thirty affordable housing units by September 2006.**
- **Administer the Housing Opportunities for Persons With Aids (HOPWA) Program to ensure funds are appropriately expended and appropriate services delivered.**
- **Work in partnership with the CRA (Community Redevelopment Agency) to continue implementing the Dorsey Infill Housing Project, Phase II.**
- **Maintain the monitoring strategy to ensure compliance of federal regulations for all sub grantee agencies and direct program clients.**
- **Facilitate development of twelve vacant residential lots and strengthen the tax base of target neighborhoods.**
- **Meet the CDBG (Community Development Block Grant) spend down goal by July 31, 2006.**

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
HOPWA Unit Renovations	0	0	60
HOPWA Substance Abuse Residents Cases	180	160	150
HOPWA Rental Vouchers/Households	705	580	600
HOPWA Project Based Rent	239	264	200
HOPWA Assisted Living/Residents	80	89	58
HOPWA Direct Emergency Financial Assistance (Transitional & Direct Combined)	935	626	650
Infill Lot Conveyance	1	4	12
Rental Rehabilitation Units	2	1	75
Replacement Housing	7	7	25
Owner-Occupied Rehabilitation Homes	17	28	30
Purchase Assistance/Loans	24	22	20
Neighborhood Beautification Grants	38	54	35
Emergency Rehab/Repairs	7	27	50
Waterworks 2011 Sewer Connections	N/A	164	165
Efficiency:			
Homeowners Applications Processed/2 FTE's	100	64	125
Homebuyers Applications Processed/1 FTE's	70	67	40
HOPWA Invoice Payment Requests/2 FTE's	779	1,016	1,000



PLANNING AND ZONING DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Effectiveness:			
Requested Homeowners Repairs Completed	62 %	46 %	80 %
Homebuyers Closing On Home Purchases	34 %	36 %	63 %
Average Days to Issue HOPWA Payments	10	10	10

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- Approved 4,200 dwelling units and over a million square feet of non-residential development.
- Transmitted the Evaluation and Appraisal Report (EAR) to the State of Florida Department of Community Affairs.
- Adopted of the Transportation Element of the Comprehensive Plan.
- Recertified the Land Use Plan.
- Prepared the Davie Boulevard Master Plan.
- Implemented the Downtown Master Plan.
- Processed amendments to Broward County's and the City of Fort Lauderdale's Land Use Plan to provide additional dwelling units for the Downtown Regional Activity Center (R.A.C.)
- Processed a local amendment to provide dwelling units for the South Andrews R.A.C.
- Prepared design standards for streets in the downtown.
- Awarded consultant contract for the workforce/affordable housing study.
- Assisted 38 homeowners to bring their homes into code compliance under the N.E.A.T. Program.
- Provided funds to the local Housing Authority to fund an apprenticeship training program for 25 public housing residents to secure their high school diploma or GED and train in the construction industry to learn a trade and become self sufficient.
- Assisted 92 homeowners to connect to the City's Sewer Service.
- Provided funds to support 21 first time homebuyers.
- Assisted 42 homeowners with repairs to their residence.
- Met all HUD financial standards for expenditure of funds.
- Provided housing for 575 persons with HIV.
- Assisted 40 families with children, and 21 disabled persons with emergency housing.



Venice of America

PLANNING AND ZONING DEPARTMENT

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Licenses & Permits	\$ -	-	-	150,000
Charges for Service	578,626	493,000	493,000	603,385
<i>Total</i>	<u>\$ 578,626</u>	<u>493,000</u>	<u>493,000</u>	<u>903,385</u>
Expenditures				
Salaries & Wages	\$ 1,614,254	1,792,048	1,773,018	2,118,093
Fringe Benefits	565,756	697,865	688,064	828,084
Services/Materials	309,294	489,842	512,947	1,066,736
Other Operating Expenses	11,203	28,300	36,900	86,841
Capital Outlay	-	-	5,540	5,540
<i>Total</i>	<u>\$ 2,500,506</u>	<u>3,008,055</u>	<u>3,016,468</u>	<u>4,178,119</u>



Venice of America

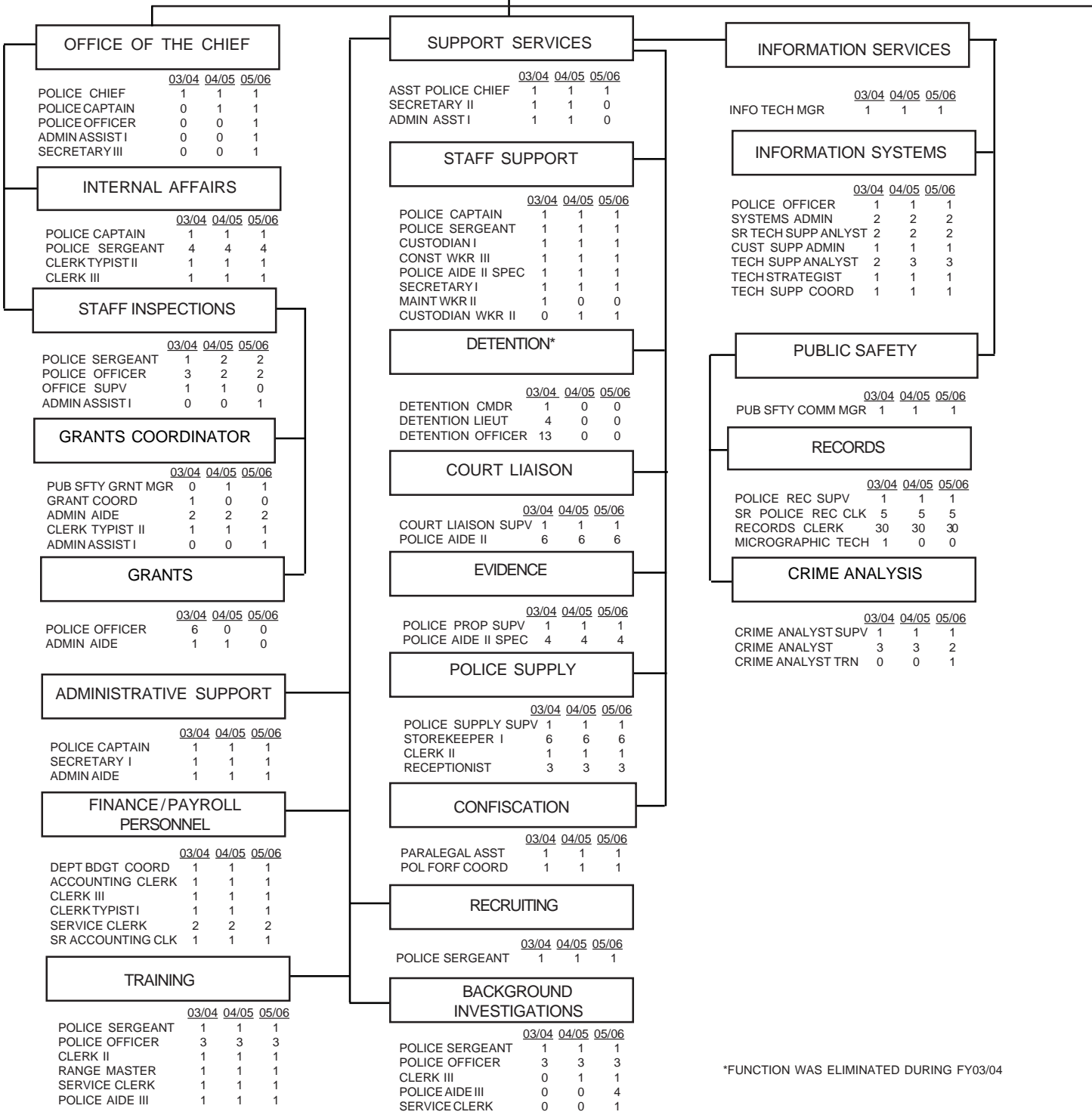
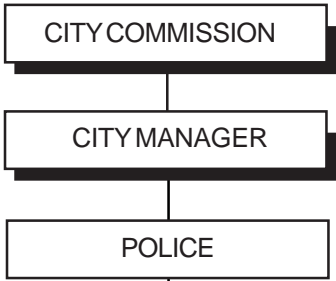
PLANNING AND ZONING DEPARTMENT

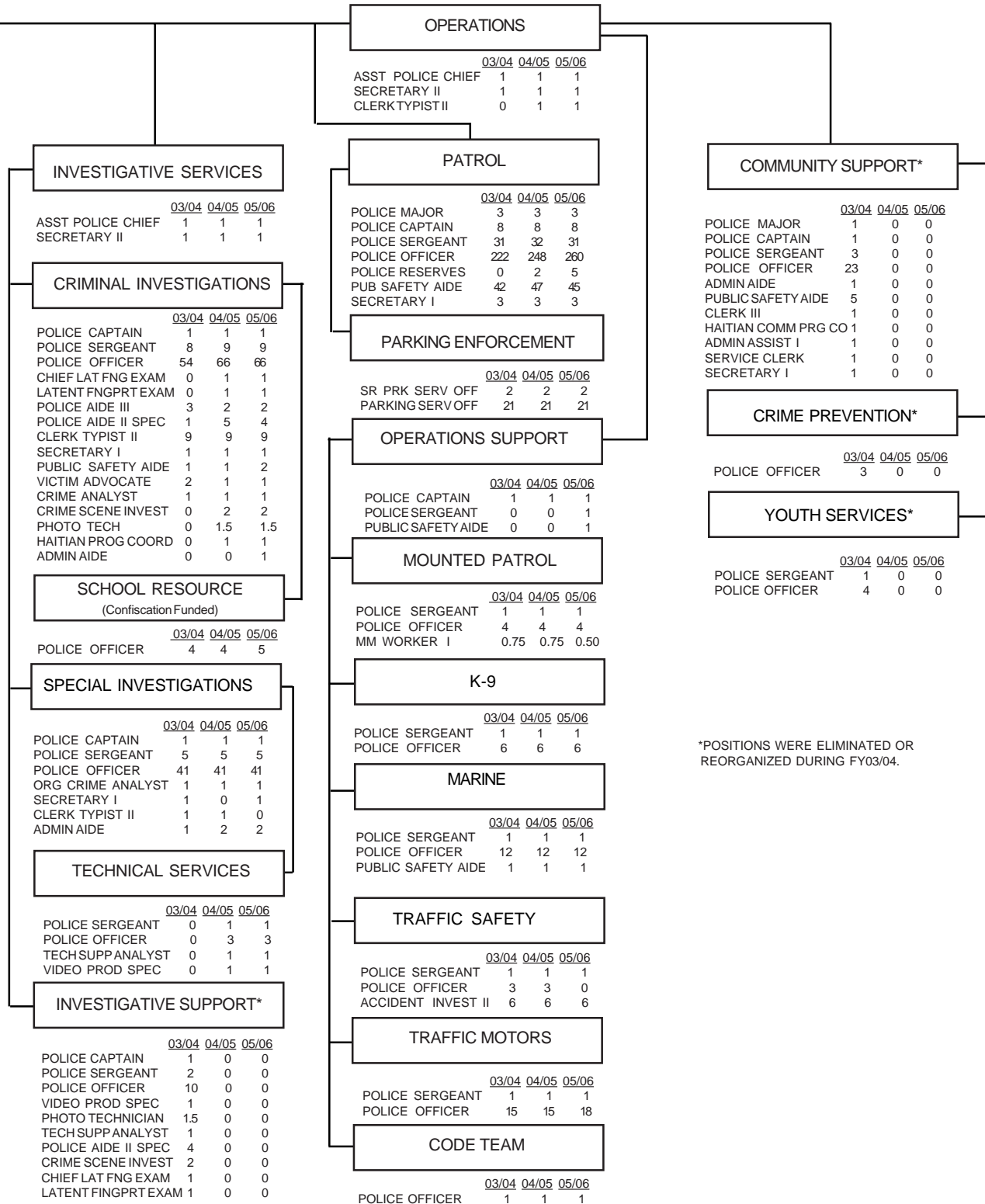
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ORGANIZATION PLAN POLICE

TOTAL FULL - TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	754.25	721.25	742
CITY TOTAL	2,667.5	2,565.95	2,641.0





*POSITIONS WERE ELIMINATED OR REORGANIZED DURING FY03/04.



POLICE DEPARTMENT

Venice of America

MISSION

Provide a safe and orderly environment in our City through professionalism, dedication, and active partnership with the community and concern for individual dignity.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Office of the Chief	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$1,718,584	\$2,725,932	\$2,761,024

GOAL: Administer all police services in an efficient, equitable and effective manner.

Fiscal Year 2006 Objectives

- Promote community involvement.
- Enforce all laws and ordinances.
- Reduce crime, address quality of life issues, and ensure public confidence.
- Maintain the accredited status of the department, assure that policies and procedures are current and inspect all functions of the department to assure compliance with policies, laws and accreditation standards.
- Provide the resources necessary to fill all department vacancies.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Staff Inspections for Accreditation	3	5	5
Policy Revisions	50	50	50
Grants Researched	100	100	100
Grants Processed	50	50	40
Grant Reports Processed	775	775	800
Effectiveness:			
Grants Awarded	40	40	30

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Support Services	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$17,527,232	\$20,000,038	\$20,721,325

GOAL: Expand efficiencies in operations and systems.



POLICE DEPARTMENT

Venice of America

Fiscal Year 2006 Objectives

- Support the Police Department in all aspects of the delivery of primary police services.
- Administer all tests, background investigations of all employees and manage all aspects of recruiting, hiring and training for the department to fill all vacancies.
- Manage and coordinate the Public Safety Dispatch Agreement with the Broward County Sheriff's Office.
- Establish standards to direct and handle calls appropriately, as well as provide timely and accurate information from the Florida Crime Information Center (FCIC) and National Crime Information Center (NCIC).
- Accept, serve and cancel subpoenas for all department members.
- Coordinate and oversee all aspects of the department's budget and payroll functions.
- Implement, evaluate and oversee all computer hardware and software for the department.
- Monitor alarm registration and fee payment compliance.
- Maintain police building and fleet for optimal use.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Subpoenas Processed	54,325	50,000	52,000
Evidence Items Received	11,444	13,000	13,500
Coordinate FDLE/Job Related Training	2,500	2,750	2,750
911 & Non Emergency Calls Received	605,395	570,000	571,924
Police Calls for Service Dispatched	159,818	161,000	164,000
Arrests Processed (Records)	9,620	10,000	11,000
Citations Processed (Records)	53,039	45,000	50,000

<u>DIVISION:</u> Operations	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Total Budget (General Fund)	\$37,656,752	\$38,642,120	\$44,735,937
Total Budget (Parking Fund)	\$1,344,223	\$1,384,362	\$1,403,492

GOAL: Complete the integrated patrol-community policing reorganization within the three (3) patrol districts. Provide enhanced quality of life and problem-solving strategies to reduce Part I crime and citizen complaints.



POLICE DEPARTMENT

Venice of America

Fiscal Year 2006 Objectives

- **Maximize resource utilization by targeting specific crime and quality of life issues with directed action plans.**
- **Reduce vehicle burglaries citywide with a comprehensive public awareness campaign and strategic enforcement plan.**
- **Reduce street robberies through improved coordination with the Criminal Investigations Unit and other agencies. Enhance intelligence sharing and target known violators through surveillance and fugitive sweeps.**
- **Implement the “Safe Schools Project” with follow-up meetings and coordination of all elements of the program.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Calls For Service (CFS)/Arrests (Hours)	48,000	45,120	47,173
Citations (Hours)	17,000	15,980	16,449
Community Policing CFS & Arrests	4,200	3,948	4,055
K-9 Searches	1,400	1,424	1,500
Crime Prevention & Action Plans (Hours) ¹	150,000	160,000	200,000
Public Safety Aide Calls/Accidents (Hours)	18,000	17,500	18,000
Security Surveys & Educational Activities	950	1,000	1,116
Action Plans Tracked	20	30	32
Efficiency: Hours/Day/FTE			
Calls for Service/Arrests	1.24	1.17	1.17
Citations	.33	.31	.29
Crime Prevention (Patrol)	2.47	2.50	2.32
Public Safety Aide CFS/Accidents/ Citations	2.20	2.50	2.20
Effectiveness:			
Calls for Service/Arrests	100 %	100 %	100 %
Action Plans/Crime Prevention	100 %	100 %	100 %
Public Safety Aide CFS/Accidents	100 %	100 %	100 %

¹Increased due to reorganization involving community policing and increased action plans.



POLICE DEPARTMENT

Venice of America

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Investigations Bureau	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$14,826,776	\$13,865,246	\$13,750,931

GOAL: Provide administration and coordination of all investigations and investigative support in the City of Fort Lauderdale.

Fiscal Year 2006 Objectives

- **Increase the investigative impact on the reduction of Part 1 crimes by analyzing crime data, redirecting resources and placing an emphasis on habitual offenders.**
- **Increase investigative productivity through enhanced automation and innovative technologies.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Investigations Assigned (CID)	15,376	15,554	16,331
Assigned Cases with Arrests (CID) ¹	2,447	2,044	1,641
Investigations Presented to State Attorney (CID) ¹	2,539	2,143	1,873
Regulatory Site Visits (CID) ²	N/A	768	806
Court Appearances (CID) ²	N/A	3,000	3,000
Community Meetings (CID) ²	N/A	48	60
OCDETF ³ Investigations Initiated (SID)	10	10	10
Search Warrants Executed (SID)	118	50	100
Efficiency:			
Investigations Assigned/Detective	342	388	362
Effectiveness:			
Investigations Filed (CID) ⁴	83 %	78 %	81 %
Investigations Filed (SID) ⁴	99 %	99 %	99 %
Search Warrants Resulting in Arrests & Seizures (SID)	90 %	90 %	90 %

¹Projected lower due to vacancies

²Began tracking these in FY 04-05

³Organized Crime Drug Enforcement Task Force (OCDETF)

⁴% of Cases State Attorney Accepted



POLICE DEPARTMENT

Venice of America

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- The Public Safety Grants Office was awarded over \$1 million dollars in funding from the County, State and Federal government. This is in addition to the approximate \$5 million worth of grants already administered by the Grants Office on behalf of the Police and Fire Departments. The funding projects range from youth programs and substance abuse prevention programs designed to enhance investigative and enforcement activities.
- The Support Division's coordinated Personally Assigned Vehicle (PAVe) marked fleet increased to 268 vehicles (19 additional vehicles) while decreasing the operational and maintenance budget. They set projected fleet maintenance performance standards, increasing the fleet's overall efficiency and performance while decreasing maintenance cost.
- Additional major accomplishments by Support Division include: compliance with National Incident Management System training mandates; an aggressive hiring campaign to fill all police officer vacancies; assistance with all annexation preparation and implementation; reenergizing the new building project by establishing a "blue ribbon" committee of citizen volunteers; and continuing to assist with the bumping and recall of employees displaced by last year's layoffs.
- The Operations Division reports Action Plans have increased by 65% from the previous fiscal year which have assisted in suppressing Part I crimes.
- The Marine Unit, through their responsibility of boating safety, education and enforcement, has seen a reduction in Marine accidents, warnings issued and waterway citations from last year.
- The Crisis Intervention Team (CIT) formed a program dealing with mental health consumers and their families in a more compassionate and effective manner, introducing this program to four other law enforcement agencies and training 100 officers in Broward County to date. The CIT has been responsible for properly assisting and diverting hundreds of consumers from the criminal justice system.
- The Operations Division has provided outstanding security during special events held this fiscal year including New Year's Eve on the Beach, the Air and Sea Show, Spring Break and a major event, the Organization of American States.
- The Investigative Services Division Special Investigations Unit (SID) had created three projects during FY 03-04 aimed at reducing or eliminating prostitution. These programs have resulted in 299 arrests in FY 04-05. Since October 2004, SID received \$20,448 from five active Federal Organized Crime Drug Enforcement Task Force cases and \$135,000 from the State Violent Crime and Drug Control Council. In addition, the Broward County Commission on Substance Abuse approved funding under Project Ecstasy and awarded our Department \$103,100. As a result, 51 drug traffickers were arrested.



POLICE DEPARTMENT

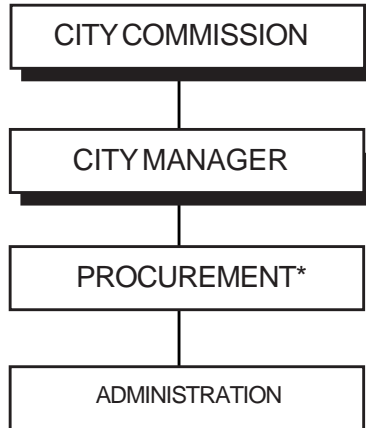
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	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Charges for Service	\$ 1,494,649	951,800	952,730	952,730
Fines & Forfeitures	1,253,553	1,256,000	920,000	955,000
Miscellaneous Revenues	970,741	727,640	773,727	571,165
<i>Total</i>	<u>\$ 3,718,943</u>	<u>2,935,440</u>	<u>2,646,457</u>	<u>2,478,895</u>

Expenditures				
Salaries & Wages	\$ 43,745,661	43,690,896	41,677,444	45,793,001
Fringe Benefits	18,551,504	21,016,208	20,897,115	23,499,943
Services/Materials	3,477,467	4,494,982	4,808,534	4,907,732
Other Operating Expenses	5,831,760	6,657,987	6,146,449	7,760,254
Capital Outlay	122,953	1,319,215	1,703,794	8,287
Debt Service	-	243,215	241,585	286,425
<i>Total</i>	<u>\$ 71,729,344</u>	<u>77,422,504</u>	<u>75,474,921</u>	<u>82,255,642</u>

	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>Parking System Fund</u>				
Expenditures				
Salaries & Wages	\$ 757,945	752,626	731,906	747,681
Fringe Benefits	294,500	378,007	330,503	367,801
Services/Materials	43,269	72,478	57,341	70,145
Other Operating Expenses	248,509	254,890	264,612	217,865
<i>Total</i>	<u>\$ 1,344,223</u>	<u>1,458,001</u>	<u>1,384,362</u>	<u>1,403,492</u>

ORGANIZATION PLAN PROCUREMENT



TOTAL FULL-TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	0	12.5	12.5
CITY TOTAL	2,667.5	2,565.95	2,641.0

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DIR OF PROCUREMENT	0	1	1
SR PROC SPEC	0	1	1
PROCSPECIALIST II	0	5	5
PROCSPECIALIST I	0	2	2
PURCHASE ASST	0	1	1
ADMIN AIDE	0	1.5	1.5
SERVICE CLERK	0	0	1
CLERK II	0	1	0

*EFFECTIVE OCTOBER 1, 2004, PROCUREMENT BECAME A SEPARATE DEPARTMENT.
PREVIOUSLY IT WAS A DIVISION OF THE FORMER ADMINISTRATIVE SERVICES DEPARTMENT.



PROCUREMENT SERVICES DEPARTMENT

Venice of America

MISSION

Achieving excellent procurement services through technological advancements, improved procedures, and outreach programs, performed with professionalism and teamwork.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DEPARTMENT:</u> Procurement Services	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget (General Fund)	\$576,740	\$894,977	\$1,088,556

GOAL: Provide quality procurement services through the use of automation, increased efficiency, professionalism and good relations with City departments and the business community.

Fiscal Year 2006 Objective

- **Ensure the City the best possible pricing for required goods and services, consistent with acceptable quality and other required needs.**
- **Continue to use technology to obtain greater competitiveness in the marketplace and fully implement on-line requisition and vendor registration (RFP Depot).**
- **Assist all using departments in ensuring contractor/vendor compliance and assist in negotiating unresolved issues. Monitor department compliance with the Purchasing Code.**
- **Ensure the City is obtaining the best possible value for the travel dollars spent and monitor compliance with the City's travel Policy & Standards Manual (PSM).**
- **Increase City's outreach to Minority Business Enterprise/Women Business Enterprise (MBE/WBE) vendors and monitor City department compliance with related MBE/WBE objectives and conduct outreach fairs.**
- **Further expand use of City P-card program to drive cost efficiencies for small and large dollar purchases to increase the City's P-card rebate.**

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
Purchase Orders Issued (Includes RPA's)	12,188	8,200	8,000
Completed Solicitations	134	140	150
Efficiency:			
Cost to Process Purchase Order	\$47.32	\$86.36	\$122.57
Effectiveness:			
Days to Issue a Purchase Order ¹	16	16	15

¹A survey by Arizona State University reports the national average time the public sector requires to issue a purchase order is 23 days.



PROCUREMENT SERVICES DEPARTMENT

Venice of America

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- Worked together with RFP Depot to obtain sufficient competition on Invitation to Bids and Request for Proposals.
- Participated in the 7th Annual Reverse Trade Show for the Southeast Florida Chapter of the National Institute of Governmental Purchasing (NIGP) at the Broward County Convention Center. Over 150 vendors had the opportunity to meet representatives from 40 local agencies. This provided a great opportunity for small, local vendors to meet one-on-one with agency purchasing professionals.
- Added MBE/WBE outreach efforts that included participation at the Florida Regional Minority Business Council's (FRMBC) annual business fair.
- Continued to administer over 300 major contracts for various services and products, representing the efficient expenditure of over \$70 million dollars.
- Continued finding opportunities for increasing the usage in the City's Procurement card. More than doubled the rebate being received from the issuing bank, from \$5,000 to \$14,000.
- Implemented new Works (on-line P-card) software allowing each department to allocate dollars to various index codes and sub-objects.
- Put detailed auction information (including up to date list of vehicles) on the Internet and continued using the Internet to auction surplus and confiscated items, saving space and staff time.
- Participated and assisted departments with necessary preparation for the Organization of American States Conference in June 2005.

	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
	<u>General Fund</u>			
Revenues				
Charges for Service	\$ 568	200	100	200
Miscellaneous Revenues	262,976	269,537	323,580	468,835
<i>Total</i>	\$ 263,544	269,737	323,680	469,035
 Expenditures				
Salaries & Wages	\$ 409,086	708,229	636,159	704,959
Fringe Benefits	152,537	248,994	213,163	293,935
Services/Materials	11,497	15,821	23,033	12,850
Other Operating Expenses	3,621	9,450	21,322	31,812
Capital Outlay	-	-	1,300	45,000
<i>Total</i>	\$ 576,740	982,494	894,977	1,088,556



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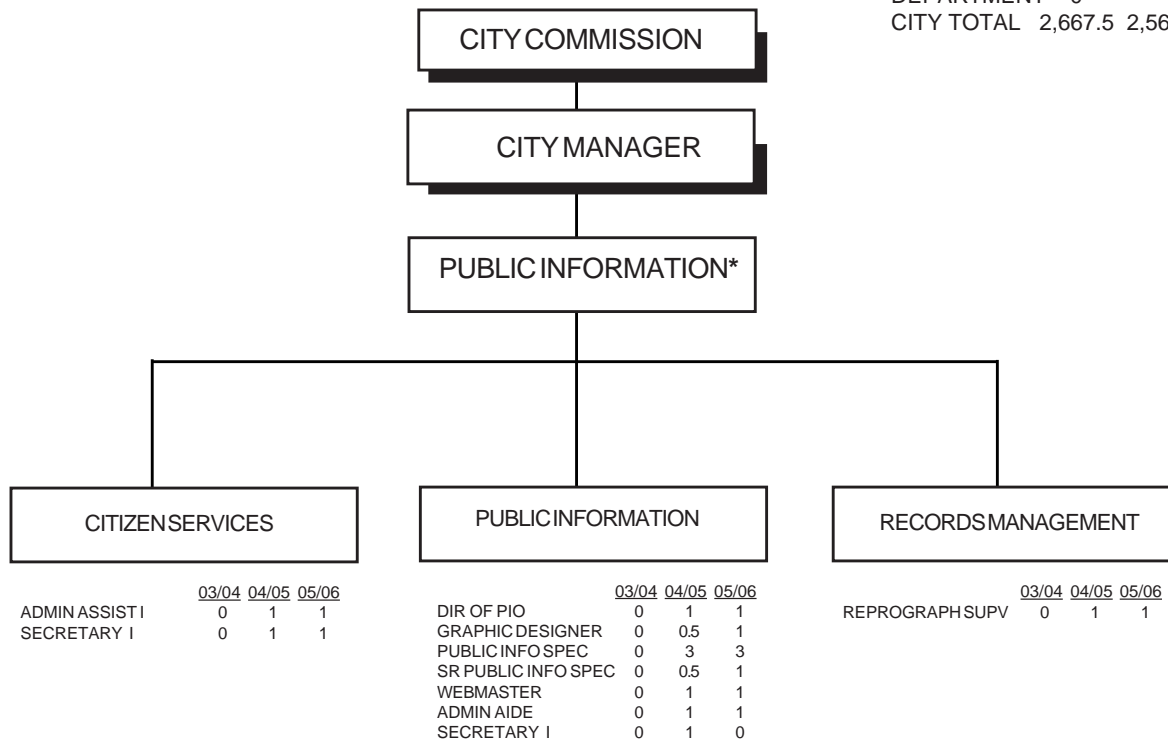
PROCUREMENT SERVICES DEPARTMENT

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ORGANIZATION PLAN PUBLIC INFORMATION

TOTAL FULL-TIME EQUIVALENTS

	<u>03/04</u>	<u>04/05</u>	<u>05/06</u>
DEPARTMENT	0	11	11
CITY TOTAL	2,667.5	2,565.95	2641.0



*EFFECTIVE OCTOBER 1, 2004, PUBLIC INFORMATION BECAME A SEPARATE DEPARTMENT. PREVIOUSLY, ALONG WITH CITIZEN SERVICES, IT WAS PART OF THE CITY MANAGER'S DEPARTMENT. RECORDS MANAGEMENT WAS PREVIOUSLY PART OF THE FORMER ADMINISTRATIVE SERVICES DEPARTMENT.



PUBLIC INFORMATION DEPARTMENT

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MISSION

Communicate and market the services and benefits of Fort Lauderdale city government to the community at large, including residents, visitors, and external agencies, through multimedia (including print, the airwaves, internet/intranet, public speaking and other forms of communication). Respond to and track citizen inquiries and concerns in an effective, timely and courteous manner in conjunction with the City Commission, City Manager and City departments. Maintain City records and facilitate access to public information in accordance with state public records laws.

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Public Information	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	N/A ¹	\$1,009,580	\$1,013,947

¹ Formerly part of the City Manager's Office.

GOAL: Develop and implement communication programs that inform and educate the citizens of Fort Lauderdale and the broader community about City services and initiatives.

Fiscal Year 2006 Objectives

- **Implement and coordinate a communications plan that informs the community of the programs and services provided by the City, using multimedia, including print, video, electronic and personal presentations, to distribute information and receive community feedback.**
- **Provide enhanced services to our citizens and employees through the Internet and Intranet. Maintain and enhance the City's presence on the Internet and coordinate the implementation of electronic government services.**
- **Produce special events that support the City's efforts to communicate effectively with citizens.**
- **Support the Community Appearance Board and the Citizens' Board of Recognition. Produce annual special events for each board, in addition to monthly support activities.**

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>Selected Performance Measures</u>	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
Focus Issues Distributed (75,000/issue)	5	6	9
Civic Association Packets Distributed	1,900	1,900	1,900
Promotional Events Supported	12	16	23
Special Projects	N/A	N/A	8
Channel 78 Updates	12	12	36
Highway Advisory Radio System (HARS) Updates	12	12	12



PUBLIC INFORMATION DEPARTMENT

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<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs: (continued)			
Citywide E-mail	100	100	70
Water Bill Announcements	12	12	12
Press Releases	100	120	120
Advertisements Placed	50	50	50
On Hold Messages	85	85	85
Traffic Advisories	52	52	52
Media Appearances	72	72	72
News Reports Tracked and Distributed	1,500	1,500	1,500
Publications/Brochures	30	30	30
Website Updates	2,600	2,600	2,600
Citizen Emails	N/A	7,200	9,600
Efficiency:			
<i>Focus Issues/1 FTE</i>	6	6	9
Civic Association Packets/1 FTE	1,900	1,900	1,900
Events/3 FTE's	4	5.3	4
Effectiveness:			
Deadlines Met for Publications	100 %	100 %	100 %
Successful Production of Events/Meetings	100 %	100 %	100 %

<u>DIVISION:</u> Citizen Services	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	N/A ¹	\$143,120	\$147,609

¹ Formerly part of the City Manager's Office.

GOAL: Provide responsive and quality customer service to the Commission, citizens, visitors, and external agencies.

Fiscal Year 2006 Objectives

- **Respond to citizen concerns/inquiries/requests referred by the City Commission Office, City Manager's Office, and the Public Information Office.**
- **Track public inquiries and concerns to ensure timely and effective response.**
- **Coordinate City Commission requests for information and updates with City departments.**
- **Facilitate citizen interaction with City departments.**
- **Interface with the City Manager's Office to ensure the smooth flow of information to the external community and to City employees.**



PUBLIC INFORMATION DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
City Commission Inquiries/Citizen Referrals	1,479	804	850
Other Citizen Inquiries/Requests	2,896	2,306	2,400
Effectiveness:			
City Commission Inquires/Citizen Referrals/FTE	100 %	100 %	100 %
Other Citizen Inquires/Requests/FTE	100 %	100 %	100 %

<u>DIVISION:</u> Records Management	FY 2003/2004 ¹ <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	N/A	\$123,117	\$149,422

¹ Formerly part of Administrative Services.

GOAL: Facilitate public access to City records and, in conjunction with the Office of Professional Standards and the City Attorney's Office, ensure that the City remains in compliance with state public records laws.

<u>Fiscal Year 2006 Objectives</u>

- | |
|---|
| <ul style="list-style-type: none"> • Monitor and control records storage and microfilming contracts to ensure availability of records and that the records are maintained in accordance with state law. • Update, print and distribute Records Retention Manuals, Records Management Handbook and the City's Policy and Standards Manual. |
|---|

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
New Boxes of Records Stored	1,830	1,975	1,900
Boxes of Records Which Met the State Retention and are Permanently Removed And Destroyed	0	100	500
Effectiveness:			
New Boxes of Records Stored/FTE	1,830	1,975	1,900
Boxes of Records Which Met the State Retention and are Permanently Removed And Destroyed/FTE	0	100	500



PUBLIC INFORMATION DEPARTMENT

Venice of America

FY 2004/2005 MAJOR ACCOMPLISHMENTS

- Developed and implemented a public education campaign for the City's \$40 million Fire-Rescue Bond referendum, which voters passed by a 2 to 1 margin.
- Launched the City's first NEAT (Neighborhood Enhancement Action Team) program, a cooperative effort between the City and neighborhoods to enhance properties and improve quality of life.
- Expanded the City's website to include: an online employment application system; payment of utility bills; document search for Commission agenda and backup items; and a translation service that allows the website to be viewed in eight different languages.
- Launched an online email newsletter service to keep citizens informed about City news.
- Redesigned "Focus on Fort Lauderdale," the City's community newsletter to feature shorter, more timely and newsworthy articles.
- Coordinated the Mayor's Annual State of the City event and designed and produced the 2004 City Overview.
- Coordinated timely and accurate responses to more than 4,500 information and service requests from residents, visitors and businesses.
- Supervised the maintenance of all City records. Worked to ensure that the City remains in compliance with applicable state public records laws.

	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual¹	Orig. Budget	Est. Actual	Adopted
		<u>General Fund</u>		
Revenues				
Charges for Services	\$ N/A	710,050	10	10
Fines and Forfeitures	N/A	490,000	-	-
Miscellaneous Revenues	N/A	209,246	206,491	206,466
<i>Total</i>	\$ N/A	1,409,296	206,501	206,476
Expenditures				
Salaries & Wages	\$ N/A	652,469	648,317	676,357
Fringe Benefits	N/A	248,802	259,628	251,858
Services/Materials	N/A	1,292,864	341,861	340,805
Other Operating Expenses	N/A	36,578	26,010	41,958
<i>Total</i>	\$ N/A	2,230,713	1,275,816	1,310,978

¹ FY 2003/2004 financial information is not available as these areas were merged with other functions in previous departments.

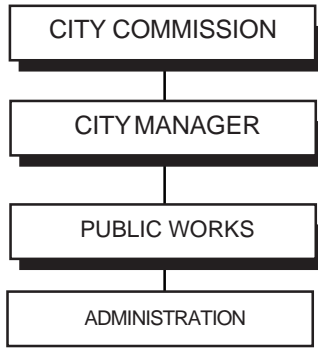


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PUBLIC INFORMATION DEPARTMENT

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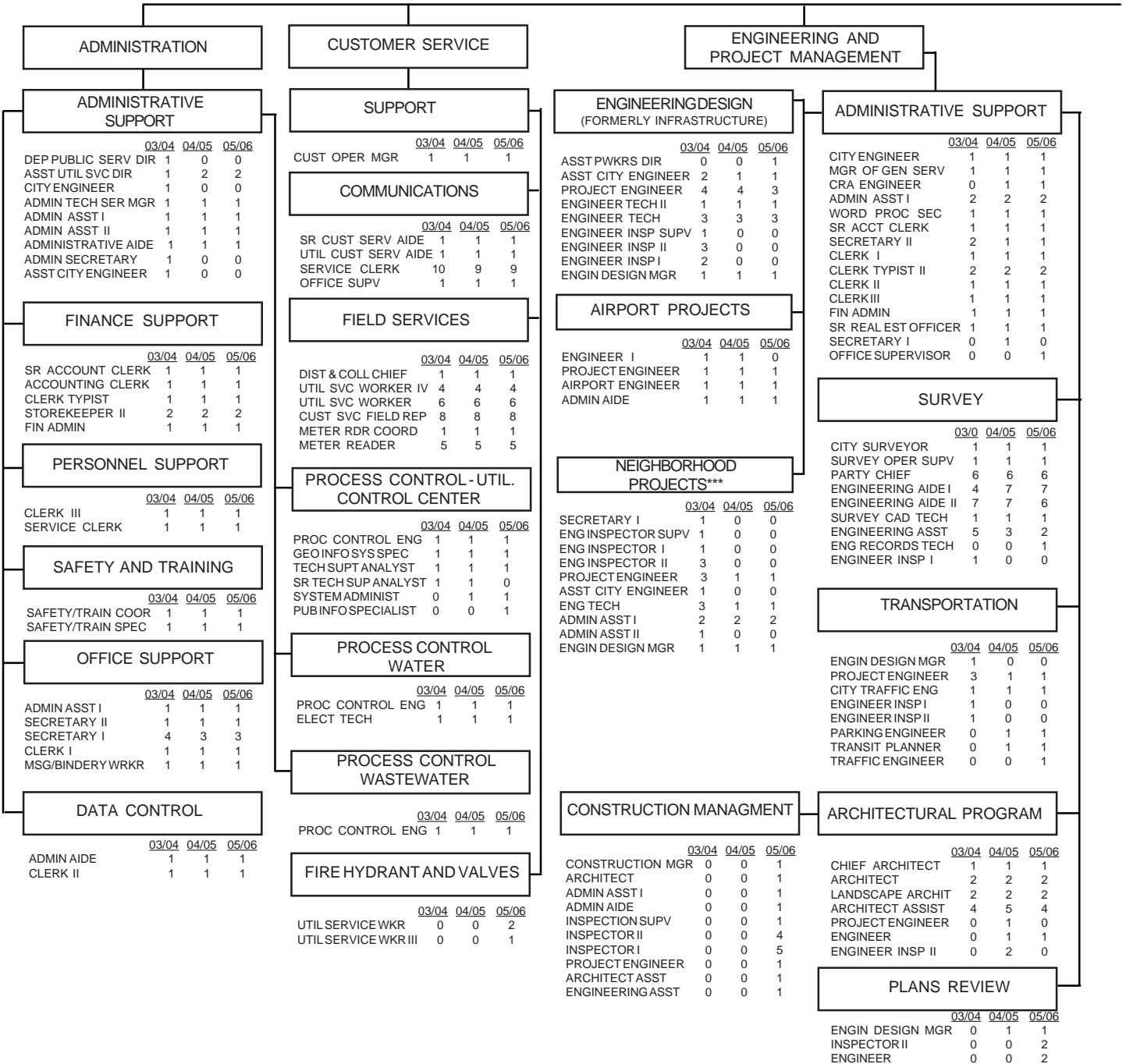
ORGANIZATION PLAN PUBLIC WORKS



TOTAL FULL-TIME EQUIVALENTS

	03/04	04/05	05/06
DEPARTMENT	684.5	599.5	587
CITY TOTAL	2,667.5	2,565.95	2,641.0

	03/04	04/05	05/06
PUBLIC WORKS DIR	0	1	1
SECRETARY III	0	1	1



DISTRIBUTION AND COLLECTION

SUPPORT

	03/04	04/05	05/06
DIST & COLL MGR	1	1	1
ENGINEERING ASSIST	1	1	1

CONSTRUCTION

	03/04	04/05	05/06
DIST & COLL SUPV	1	1	1
DIST & COLL CHIEF	3	3	3
UTIL SVCWKR IV (WTR)	9	9	10
UTIL SVCWKR III (WTR)	14	14	12
HEAVY EQUIP OPER	4	4	4
UTIL SVCWORKER	35	35	33

WASTEWATER SYSTEMS

	03/04	04/05	05/06
CLERK I	1	1	1
MM WORKER I	1	1	1
DIST & COLL SUPV	1	1	1
UTIL SVCWKR IV	8	8	8
UTIL SVCWKR III	14	12	12
DIST & COLL CHIEF	2	2	2
UTIL SVCWORKER	21	20	20
CUST SVC FIELD REP	0	2	2

STORMWATER

	03/04	04/05	05/06
DIST & COLL CHIEF	1	1	1
UTIL SVCWKR IV	1	2	3
UTIL SVCWKR III	4	4	4
UTIL SVCWKR	5	5	6

ROAD MAINTENANCE AND REPAIR

	03/04	04/05	05/06
UTIL SCVWKR III	2	2	2
UTIL SCVWKR IV	2	2	0
UTIL SVCWKR	3	3	2

INSTALLATION/REPAIR

	03/04	04/05	05/06
PUB SER MAINT CHIEF	2	2	2
UTIL MAINT SUPV	1	1	1
UTIL MECH II	10	12	12
UTIL MECH I	14	12	12
INDUSTRIAL ELEC	3	3	3
ELEC/INSTRU TECH	2	2	2
ELECTRO TECH	1	1	1
ELECTRICASST	1	1	1

SPECIAL PROJECTS

	03/04	04/05	05/06
PUB SERV MAINT CHIEF	1	1	1
WELDER/FABRICATOR	3	3	3
DIESEL TECH	2	2	2
UTIL MECH II	1	1	1
MACHINIST	2	2	2

TREATMENT

SUPPORT

	03/04	04/05	05/06
W & WW TREAT MGR	1	1	1

SLUDGE COMPOSTING

	03/04	04/05	05/06
REG CHIEF WW OPER	1	1	1

FIVEASH WATER PLANT

	03/04	04/05	05/06
REG FACILITY MGR	1	1	1
REG CHIEF WTR OPER I	1	1	1
REG WTR TRT OPER II	5	5	5
WTR TRT PLT OPER I	5	6	3
WTR PLT OPER TRAIN	1	0	3
PUB SER MAINT CHIEF	1	1	1
ELECTRO TECH	1	1	1
INDUSTRIAL ELEC	1	1	1
DIESEL TECH	1	1	1
UTIL MECH II	3	3	3
UTIL MECH I	2	2	2
MM WORKER III	5	5	5
MM WORKER II	1	1	1

LOHMEYER REGIONAL PLANT

	03/04	04/05	05/06
REG FACILITY MGR	1	1	1
REG CHIEF WW OPER	6	3	2
PUB SER MAINT CHIEF	1	1	1
ELECTRO TECH	1	1	1
UTIL MECH II	3	3	3
UTIL MECH I	5	5	5
REG WW TRT OPER II	6	6	6
REG WW TRT OPER I	4	7	6
INDUSTRIAL ELEC	1	1	1
MM WORKER III	2	2	2
MM WORKER I	1	1	1
WW TRT OP TRAINEE	3	1	4
ELECTRO INSTR TECH	1	1	1

PEELE/DIXIE WATER PLANT

	03/04	04/05	05/06
WATER TRT OPER II	5	5	5
UTIL MECH II	1	1	1
UTIL MECH I	1	1	1
MM WORKER II	4	4	4
REG CHIEF WTR OPER	1	1	1

LABS

	03/04	04/05	04/05
ENVIRON LAB SUPV	1	1	1
ENVIRON CHEMIST	1	1	1
ENVIRON LAB TECH	8	7	7

STORMWATER & WASTEWATER

	03/04	04/05	05/06
ENVIRON PROG COOR	2	1	1
ENVIRON INSPECTOR	6	6	6
ENGINEERING INSP	1	0	0
ENVIRON REG SUPV	0	1	1
UTIL REG PLAN SPEC	0	1	1
SERVICE CLERK	0	1	1

MAINTENANCE

SUPPORT

	03/04	04/05	05/06
PUB SER MAINT MGR	1	1	1
CLERK III	0	1	0
ADMIN AIDE	0	0	1
DATA CLERK	0	1	0
CLERK II	0	0	1

SPECIAL PROJECTS

	03/04	04/05	05/06
PUB WKS FOREMAN	1	1	1
MUNIC OPER SUPV	1	1	1
MM WORKER IV	1	1	1
MM WORKER III	3	3	3
MM WORKER II	5	4	4
SERVICE CLERK	0	1	1
SECURITY GUARD I	1	1	1

CITY HALL SECURITY

	03/04	04/05	05/06
SECURITY GUARD II	0	3	25
SECURITY GUARD III	0	1	1

FACILITIES MAINTENANCE

	03/04	04/05	05/06
FACILITIES SUPT	1	1	1
ELECTRICIAN	7	7	7
A/C ELECTRICIAN	3	4	0
A/C TECHNICIAN	0	0	4
FACIL MAINT FOREMAN	0	0	2
MAINT FOREMAN	1	1	0
PAINTER	8	7	7
PLUMBER	2	1	1
MM WORKER II	1	1	1
CONST WORKER III	2	3	3
CONST WORKER II	9	11	11
CONST WORKER I	0	1	1
CARPENTER II	1	1	1
CARPENTER I	4	2	2
PUB WKS FOREMAN	1	1	0
ELECTRIC ASST	2	2	2

SOLID WASTE

ADMINISTRATION

	03/04	04/05	05/06
SOLID WASTE SUPT	1	1	1
ADMIN AIDE	1	1.5	1.5
CLERK TYPIST II	0.5	0.5	0.5

COLLECTIONS

	03/04	04/05	05/06
SOLID WASTE FORMN	1	1	1
SOLID WASTE COLL	9	9	1
MM WORKER II	2	2	2
MM WORKER III	7	7	1
MM WORKER IV	1	1	1

TRASH TRANSFER STATION

	03/04	04/05	05/06
SOLID WASTE FORMN	1	1	1
MM WORKER II	6	3	3
MM WORKER III	8	3	1
HEAVY EQUIP OPER	1	1	1
CUSTODIAN I	1	0	0

STREET CLEANING

	03/04	04/05	05/06
SOLID WASTE FORMN	1	1	1
MM WORKER III	3	3	3
MM WORKER II	7	7	8

BULK PROGRAM

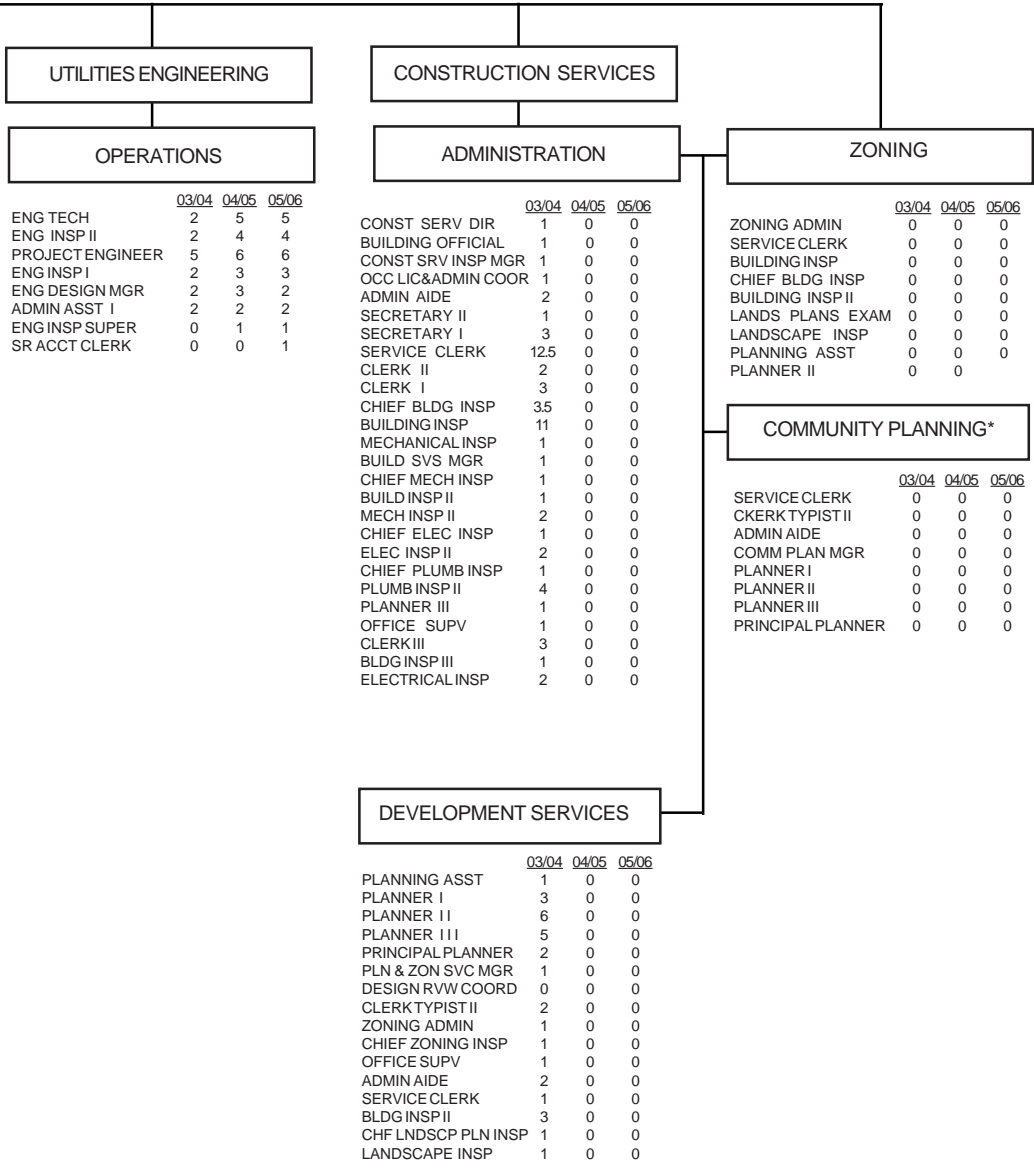
	03/04	04/05	05/06
MM WORKER III	3	3	4
MM WORKER II	14	13	13
SOLID WASTE FORMN	1	1	1
HEAVY EQUIP OPER	4	4	4
MM WORKER IV	1	1	1

LOT CLEANING

	03/04	04/05	05/06
MM WORKER II	7	7	7
MM WORKER III	0	0	2
MM WORKER IV	1	1	1

RECYCLING PROGRAM

	03/04	04/05	05/06
RECYC PROG COORD	1	1	1
MM WORKER III	1	1	1
ADMIN AIDE	0.5	0.5	0.5



*PREVIOUSLY LOCATED IN THE COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT



PUBLIC WORKS DEPARTMENT

Venice of America

MISSION

Achieve total customer satisfaction by providing quality public services.

<u>DIVISION:</u> Distribution & Collection	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget (Water and Sewer Fund)	\$12,745,726	\$13,980,230	\$15,956,715
Total Budget (Stormwater Fund)	\$1,611,864	\$1,761,631	\$1,799,911

GOAL: Operate the water distribution, wastewater collection and stormwater management systems to improve the quality and reliability of service to our customers.

Fiscal Year 2006 Objectives

- **Continue the replacement of 2, 3 and 4-inch cast iron water mains.**
- **Implement more pro-active approaches to water, sewer and storm system maintenance.**
- **Significantly reduce sewer stoppages and eliminate sewer overflows by pro-active recapitalization of sewer infrastructure. Complete infiltration/inflow program for sewer basin A-27 by the third quarter of FY 05/06.**
- **Evaluate service delivery in the field by establishing performance standards and benchmarks.**
- **Operate and maintain raw water wellfields, wastewater pump stations, elevated water storage tanks, storm water stations and provide heavy industrial support activities to other utility sections and other City departments.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Water Main Failures	64	50	40
Force Main Failures	5	2	1
Service Line Failures	901	800	710
Construct New Water Mains (Ft.)	23,817	27,500	25,000
Water Meters Replaced	124	N/A	110
Fire Hydrants PM	447	1,250	1,275
Sewer Main Line Stoppages	51	10	25
Video Inspections of Gravity Mains (Ft.)	352,767	450,000	425,000
Clean Gravity Sewers (Ft.)	1,177,880	2,000,000	1,250,000
Storm Drain Pipe Video Inspection (Ft.)	26,085	35,000	27,500
Clean Storm Drain Pipe (Ft.)	96,088	120,000	130,000
Well Renovation PM	26	50	30
WW Pump Station Renovation PM	7	100	25



PUBLIC WORKS DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Efficiency:			
Well Renovation PM/6 FTE's	4.3	8.3	5.0
WW Pump Station Renovation PM/9 FTE's	.78	9.1	10.0
Effectiveness:			
Pipe Replaced In-House vs. Goal of 10 Miles per Year	45 %	70 %	60 %
Frequency of Fire Hydrant Maint. (Years/PM)	11.4	4.08	4.0
Storm Drains Inspected vs. Total System	4.1 %	5.5 %	5.0 %
Sanitary Sewer Inspected vs. Total System	19.8 %	28.0 %	25.0 %

<u>DIVISION:</u> Treatment	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget (Water and Sewer Fund)	\$8,422,828	\$9,266,584	\$9,927,957
Total Budget (Central Regional Fund)	\$9,359,710	\$10,261,326	\$10,149,896

GOAL: Provide economical and environmentally acceptable wastewater treatment and disposal facilities.

<u>Fiscal Year 2006 Objectives</u>
<ul style="list-style-type: none"> • Control offensive odors at the George T. Lohmeyer (GTL) Regional Wastewater Treatment Plant. • Replace Sludge Holding Tank odor control system by the second quarter of FY 05/06. • Protect the environment by efficiently and effectively treating wastewater generated by the eastern Central Region of Broward County. Sufficient resources are utilized to operate the GTL Wastewater Treatment Plant so as to ensure that wastewater effluent and biosolids disposal practices meet Federal, State, and local regulatory requirements. • Improve employee training through OJT programs, online courses, and close supervision. • Maintain compliance with all schedules according to the 20-year Water and Wastewater Master Plan established in December 2000. • Request participation in a regional biosolids solution study.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Biosolids Removed From GTL (Dry Tons)	6,200	6,097	6,500
Customer Complaints – Process Odors	2	4	4
Raw Wastewater Treated (Billions of Gallons)	13.0	13.0	14.5
Work Requests Submitted	440	583	460
Major Replacement/Overhaul Projects	3	4	5



PUBLIC WORKS DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Efficiency:			
Process Control Odor Complaints/FTE	0.06	0.12	0.12
Wastewater Treated/FTE (Billions of Gallons)	0.37	0.39	0.44
Days Effluent in Total Compliance	365	365	365
Work Requests Completed Timely	85 %	85 %	85 %
Equipment PM'd on Time	85 %	85 %	85 %
Effectiveness:			
Biosolids Treated That Meet All Federal, State & Local Land Application Regulations	100 %	100 %	100 %
Facility Meets All Federal, State & County Inspection Regulations	98 %	98 %	100 %
Equipment Not Requiring Major Repair/Overhaul	95 %	95 %	98 %

GOAL: Provide cost-effective, high quality, potable water for our customers through ecologically responsible methods.

Fiscal Year 2006 Objectives

- **Begin construction of the new wellfield for the Peele Dixie membrane plant by October 2005.**
- **Finish construction of the new Poinciana Park above ground storage tank by March 2006.**
- **Complete design of the 2nd Avenue above ground storage tank by December 2005.**
- **Complete design of the new on-site hypochlorite generation facility at the Fiveash water plant by June 2006.**
- **Finish construction of the new injection well at Peele Dixie by December 2005.**
- **Provide resources to supervise, maintain, monitor and control the water treatment plants by treating raw groundwater so as to deliver the best quality potable water under optimal pressures to our customers.**
- **Collect quarterly ground water data from monitoring wells to ensure protection of the Dixie and Prospect wellfields.**



PUBLIC WORKS DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Raw Water Treated (Billions of Gallons)	18.23	18	18.4
Efficiency:			
Raw Water Treated/36 FTE's (Bill/Gall)	0.51	0.50	0.52
Effectiveness:			
Raw Water Treated vs. Finished Water Available for Customers	99.6 %	98.5 %	99.7 %
Time All High Service Pumps in Service	86 %	89 %	90 %

	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
<u>DIVISION:</u> Customer Service			
Total Budget (Water and Sewer Fund)	\$2,992,033	\$3,227,632	\$3,362,072

<u>DIVISION:</u> Administration			
Total Budget (Water and Sewer Fund) ¹	\$20,462,741	\$14,195,799	\$14,246,002

¹ Budget also includes the division of Department Support.

GOAL: Enhance administrative and customer service programs to increase efficiency and productivity within the Public Works Department.

Fiscal Year 2006 Objectives

- **Continue implementing a job accounting and maintenance management information system concentrating on treatment plant preventive maintenance.**
- **Continue developing a 5-year Master Plan for competitiveness improvements including process control and information systems.**
- **Administer the meter-reading contract to improve efficiency and achieve economic savings.**
- **Provide 24-hour customer service to the citizens of Fort Lauderdale by distributing information, processing service requests, and dispatching field personnel to investigate or make repairs.**
- **Provide clerical support, personnel service support, training support, and financial services to the Public Works Department.**
- **Fullfill agreement between the City and Broward County to begin meter reading and billing services to approximately 100 accounts located within Port Everglades.**



PUBLIC WORKS DEPARTMENT

Venice of America

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Clean City Service Requests	14,284	12,793	14,000
Other Dept. Service Requests	18,465	18,384	18,000
Customer Telephone Calls	74,189	73,103	70,000
Field Service Responses	13,644	14,400	13,000
Meter Reading Service Requests	38,123	40,217	40,000
Correspondence/Documents Processed	15,500	15,000	15,000
Personnel/Timekeeping Records Maintained	31,564	31,382	31,460
Training Units of Service	3,646	2,580	3,000
Safety Investigation/Inspections	409	360	400
Financial Documents Processed	28,360	28,000	28,360
Efficiency:			
Customer Phone Calls Processed/11 FTE	6,744	6,646	6,363
Serv Req/Work Orders Processed/11 FTE	2,935	2,834	2,909
Field & Meter Service Responses/24 FTE	2,157	2,275	2,208
Personnel/Timekeeping Records/2 FTE	15,782	15,691	15,730
Financial Documents Processed/3 FTE	9,454	9,334	9,454
Effectiveness:			
Serv. Req/Work Orders Processed on Time	95 %	99 %	100 %
Reasonable Field Response Time	95 %	95 %	100 %
Accuracy of Paycheck Processing	86 %	90 %	95 %
	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
<u>DIVISION:</u> Treatment			
Total Budget (Stormwater Fund) ¹	\$1,108,429	\$808,794	\$819,793

¹ Budget also includes the division of Department Support.

GOAL: Provide the inspection and monitoring services necessary to enhance the quality of the City's water, wastewater, and stormwater programs; insure compliance with Federal, State and local regulatory agencies; increase environmental awareness among citizens; and examine ways the City can become more environmentally friendly during its routine business practices.



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Fiscal Year 2006 Objectives

- **Improve the quality of the waterways of the City through an effective Stormwater Management Program.**
- **Develop and administer programs to mitigate the occurrence and effects of environmental degradation through enforcement and regulatory requirements and ordinances.**
- **Provide analytical data for treatment process control to ensure compliance with environmental regulations and treatment operations permits. Maintain federal and state certification of our laboratories.**
- **Examine ways the City can reduce water usage and expand environmental outreach programs.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Industrial and Environmental Samples	820	800	850
Industrial Pretreatment & Ordinance Enforcement Inspection	880	840	840
Treatment Process Samples Collected	29,000	32,000	33,000
Treatment Process Analyses Performed	104,000	110,000	114,000
Water Quality Improvement Projects	0	0	3
Environmental Outreach Projects	3	5	10
Efficiency:			
Environmental Monitors & Samples/3 FTE's	280	280	330
Industrial Inspections/1 FTE	854	850	854
Treatment Process Samples/8 FTE's	3,675	4,000	4,125
Effectiveness:			
Industrial Inspections Completed	100 %	100 %	100 %
Environmental Samples Collected Per Ordinance	100 %	100 %	100 %
Treatment Samples Required by Regulatory Agencies	100 %	100 %	100 %
Water Quality Improvement Projects	N/A	N/A	100 %
Environmental Outreach Projects	100 %	100 %	100 %



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	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Maintenance	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget (General Fund)	\$6,698,363	\$9,030,467	\$9,665,279
Total Budget (Parking Fund)	N/A	\$195,658	\$211,210

GOAL: Provide construction and maintenance services for Citywide facilities in a responsible and cost-effective manner.

Fiscal Year 2006 Objectives

- Provide a program of maintenance activities to facilitate small building renovation projects, all basic building maintenance (except janitorial), various construction projects, City-wide electrical projects, and street lighting maintenance.
- Supervise the facility maintenance operation and the Community Service Program building security and administer multiple contracts including bridge janitorial and alarm services.

<u>Selected Performance Measures</u>	FY 2003/2004	FY 2004/2005	FY 2005/2006
	<u>Actuals</u>	<u>Estimated</u>	<u>Target</u>
Workloads/Outputs:			
A/C Preventative Maintenance Performed	255	500	500
Graffiti Tag Removal	681	685	665
Efficiency			
A/C PM Performed/4 FTE's	63.7	125	125
Graffiti Tag Removals/4 FTE's	170.25	171.25	166.25

	FY 2003/2004	FY 2004/2005	FY 2005/2006
<u>DIVISION:</u> Sanitation	<u>Actuals</u>	<u>Estimated</u>	<u>Adopted</u>
Total Budget	\$20,366,756	\$20,315,447	\$20,066,197

GOAL: Provide direction and support for city sanitation services, to improve customer service, aesthetics and recycling efficiencies.



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Fiscal Year 2006 Objectives

- Continue to improve cost effectiveness of collection operations through more effective operation and separation of materials.
- Continue to refine the service levels City wide in order to maximize recycling and reduce disposal costs.
- Provide efficient curbside bulk trash collection and disposal services for 48,000 residential accounts.
- Provide for refuse collections at all occupied locations in the City.
- Increase recycling tonnages in curbside program, commercial program, schools and events.

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Bulk Trash Collected & Disposed (Tons)	25,500	30,000	30,000
Household Refuse Collected (Tons)	44,752	45,000	45,000
Residential Mixed Paper Program (Units)	4,000	4,000	8,000
Efficiency:			
Clean Yard Waste Separation (Tons)	14,474	13,000	13,000
Total Recycling Tonnage	6,950	7,000	7,100
Avoided Disposal Costs (Residential Mixed Paper)	\$36,000	\$38,000	\$70,000
Effectiveness:			
Separate Yard Waste to Reduce Disposal Costs (Tons/Year)	14,474	13,000	13,000
Increased Recycling Tonnage (Tons) (Residential Mixed Paper)	403	406	800
 <u>DIVISION:</u> Engineering and Project Management			
	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget	\$6,144,331	\$6,174,281	\$6,898,827

GOAL: Provide engineering, architectural, and project management services that lead to the provision of functional, cost effective infrastructure and City facilities.



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Fiscal Year 2006 Objectives

- Provide survey, administrative support, and annual contractor permits/DRC support required for the construction of approximately 200 designated engineering projects annually.
- Continue to focus on customer satisfaction by improving plans and construction quality, minimizing change orders, and being competitive with the private sector in areas of cost, scheduling, and quality.
- Provide engineering design, project management, and technical services for a variety of municipal engineering projects within the City.
- Provide technical support and guidance for City traffic and transportation issues.
- Provide architectural support and guidance for all existing City facilities and all new facility design and construction.
- Manage and facilitate the permitting and plans review section.

<u>Selected Performance Measures</u>	<u>FY 2003/2004 Actuals</u>	<u>FY 2004/2005 Estimated</u>	<u>FY 2005/2006 Target</u>
Workloads/Outputs:			
Commission Agenda Items Processed	222	229	275
Lease Contracts Managed	52	48	48
NCIP/BCIP* Meetings Attended	263	132	168
NCIP/BCIP Applications Approved	29	11	14
NCIP/BCIP Projects Managed	29	32	25
Traffic Plans Prepared	10	8	8
Traffic Plans Implemented	6	6	6
Engineering Surveys Completed	172	180	180
Community Meetings Attended for Assessment Projects	144	72	60
Efficiency:			
Construction Value of Airport Projects Managed/FTE	\$3,750,000	\$6,100,000	\$13,720,000
Construction Value of Assessment Projects Managed/FTE	\$8,700,000	\$6,700,000	\$5,200,000
Effectiveness:			
Surveys Completed as Scheduled	95 %	95 %	95 %

* Neighborhood Capital Improvement Plan/ Business Capital Improvement Plan



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<u>DIVISION:</u> Utilities Engineering	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Adopted</u>
Total Budget (Water and Sewer Fund)	\$1,180,544	\$1,786,283	\$2,540,973

GOAL: Provide engineering and project management services towards the implementation of the Water and Sewer Capital Improvement Plan.

Fiscal Year 2006 Objectives

- **Manage the design of the water wastewater and stormwater systems.**
- **Provide engineering design project management and technical services for the Water and Sewer Master Plan.**

<u>Selected Performance Measures</u>	FY 2003/2004 <u>Actuals</u>	FY 2004/2005 <u>Estimated</u>	FY 2005/2006 <u>Target</u>
Workloads/Outputs:			
Design Projects Scheduled to Start	16	23	10
Design Projects Scheduled to be Completed	23	60	21
Construction Projects Scheduled to Start	18	63	72
Construction Projects Scheduled to be Completed	10	32	78
Value of Design Projects Scheduled to Start	\$3,039,737	\$1,939,494	\$8,403,678
Value of Design Projects Scheduled to be Completed	\$4,203,389	\$10,096,118	\$4,584,043
Value of Construction Projects Scheduled to be Completed	\$8,111,580	\$38,851,234	\$106,550,804
Value of Construction Projects Scheduled to Start	\$23,556,526	\$113,604,598	\$129,916,894
Efficiency:			
Response to Customer Inquiries within One (1) Business Day	98 %	99 %	99 %
Process Invoices within Twenty-Five (25) Business Days	91 %	89 %	90 %
Effectiveness:			
Water & Wastewater Projects Constructed	56 %	71 %	90 %
Construction Bids Within 10% of Engineer's Estimate	92 %	96 %	90 %
Change Order Costs as a % of Construction Value	5.45 %	6 %	9 %
New Sanitary Sewer Connections	146	950	2,800



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FY 2004/2005 MAJOR ACCOMPLISHMENTS

- Sixty design projects totaling \$10.1 million were completed, while twenty-three design projects totaling \$1.9 million were initialized.
- Thirty-two construction projects with a value of \$ 38.8 million were completed and sixty-three projects with a total contract value of \$ 113.6 million were initiated.
- The Work Order Contract concept was developed and implemented which will provide Construction Management with a significantly greater degree of control over contractor performance.
- The WaterWorksProgram was presented with Florida's best Business and Education Partnerships Award for the WaterWorks 2011 Construction Bid Project with Stranahan High School Engineering Magnet students. This award is given to businesses that partner with the public schools to enhance classroom education and promote real-world business application.
- Maintenance in-house staff built a pavilion at George English Park.
- Restored electric operations along the Beach Wall.
- Completed over 15 office construction and remodeling work orders to accommodate new staff.
- Remodeled former Fire Station #2 to provide offices for Survey Crews.
- Implemented new pilot beach recycling program consisting of 7 underground recycling and trash containers buried 5 ft. and able to hold 6 yards of recyclables or trash.
- Completed pavement rehabilitation and taxiway Hotel relocation project at the Executive Airport Runway 8/26. Included milling and resurfacing the airport's main runway extending the useful pavement life by an additional 15 to 20 years.
- Joseph C. Carter Park renovations included baseball and football fields, pool and associated buildings, concession/restroom building, gymnasium addition, walkway and paver block patio, lighted asphalt exercise Vita course and exercise stations, lighted parking lot and landscaping.
- Completed the One Stop Shop's new 36,000 square foot office building with lighted parking lot that houses the City's Building Services Department and Planning and Zoning Departments, Code Enforcement and other auxiliary municipal services.
- Completed landscaping and intersection improvements for Lake Aire Neighborhood.
- Completed entryway monuments and landscaping for Lauderdale Isles Neighborhood.
- Completed decorative street signposts for Middle River Terrace Neighborhood.
- Completed improvements and brick crosswalks for Riverland Neighborhood intersection.



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	<u>FY 2003/2004</u>	<u>FY 2004/2005</u>	<u>FY 2004/2005</u>	<u>FY 2005/2006</u>
	<u>Actual</u>	<u>Orig. Budget</u>	<u>Est. Actual</u>	<u>Adopted</u>
<u>General Fund</u>				
Revenues				
Licenses and Permits	\$ 8,706,850	-	-	-
Charges for Service	1,019,351	409,000	371,000	360,000
Miscellaneous Revenues	3,511,814	3,845,878	3,954,715	4,034,507
<i>Total</i>	<u>\$ 13,238,015</u>	<u>4,254,878</u>	<u>4,325,715</u>	<u>4,394,507</u>
Expenditures				
Salaries & Wages	\$ 11,127,135	7,629,382	6,570,330	6,999,526
Fringe Benefits	4,384,946	3,730,389	3,263,379	3,642,386
Services/Materials	3,344,785	3,767,756	4,264,102	4,380,385
Other Operating Expenses	981,690	732,492	846,186	741,809
Capital Outlay	43,805	192,948	260,751	800,000
<i>Total</i>	<u>\$ 19,882,361</u>	<u>16,052,967</u>	<u>15,204,748</u>	<u>16,564,106</u>
<u>Sanitation Fund</u>				
Revenues				
Charges for Service	\$ 120,011	110,000	110,011	110,000
Miscellaneous Revenues	229	-	1,131,420	-
<i>Total</i>	<u>\$ 120,240</u>	<u>110,000</u>	<u>\$1,241,431</u>	<u>\$110,000</u>
Expenditures				
Salaries & Wages	\$ 3,074,625	3,004,568	2,529,559	2,472,486
Fringe Benefits	1,793,116	1,586,064	1,437,446	1,368,002
Services/Materials	11,055,653	12,088,313	12,545,237	13,109,954
Other Operating Expenses	4,238,227	3,899,448	3,520,577	3,009,255
Non- Operating Expenses	191,935	86,500	86,500	88,200
Capital Outlay	13,200	310,000	196,127	20,000
<i>Total</i>	<u>\$ 20,366,756</u>	<u>20,974,893</u>	<u>20,315,446</u>	<u>20,067,897</u>



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	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
<u>Water and Sewer Fund</u>				
Revenues				
Intergovernmental Revenue	\$ 5,248	-	1,750	-
Charges for Service	59,946,000	59,689,319	60,287,638	58,880,950
Miscellaneous Revenues	3,940,838	4,668,402	4,357,630	4,345,902
<i>Total</i>	<u>\$ 63,892,087</u>	<u>64,357,721</u>	<u>64,647,018</u>	<u>63,226,852</u>
Expenditures				
Salaries & Wages	\$ 13,615,353	14,896,439	14,026,540	14,709,075
Fringe Benefits	6,681,179	6,804,637	6,145,386	7,053,392
Services/Materials	8,734,147	11,087,597	9,972,347	11,147,209
Other Operating Expenses	10,364,417	10,749,235	10,572,158	11,377,743
Non-Operating Expenses	5,960,800	2,950,037	852,689	180,000
Capital Outlay	448,437	1,139,767	887,407	1,566,300
<i>Total</i>	<u>\$ 45,804,333</u>	<u>47,627,713</u>	<u>42,456,527</u>	<u>46,033,719</u>
<u>Central Region Wastewater Fund</u>				
Revenues				
Charges for Service	\$ 9,932,215	11,044,240	12,551,417	12,724,146
Miscellaneous Revenues	58,751	125,500	75,388	75,500
<i>Total</i>	<u>\$ 9,990,966</u>	<u>11,169,740</u>	<u>12,626,805</u>	<u>12,799,646</u>
Expenditures				
Salaries & Wages	\$ 1,659,646	1,702,466	1,671,611	1,651,930
Fringe Benefits	786,541	842,396	800,824	795,514
Services/Materials	4,166,807	6,385,058	6,253,818	6,482,388
Other Operating Expenses	1,361,955	1,636,858	1,523,099	1,214,064
Non-Operating Expenses	1,374,400	-	-	-
Capital Outlay	10,361	7,050	11,974	6,000
<i>Total</i>	<u>\$ 9,359,710</u>	<u>10,573,828</u>	<u>10,261,326</u>	<u>10,149,896</u>



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	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
<u>Stormwater Fund</u>				
Revenues				
Charges for Service	\$ 3,353,421	3,479,000	3,476,000	3,476,000
Miscellaneous Revenues	153,621	75,000	79,000	75,000
<i>Total</i>	\$ 3,507,042	3,554,000	3,555,000	3,551,000
Expenditures				
Salaries & Wages	\$ 844,761	944,539	909,093	886,423
Fringe Benefits	428,101	399,850	356,415	425,635
Services/Materials	286,145	455,698	466,018	434,458
Other Operating Expenses	789,404	736,946	790,276	797,188
Non-Operating Expenses	352,956	36,000	38,982	36,000
Capital Outlay	18,927	9,641	9,641	40,000
<i>Total</i>	\$ 2,720,293	2,582,675	2,570,425	2,619,704
	FY 2003/2004	FY 2004/2005	FY 2004/2005	FY 2005/2006
	Actual	Orig. Budget	Est. Actual	Adopted
<u>Parking Fund</u>				
Expenditures				
Salaries & Wages	\$ N/A	124,816	122,002	126,896
Fringe Benefits	N/A	59,920	51,895	54,907
Services/Materials	N/A	22,480	15,150	20,825
Other Operating Expenses	N/A	7,365	6,611	8,582
<i>Total</i>	\$ N/A	214,581	195,658	211,210



INTRODUCTION

An integral part of the City of Fort Lauderdale's budget is the funding for its Capital Improvement Plan (CIP). The five-year capital improvement plan is based on City Commission CIP policies and CIP Committee deliberations, and in recognition of the need to have a comprehensive and financially balanced plan. Under the guidance of the City Manager, the CIP has been assembled by the Capital Improvement Committee, which is comprised of the Directors of Public Works, Management & Budget, Parks & Recreation, Procurement and Finance. The Committee is responsible for developing the plan, for meeting and managing the City's capital improvement needs and for controlling the CIP upon approval by the City Commission. The five-year capital improvement plan will be presented to the City Commission in December 2005 for adoption.

ELIGIBLE PROJECTS

A capital improvement project must meet the following criteria in order to be candidate for the CIP:

1. Represent a physical improvement;
2. Have an anticipated life of not less than 10 years;
3. Cost \$5,000 or more.

FUNDING THE PLAN

Transfers from the City's Operating budget to the CIP for fiscal year 2005/2006 were adopted at the September 28, 2005 Commission meeting as part of the overall City budget. In addition to these transfers, the five-year capital improvement plan identifies other funding sources which would require City Commission authorization in order for funds to be appropriated from these sources. See page E-14 for five year summary.

Interest earnings and closed project balance carryforwards accumulate in the City's Capital Improvement Unreserved Fund Balance as well as in the Individual Enterprise Fund, Gas Tax Fund and Bond Fund Balances. Requests to transfer money from these fund balances into individual capital improvement projects are presented to the Commission along with purpose of the transfer.

The Commission authorizes departments to apply for grants and when awarded by the granting agency, Commission authorization is required to enter into the agreement. Grant funding sources listed in the five year capital improvement plan have either been applied for, approved or have been identified as having a very high probability of being awarded.

Projected Bond Proceeds identified in the first year of the General Fund Plan Budget will require Commission authorization to proceed with a bond issue before becoming available for appropriation to individual projects.

AMENDMENT/TRANSFER PROCEDURE

The annual capital improvement budget of the City is approved by the Commission at the fund level. Budget amendments between projects within the same fund can be approved by the City Manager. Any transfers between funds or appropriations from undesignated fund balances must be approved by the City Commission.

PLAN COMPONENTS

The Plan consists of seven components including the General Fund and Miscellaneous Grants, Gas Tax, Airport, Utilities, Stormwater, Parking, and Sanitation. A description of the type of work to be done for some of the major projects included in the first year of the General Fund Five Year CIP Plan include:



CAPITAL IMPROVEMENT PLAN 2005/2006 – 2009/2010

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Marine Facilities – New River North Sewage Pumpout - \$528,200 - Sewage pumpout connections at 40 dock slips are required in accordance with Federal Department of Environmental Protection permitting. Installation of the new connections will begin and electrical improvements will be made at the docks to meet code and vessel demands.

Parks and Recreation - Florance Hardy Park at Southside School - \$1,790,000 – Phase 1 of park improvements including a new playground, asphalt repair, irrigation, fill, sod and new basket ball courts.

Americans with Disabilities Act (ADA) Required Improvements - \$750,000 – The City is complying with a 2003 Court Decree whereby the City and ADA representatives established a list of improvements to provide for access, comfort and safety for disabled individuals at City facilities and a time limit of 10 years for the City to complete the work. The City budgets \$750,000 annually to provide for compliance construction and implementation.

Bridges & Waterways – S.W. 11th Ave. Swing Bridge Rehab - \$2,400,000 – The bridge was constructed in the early 20's and has not had substantial rehabilitation since. This construction will be an entire rehab of the bridge and will extend the life of the historic bridge by 25 years.

Facilities – Capital Maintenance - \$350,000 – There are many unforeseen capital equipment failures as well as urgent life cycle replacements required throughout the year that are not known during budget preparation periods. This project holds the money to be distributed to individual projects with these purposes as needed throughout the year.

IMPACT ON THE OPERATING BUDGET

Expenditures for capital improvements are not included in the adopted operating budget. The CIP is prepared and approved independently except for the budgeted transfers from operating funds to the Capital Improvement Program. (Notice the CIP transfers referred to in the fund tables under “Other Financial Uses” in the Financial Section of this book.)

For FY 2005/2006, only two departments are impacted with operational expenditures related to completed CIP projects. The new Riverland Park opened in November 2005 and an additional \$210,918 was added to the Parks and Recreation Department's Budget to fund the salaries, benefits, and programming for this facility. Due to the rehabilitation of the City Park Garage, \$65,770 has been added to the Parking Fund's budget to cover the costs of an additional maintenance worker's salary and benefits, as well as additional operating supplies.

The remainder of the City's CIP projects are for recapitalization and reconstruction of existing facilities and as such, do not impact the operating budget. The City does recognize that there will be operating costs in future years after the completion of a renovation. Some of these costs could include additional grounds, maintenance, additional building janitorial, additional utility expense, and others.

The following pages provide a listing of projects currently identified to be funded in the Five Year Capital Improvement Plan appropriation budget. This list is subject to change prior to Commission acceptance and authorization in December 2005.

DRAFT

Exhibit 1 1 of 11

CITY OF FORT LAUDERDALE CAPITAL IMPROVEMENT PLAN GENERAL FUND AND RELATED GRANTS

	2005/06	2006/07	2007/08	2008/09	2009/2010
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FUNDING SOURCES

Transfers In

General Fund	\$ 4,350,000	\$ 4,350,000	\$ 4,350,000	\$ 4,230,917	\$ 4,130,917
Water & Sewer Enterprise	\$ 1,392,010	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000

Other Sources

Interest Earnings	\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Carry Forward	\$ 3,459,093	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Projected Bond Proceeds	\$ 7,456,968	\$ 20,178,347	\$ 11,221,077	\$ 8,779,867	\$ 4,489,326
CRA TIF Revenues - New Aquatic Complex	\$ -	\$ 1,000,000	\$ -	\$ 5,000,000	\$ 5,089,616
CRA Tax Increment Bond-New Aquatic Complex	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -
Purina Sponsorship - Snyder Dog Park Rest Room	\$ -	\$ 15,000	\$ -	\$ -	\$ -
Unfunded	\$ -	\$ 49,900,785	\$ 49,445,785	\$ 200,000	\$ 150,000

Grant Funding/Shared Revenues

FDOT Funds - A1A - 4+2 Expansion	\$ 5,200,000	\$ 9,200,000	\$ -	\$ -	\$ -
County/State/Fed.-NW 7th-9th Connector	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -
FDOT-Streetscape-Andrews/3rd Ave.	\$ -	\$ -	\$ -	\$ 6,750,000	\$ -
Childrens' Svcs Grant-F. Hardy Park at Southside	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Childrens' Svcs Grant - Southside School Rehab	\$ 25,000	\$ -	\$ -	\$ -	\$ -
FIND Grant - New River Floating Docks	\$ 50,000	\$ -	\$ -	\$ -	\$ -
FTA & DDA Grants	\$ 1,875,000	\$ -	\$ -	\$ -	\$ -

TOTAL FUNDING SOURCES	\$ 25,633,071	\$ 86,194,132	\$ 66,566,862	\$ 41,510,784	\$ 15,409,859
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TOTAL FUNDING USES	\$ 25,633,071	\$ 86,194,132	\$ 66,566,862	\$ 41,510,784	\$ 15,409,859
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CAPITAL IMPROVEMENT PLAN GENERAL FUND AND RELATED GRANTS

Definitions	2005/06	2006/07	2007/08	2008/09	2009/2010
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FUNDING USES

Business Enterprises

Ft. Lauderdale Aquatic Complex (FLAC)

FLAC Repair & Restoration - Aquatics	\$	-	\$ 1,146,213	\$	-	\$	-	\$	-
FLAC Repair & Restoration - Museum	\$	-	\$ 121,175	\$	-	\$	-	\$	-
New FLAC	\$	-	\$ 1,000,000	\$	1,000,000	\$ 20,000,000	\$	5,089,616	-

Marine Facilities

Cooley's Landing Storage Facility	\$	-	\$ 44,425	\$	-	\$	-	\$	-
Electrical Improvements - New River	\$	80,000	\$ 315,210	\$	-	\$	-	\$	-
Floating Docks New R. Maritime Museum Area	\$	100,000	\$	-	\$	-	\$	-	-
Las Olas Marina - Roof Replacement	\$	120,000	\$	-	\$	-	\$	-	-
Las Olas Marina - Seawall Repair	\$	-	\$ 30,000	\$ 95,000	\$	-	\$	-	-
Las Olas Marina - Upgrade Electrical	\$	-	\$ 175,000	\$ 175,000	\$	-	\$	-	-
Marine Fac. Improvements-Cooley's Landing	\$	93,750	\$ 132,522	\$	-	\$	-	\$	-
New River Floating Docks for Small Boaters	\$	275,000	\$ 275,000	\$ 102,235	\$	-	\$	-	-
New River North Sewage Pumpout	\$	528,200	\$ 625,000	\$	-	\$	-	\$	-
S.E 15th Street Boat Police Dockage	\$	40,000	\$ 181,910	\$	-	\$	-	\$	-
S.E 15th Street Boat Ramp Improvements	\$	175,000	\$ 125,000	\$	-	\$	-	\$	-

War Memorial Auditorium

War Memorial Auditorium Roof Repairs	\$	100,000	\$	-	\$	-	\$	-	-	
Total Business Enterprises	\$	1,511,950	\$	4,171,455	\$	1,372,235	\$	20,000,000	\$	5,089,616

Fire Department

Fire Rescue Facilities Security Improvements	\$	49,500	\$	-	\$	-	\$	-	-
Total Fire Department	\$	49,500	\$	-	\$	-	\$	-	-

Parks and Recreation

Bass Park Pool House	\$	-	\$	-	\$	136,875	\$	-	-
Beach Pk at S. Alhambra between A1A & Birch	\$	-	\$ 30,000	\$	-	\$	-	\$	-
Carter Park Gym	\$	-	\$ 265,513	\$	-	\$	-	\$	-
Carter Park Recreation Center	\$	-	\$ 94,049	\$	-	\$	-	\$	-
Carter Park Social Center	\$	-	\$ 104,880	\$	-	\$	-	\$	-

CAPITAL IMPROVEMENT PLAN GENERAL FUND AND RELATED GRANTS

Definitions	2005/06	2006/07	2007/08	2008/09	2009/2010
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FUNDING USES

Parks and Recreation (Continued)

CoontieHatcheeLanding @1116 SW 15th Ave	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Coissant Park Ball Field Renovations	\$ -	\$ -	\$ -	\$ 934,421	\$ -
Cypress Creek Sand Pine Park	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
Flamingo Park Playground Replacement	\$ -	\$ -	\$ -	\$ -	\$ 47,000
Florence Hardy Park Southside	\$ 1,790,000	\$ 1,000,000	\$ 913,268	\$ -	\$ -
Floyd Hull Park	\$ -	\$ 3,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Ft. Laud. Soccer/Football Field Lights	\$ -	\$ 300,000	\$ -	\$ -	\$ -
George English Park Fencing & Playground	\$ -	\$ -	\$ 400,000	\$ -	\$ -
Herman Property Park	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Holiday Park Activity Center	\$ 382,801	\$ -	\$ -	\$ -	\$ -
Holiday Park Gym Bleachers	\$ -	\$ -	\$ -	\$ -	\$ 87,750
Holiday Park Maintenance Barn	\$ 600,000	\$ -	\$ -	\$ -	\$ -
Holiday Park Social Center	\$ -	\$ -	\$ -	\$ 224,000	\$ -
Holiday Park Tennis Center Repairs	\$ -	\$ 30,538	\$ -	\$ -	\$ -
Hortt Playground	\$ -	\$ -	\$ 7,500	\$ -	\$ -
HP Gym & Ranger Station	\$ -	\$ 331,050	\$ -	\$ -	\$ -
Imperial Point Entranceway and Restrooms	\$ -	\$ -	\$ 150,000	\$ 200,000	\$ -
Jack Kay Fountain	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Lauderdale Manors Field Lighting	\$ -	\$ -	\$ 87,750	\$ -	\$ -
Melrose Park Lighting Project	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Melrose Park Restrooms	\$ -	\$ 409,500	\$ -	\$ -	\$ -
Mills Pond Park Concession	\$ -	\$ -	\$ -	\$ 600,000	\$ -
Mills Pond Park Dog Park	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Mills Pond Park Fencing	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Mills Pond Park Maintenance Shed	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Mills Pond Park Playground Equipment	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Mills Pond Park Recreation Center	\$ -	\$ -	\$ -	\$ 364,560	\$ -
New River Park (by Salvation Army)	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
Palm Aire Village Playground	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Parks & Recreation Recapitalization	\$ 350,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Sailboat Bend Preserve	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Snyder Gate House/Restroom at Dog Park	\$ -	\$ 75,000	\$ -	\$ -	\$ -
Snyder Park - Bark Park Bathroom Renovations	\$ -	\$ -	\$ 52,650	\$ -	\$ -
Snyder Park - Bark Park Gate House	\$ -	\$ -	\$ -	\$ -	\$ 175,500
Snyder Park - Beach Restrooms	\$ -	\$ -	\$ 101,850	\$ -	\$ -
Snyder Park Administration Building	\$ -	\$ -	\$ -	\$ -	\$ 101,925

CAPITAL IMPROVEMENT PLAN GENERAL FUND AND RELATED GRANTS

Definitions	2005/06	2006/07	2007/08	2008/09	2009/2010
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FUNDING USES

Parks and Recreation (Continued)

Snyder Park New Boat Storage Facility	\$	-	\$	-	\$	-	\$	40,000
Snyder Park Pavilions	\$	-	\$	-	\$	278,880	\$	-
Snyder Park Train Station	\$	-	\$	-	\$	55,825	\$	-
Southside School Building Rehab	\$	1,832,000	\$	1,000,000	\$	1,000,000	\$	-
Tunnel Top Park	\$	500,000	\$	-	\$	-	\$	-
Warfield Park Lighting	\$	-	\$	117,000	\$	-	\$	-
Warbler Wetland Nature Trail & Boardwalk	\$	350,000	\$	-	\$	-	\$	-
Total Parks and Recreation Department	\$	6,504,801	\$	8,707,530	\$	5,113,018	\$	5,194,561
				\$		5,194,561		\$
								3,777,175

Police Department

Police Recapitalization	\$	50,000	\$	50,000	\$	50,000	\$	50,000
Police Station Generators	\$	900,000	\$	-	\$	-	\$	-
Total Police Department	\$	950,000	\$	50,000	\$	50,000	\$	50,000

Public Works

ADA

ADA Non-Decree Parking Compliance	\$	75,000	\$	-	\$	-	\$	-
ADA Required Improvements	\$	750,000	\$	750,000	\$	750,000	\$	750,000

Bridges & Waterways

Annual Marine Facilities & Moring Buoy Maint.	\$	230,000	\$	230,000	\$	230,000	\$	230,000
Bridge Repair over Longboat Inlet South	\$	150,000	\$	-	\$	-	\$	-
Intracoastal Welcome sign on Comm. Bridge	\$	100,000	\$	-	\$	-	\$	-
Navigational Waterway Signage	\$	150,000	\$	150,000	\$	150,000	\$	150,000
Seawall Repairs - Annual	\$	473,350	\$	473,350	\$	473,350	\$	473,350
S.W. 11 Ave. Swing Bridge Rehab-Construction	\$	2,400,000	\$	375,000	\$	-	\$	-
Waterways Dredging	\$	330,000	\$	600,000	\$	300,000	\$	300,000

Facilities

Capital Maintenance	\$	350,000	\$	350,000	\$	350,000	\$	350,000
City Hall	\$	-	\$	1,000,000	\$	5,148,334	\$	2,206,429
Fire Facility Capital Maintenance	\$	120,000	\$	120,000	\$	120,000	\$	120,000
Mizell Center	\$	-	\$	-	\$	-	\$	197,700

CAPITAL IMPROVEMENT PLAN GENERAL FUND AND RELATED GRANTS

Definitions	2005/06	2006/07	2007/08	2008/09	2009/2010
FUNDING USES					
<i>Facilities (continued)</i>					
Park Mall Improvements	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Public Works - Electrical Distribution	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Public Works - General Services	\$ -	\$ -	\$ -	\$ -	\$ 297,000
Public Works - Parks Administration	\$ -	\$ -	\$ 210,000	\$ -	\$ -
Public Works - Radio and Survey	\$ -	\$ -	\$ -	\$ -	\$ 111,000
Public Works - Vehicle Write Up Bldg	\$ -	\$ -	\$ -	\$ -	\$ 51,840
Public Works- Garage	\$ -	\$ -	\$ -	\$ -	\$ 804,000
<i>Neighborhoods</i>					
Business Capital Improvements (BCIP)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Landings Entranceway-Landscaping/Lighting/Wall	\$ -	\$ 300,000	\$ -	\$ -	\$ -
Neighborhood Capital Improvements (NCIP)	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Special Assessment Projects	\$ 20,000	\$ -	\$ -	\$ -	\$ -
<i>Transportation Projects</i>					
A1A Expansion/Realignment	\$ 5,200,000	\$ 16,119,539	\$ -	\$ -	\$ -
Beach Shuttle System	\$ 1,875,000	\$ -	\$ -	\$ -	\$ -
Brow. Blvd. 10yr. Contribution to County Project	\$ 96,918	\$ 96,918	\$ 96,918	\$ 96,918	\$ 96,918
Concrete and Paver Maintenance	\$ 234,000	\$ 234,000	\$ 234,000	\$ 234,000	\$ 234,000
Misc. Roadway Safety Improvements	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Miscellaneous Transportation Projects	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
NW 7th-9th Connector	\$ 1,600,000	\$ 48,895,785	\$ 48,895,785	\$ -	\$ -
Railroad Crossing - Annual Restoration	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000
Speed Humps - Various Locations	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Streetlight Recapitalization	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Streetscape Project-Andrews/3rd Avenues	\$ -	\$ -	\$ -	\$ 6,750,000	\$ -
Traffic Studies & Planning	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
<i>Inflationary Contingency</i>	\$ 1,612,552	\$ 2,720,555	\$ 2,223,222	\$ 3,755,526	\$ 1,387,260
Total Public Works Department	\$ 16,616,820	\$ 73,265,147	\$ 60,031,609	\$ 16,266,223	\$ 6,493,068
Total Funding Uses All Departments	\$ 25,633,071	\$ 86,194,132	\$ 68,586,862	\$ 41,510,784	\$ 15,409,859

CAPITAL IMPROVEMENT PLAN GAS TAX FUND

Definitions	2005/06	2006/07	2007/08	2008/09	2009/2010
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FUNDING SOURCES

County Shared Gas Tax Revenues	\$ 1,070,000	\$ 1,170,000	\$ 1,170,000	\$ 1,170,000	\$ 1,170,000
Gas Tax Fund Balance	\$ 700,000	\$ -	\$ -	\$ -	\$ -
Total Funding Sources	\$ 1,770,000	\$ 1,170,000	\$ 1,170,000	\$ 1,170,000	\$ 1,170,000

FUNDING USES

Transportation Projects

Street Resurfacing	\$ 1,170,000	\$ 1,170,000	\$ 1,170,000	\$ 1,170,000	\$ 1,170,000
NW 9th Ave & C.P. Drive Emergency Traffic Signal	\$ 175,000				
S.W. 11 Ave. Swing Bridge Rehab-Construction	\$ 425,000	\$ -	\$ -	\$ -	\$ -
Total Funding Uses	\$ 1,770,000	\$ 1,170,000	\$ 1,170,000	\$ 1,170,000	\$ 1,170,000

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Exhibit 1 7 of 11

AIRPORT CAPITAL IMPROVEMENT PLAN

District	2005/06	2006/07	2007/08	2008/09	2009/10
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FUNDING SOURCES

FAA / FDOT Funding	\$ 5,420,625	\$ 4,265,625	\$ 5,855,750	\$ 2,539,000	\$ 1,662,500
Airport Enterprise Fund	\$ 1,154,375	\$ 1,009,375	\$ 1,684,250	\$ 1,356,000	\$ 887,500

TOTAL FUNDING SOURCES	\$ 6,575,000	\$ 5,275,000	\$ 7,540,000	\$ 3,895,000	\$ 2,550,000
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FUNDING USES

Aviation Infrastructure Improvements	1	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Airfield Improvements Fund Reserve	1	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Aviation Infrastructure Recapitalization	1	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Airpark/Aviation Infrastructure Imp.	1	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Access Improvements-Phase 3 (08/09)	1	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -
Access Improvements-Phase 4 (07/08)	1	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -
Landbanking Program	1	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Helistop Infrastructure Recap.	1	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Taxiway Shoulder Stabilization-Phase II (07/08)	1	\$ -	\$ -	\$ 400,000	\$ -	\$ -
Runway 13-31 Pavement Rehabilitation (05/06)	1	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -
Noise Program Enhancement/Part 161 Study	1	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Construct East Taxiway Loop (07/08)	1	\$ -	\$ -	\$ 2,250,000	\$ -	\$ -
Relocate Western 3000' Section-T/W Alpha (05/06)	1	\$ 2,575,000	\$ -	\$ -	\$ -	\$ -
Relocate Eastern 3000' Section-T/W Alpha (06/07)	1	\$ -	\$ 2,575,000	\$ -	\$ -	\$ -
Construct Eastern Perimeter Road (05/06)	1	\$ 700,000	\$ -	\$ -	\$ -	\$ -
Security Program Update (05/06)	1	\$ 40,000	\$ -	\$ -	\$ -	\$ -
Construct Security Improvements (05/06)	1	\$ 460,000	\$ -	\$ -	\$ -	\$ -
Security Improvements (06/07)	1	\$ -	\$ 800,000	\$ -	\$ -	\$ -
Runway 8-26 - Acquire Easements (07/08)	1	\$ -	\$ -	\$ 250,000	\$ -	\$ -
Perimeter Road Resurfacing (06/07)	1	\$ -	\$ 300,000	\$ -	\$ -	\$ -
Airfield Turf Establishment (06/07)	1	\$ -	\$ 300,000	\$ -	\$ -	\$ -
Taxiway Bravo Pavement Rehabilitation (06/07)	1	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Construct Customs Building (07/08)	1	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -
Construct Customs Apron (07/08)	1	\$ -	\$ -	\$ 840,000	\$ -	\$ -
Airport Master Plan Update (08/09)	1	\$ -	\$ -	\$ -	\$ 420,000	\$ -
Airport Part 150 Noise Study Update (09/10)	1	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construct Maintenance Building (08/09)	1	\$ -	\$ -	\$ -	\$ 525,000	\$ -
Observation Area-Phase 2 (08/09)	1	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Extend Taxiway B3 (09/10)	1	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

TOTAL FUNDING USES	\$ 6,575,000	\$ 5,275,000	\$ 7,540,000	\$ 3,895,000	\$ 2,550,000
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UTILITIES SERVICES CAPITAL IMPROVEMENT PLAN

FUNDING SOURCES					
	2005/06	2006/07	2007/08	2008/09	2009/2010
Water & Sewer Fund 454	\$ 23,000,000	\$ 9,500,000	\$ 9,500,000	\$ 9,500,000	\$ 5,500,000
W&S Bond Fund 482	\$ 105,448,281	\$ 35,032,172	\$ 14,387,277	\$ 107,140,387	\$ 10,375,541
Regional Reserve & Replacement Fund 451	\$ 1,153,000	\$ -	\$ -	\$ -	\$ -
Regional Bond Fund 485	\$ 6,349,983	\$ -	\$ -	\$ -	\$ -
Future Financing	\$ 17,878,245	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING SOURCES	\$ 153,829,509	\$ 44,532,172	\$ 23,887,277	\$ 116,640,387	\$ 15,875,541

FUNDING USES					
Water & Sewer Master Plan CIP Misc. Projects	\$ 4,800,000	\$ 9,500,000	\$ 9,500,000	\$ 9,500,000	\$ 5,500,000
Water and Sewer New Water Billing Program	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -
Bond Projects	\$ -	\$ 35,032,172	\$ 14,387,277	\$ 107,140,387	\$ 10,375,541
Region - Other Projects	\$ 909,000	\$ -	\$ -	\$ -	\$ -
Construction - Peele Dixie - 2006 R & R	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Fiveash BODR Final Planning Phase - to reflect H&S terminology	\$ 264,232	\$ -	\$ -	\$ -	\$ -
Fiveash 2006 - Small R&R Projects	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Construction Peele-Dixie 13MGD MTP 12" Alternate Concentrate Disposal	\$ 641,890	\$ -	\$ -	\$ -	\$ -
Design - Fiveash WTP - Membrane Treatment Facility & Lime Sludge Disposal	\$ 6,453,000	\$ -	\$ -	\$ -	\$ -
Construction - Fiveash WTP - Filter Media Replacement 2006	\$ 180,000	\$ -	\$ -	\$ -	\$ -
Construction - Poinciana Park Water Storage & High Service Pump Station	\$ 3,987,813	\$ -	\$ -	\$ -	\$ -
Design - Riverland Isles(Lauderdale Isles) Water Main Improvements	\$ 120,000	\$ -	\$ -	\$ -	\$ -
Design - Knoll Ridge Water Main Replacement	\$ 98,400	\$ -	\$ -	\$ -	\$ -
Design - Poinciana Park Water Main Replacement	\$ 120,000	\$ -	\$ -	\$ -	\$ -
Design - North Andrews Ave Large Water Main Replacement	\$ 90,400	\$ -	\$ -	\$ -	\$ -
Design - SW 31st Ave Large WM	\$ 105,600	\$ -	\$ -	\$ -	\$ -
Construction - Riverside Park Large Water Main - Basin B	\$ 372,402	\$ -	\$ -	\$ -	\$ -
Construction - Riverside Park Large Water Main - Basin C	\$ 372,402	\$ -	\$ -	\$ -	\$ -
Construction - Northwest 19th Street Interconnect - Water Main	\$ 45,243	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 9 Water Main Improvements	\$ 151,411	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 7 Large Water Main Improvements	\$ 1,167,283	\$ -	\$ -	\$ -	\$ -
Construction - LWM East of I 95 to New River - Davie Pack A-3	\$ 335,279	\$ -	\$ -	\$ -	\$ -
Construction - Imperial P. Pkg 1 (NE 56 St, NE 15 Ave, NE 22 Ave, NE 22 Rd)	\$ 4,455,378	\$ -	\$ -	\$ -	\$ -
Construction - Oakland Park Blvd (beach segment) Water Main	\$ 2,126,800	\$ -	\$ -	\$ -	\$ -
Construction - Imperial Point Water Main Replacement	\$ 527,126	\$ -	\$ -	\$ -	\$ -
Construction - Coral Ridge CC North Small WM	\$ 398,000	\$ -	\$ -	\$ -	\$ -
Construction - Dorsey Riverbend Water Main Replacement	\$ 1,436,409	\$ -	\$ -	\$ -	\$ -
Construction - Water Main Replacement in Sewer Area 6 (River Oaks)	\$ 1,438,931	\$ -	\$ -	\$ -	\$ -
SWM SE 23rd Ave.	\$ 85,128	\$ -	\$ -	\$ -	\$ -
Construction - Small WM - Area 4 - Basin E	\$ 220,507	\$ -	\$ -	\$ -	\$ -
Construction - SWM - Area 5 - (Shady Banks) Basin A	\$ 152,340	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 2 West Water Mains	\$ 46,232	\$ -	\$ -	\$ -	\$ -
Construction - Sistrunk Blvd Water Main Improvements	\$ 1,838,562	\$ -	\$ -	\$ -	\$ -
Construction - Las Olas/Himm Canal WM liner	\$ 199,882	\$ -	\$ -	\$ -	\$ -
Const - SE 1st Ave, SW 7th Ave River Crossing & SW 7th St	\$ 1,401,900	\$ -	\$ -	\$ -	\$ -
Const - South Andrews WM Improvements	\$ 1,893,385	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 8 - WM Replacement (Edgewood)	\$ 759,058	\$ -	\$ -	\$ -	\$ -
Construction - Durrs/Home Beaut Park Water Main Replacement	\$ 1,225,363	\$ -	\$ -	\$ -	\$ -
Construction - Melrose Park Water Main Replacement	\$ 580,566	\$ -	\$ -	\$ -	\$ -
Construction - Sunrise Key and Sunrise Intracoastal Water Mains	\$ 1,811,118	\$ -	\$ -	\$ -	\$ -
Construction - Pack E - WM East of New River to US1. (Davie Blvd)	\$ 2,721,905	\$ -	\$ -	\$ -	\$ -
Construction - 48-inch PCCP Pipe Replacement	\$ 6,632,791	\$ -	\$ -	\$ -	\$ -
Construction - Eller Drive	\$ 324,041	\$ -	\$ -	\$ -	\$ -

UTILITIES SERVICES CAPITAL IMPROVEMENT PLAN

FUNDING USES - CONTINUED								
	2005/06	2006/07	2007/08	2008/09	2009/2010			
Construction - Dolphin Isles Water Main Replacement	\$ 776,410	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design - Sewer Area 16	\$ 443,437	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design - Sewer Area 19 - Riverland Annexed Area	\$ 688,609	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - SA 14 (Laud. Manors) - Ph 3 Basin A PS1	\$ 375,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - SA 14 (Laud. Manors) - Ph 3 Basin B PS2	\$ 375,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 5 (Shady Banks) Basin A	\$ 2,587,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Basin E SA 4 (River Run, Flamingo Park, Oak River)	\$ 3,102,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - PS 1 Basin A SA 4 (River Run, Flamingo Park, Oak River)	\$ 375,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - PS 2 Basin B SA 4 (River Run, Flamingo Park, Oak River)	\$ 323,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - PS 4 Basin D SA 4 (River Run, Flamingo Park, Oak River)	\$ 375,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - PS 5 Basin E SA 4 (River Run, Flamingo Park, Oak River)	\$ 375,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - PS 3 Basin B SA 4 (River Run, Flamingo Park, Oak River)	\$ 323,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 7 (Croissant Park)	\$ 4,424,506	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 8 (Edgewood)	\$ 15,346,291	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 1 (Riverside Park) Basin B	\$ 2,882,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 1 (Riverside Park) Basin C	\$ 2,541,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 1 (Riverside Park) Basin A PS 1	\$ 375,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 1 (Riverside Park) Basin C PS 3	\$ 369,556	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 6 (River Oaks)	\$ 4,146,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 9 (Poinciana Park)	\$ 2,799,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 2 - East of 27th Ave	\$ 8,727,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sewer Area 2 - West of 27th Ave	\$ 8,727,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - A20 project	\$ 1,678,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - B4 project	\$ 1,678,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - A29 project	\$ 1,678,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - SA 14 (Laud. Manors) - Phase 3 Basin A PS1	\$ 17,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - SA 14 (Laud. Manors) - Phase 3 Basin B PS2	\$ 17,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 5 (Shady Banks) Basin A	\$ 127,476	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC -Basin E SA 4 (River Run, Flamingo Park, Oak River)	\$ 113,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - PS 1 Basin A SA 4 (River Run, Flamingo Park, Oak River)	\$ 14,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - PS 2 Basin B SA 4 (River Run, Flamingo Park, Oak River)	\$ 6,535	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - PS 4 Basin D SA 4 (River Run, Flamingo Park, Oak River)	\$ 14,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - PS 5 Basin B SA 4 (River Run, Flamingo Park, Oak River)	\$ 14,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - PS 3 Basin B SA 4 (River Run, Flamingo Park, Oak River)	\$ 6,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 7 (Croissant Park)	\$ 210,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 8 (Edgewood)	\$ 734,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 1 (Riverside Park) Basin B	\$ 183,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 1 (Riverside Park) Basin C	\$ 167,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 1 (Riverside Park) Basin A - PS 1	\$ 17,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 1 (Riverside Park) Basin C PS 3	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 6 (River Oaks)	\$ 331,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 9 (Poinciana Park)	\$ 195,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 2 - East of 27th Ave	\$ 628,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sewer Area 2 - West of 27th Ave	\$ 628,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - A20 project	\$ 134,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - B4 project	\$ 134,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - A29 project	\$ 134,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Package C - Force Main full route to GTL	\$ 1,376,326	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Sunrise Key Force Main	\$ 48,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Vistamar St. Force Main	\$ 213,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Birch Rd. Force Main	\$ 2,450,699	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Package C - Force Main full route to GTL	\$ 330,122	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Sunrise Key Force Main	\$ 1,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Vistamar St.. Force Main	\$ 11,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDC - Birch Rd. Force Main	\$ 59,314	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - Pump Station D-40/41 (Vistamar St / Birch Rd)	\$ 1,100,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction - WWPS A1,A10,B1,B14,B15, B18,D37,D43,E3	\$ 2,850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

UTILITIES SERVICES CAPITAL IMPROVEMENT PLAN

FUNDING USES - CONTINUED					
	2005/06	2006/07	2007/08	2008/09	2009/2010
Construction - WWPS A12, A14, A40, B4, B9, B10, D33, D34, D35, and D36	\$ 4,040,000	\$ -	\$ -	\$ -	\$ -
SDC - Pump Station D-40/41 (Vistamar St / Birch Rd)	\$ 56,847	\$ -	\$ -	\$ -	\$ -
SDC - WWPS A1,A10,B1,B14,B15, B18,D37,D43,E3	\$ 245,777	\$ -	\$ -	\$ -	\$ -
Contracted Sewer System Rehabilitation - 2006	\$ 148,553	\$ -	\$ -	\$ -	\$ -
Construction - Repump Station (A, B and E)	\$ 5,082,842	\$ -	\$ -	\$ -	\$ -
Central Regional Wastewater System- R & R Projects:	\$ 98,000	\$ -	\$ -	\$ -	\$ -
2006 Regional (Large User) WW Metering Stations	\$ 18,000	\$ -	\$ -	\$ -	\$ -
Construction - WWTP Equip 2005-2007	\$ 5,950,751	\$ -	\$ -	\$ -	\$ -
GTL Annual CAR and R&R FY 2005-06	\$ 20,000	\$ -	\$ -	\$ -	\$ -
WWTP - Pump Replacement - FY2005-06	\$ 108,000	\$ -	\$ -	\$ -	\$ -
Program Management 2005-06	\$ 8,500,000	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING USES	\$ 153,829,509	\$ 44,532,172	\$ 23,887,277	\$ 116,640,387	\$ 15,875,541

DRAFT

STORMWATER CAPITAL IMPROVEMENT PLAN

District	2005/06	2006/07	2007/08	2008/09	2009/10
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FUNDING SOURCES

Transfers In:					
Stormwater Fund	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000

TOTAL FUNDING SOURCES	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000
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FUNDING USES

Galt Alley Drainage	\$ 170,000	\$ -	\$ -	\$ -	\$ -
Stormwater System Recapitalization	\$ 634,000	\$ 634,000	\$ 634,000	\$ 634,000	\$ 634,000
New Stormwater Management Facilities	\$ 536,000	\$ 706,000	\$ 706,000	\$ 706,000	\$ 706,000

TOTAL FUNDING USES	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000
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PARKING CAPITAL IMPROVEMENT PLAN

	2005/06	2006/07	2007/08	2008/09	2009/10
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FUNDING SOURCES

Parking Fund Operating Budget	\$ 917,862	\$ 1,000,000	\$ 700,000	\$ 700,000	\$ 700,000
Parking Fund-Retained Earnings	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Parking Fund-Loan	\$ -	\$ 580,000	\$ -	\$ -	\$ -
Arts & Science Garage Rehab					
Performing Arts Center	\$ 292,500	\$ -	\$ -	\$ -	\$ -
Downtown Development Authority	\$ 292,500	\$ -	\$ -	\$ -	\$ -

TOTAL FUNDING SOURCES	\$ 1,502,862	\$ 2,080,000	\$ 700,000	\$ 700,000	\$ 700,000
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FUNDING USES

Arts & Science Garage Stairwell Rehab	4	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Arts & Science Garage Rehab	4	\$ 550,000	\$ -	\$ -	\$ -	\$ -
City Park Garage Rehab	4	\$ 100,000	\$ 800,000	\$ -	\$ -	\$ -
South Beach -Convert to Metered Lot		\$ -	\$ 500,000	\$ -	\$ -	\$ -
Beach Transit System		\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
ADA Compliance-Rehab Projects	All	\$ 100,000	\$ 180,000	\$ -	\$ -	\$ -
Recapitalization of Parking Facilities		\$ 402,862	\$ 400,000	\$ 500,000	\$ 500,000	\$ 500,000

TOTAL FUNDING USES		\$ 1,502,862	\$ 2,080,000	\$ 700,000	\$ 700,000	\$ 700,000
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Sanitation Capital Improvement Fund

	2005/06	2006/07	2007/08	2008/09	2009/10
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FUNDING SOURCES

Transfers In:					
Sanitation Fund	\$ 65,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Sanitation Retained Earnings	\$ 713,000	\$ -	\$ -	\$ -	\$ -

TOTAL FUNDING SOURCES	\$ 778,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
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FUNDING USES

Sanitation Facilities Recap	All	\$ 65,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Lincoln Park - New Park	3	\$ 713,000	\$ -	\$ -	\$ -	\$ -

TOTAL FUNDING USES		\$ 778,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
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CAPITAL IMPROVEMENT PLAN 2005/2006 – 2009/2010

Venice of America

Five-Year Capital Improvement Summary

<u>Source/Uses</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
General & Misc. Grants	\$ 25,633,071	86,194,132	66,566,862	41,510,784	15,409,859
Gas Tax	1,770,000	1,170,000	1,170,000	1,170,000	1,170,000
Airport	6,575,000	5,275,000	7,540,000	3,895,000	2,550,000
Utilities	153,829,509	44,532,172	23,887,277	116,640,387	15,875,541
Stormwater	1,340,000	1,340,000	1,340,000	1,340,000	1,340,000
Parking	1,502,862	2,080,000	700,000	700,000	700,000
Sanitation	778,000	50,000	50,000	50,000	50,000
Total Funding	\$ <u>191,428,442</u>	<u>140,641,304</u>	<u>101,254,139</u>	<u>165,306,171</u>	<u>37,095,400</u>



Venice of America

GENERAL INFORMATION

INTRODUCTION

The City of Fort Lauderdale is situated on the southeast coast of Florida, centrally located between Miami and Palm Beach. Encompassing more than 35.5 square miles with a population of close to 170,000, Fort Lauderdale is the largest of Broward County's 31 municipalities. Embraced by the Atlantic Ocean, New River and a myriad of scenic inland waterways, Fort Lauderdale truly lives up to its designation as the *Venice of America*.

An advantageous economic climate coupled with an exceptional quality of life is helping the City of Fort Lauderdale establish itself as a world-class center for international commerce and one of the most desirable locations for new, expanding or relocating businesses. Once known strictly as a tourism-based economy, Fort Lauderdale now supports a diverse range of industries including marine, manufacturing, finance, healthcare, insurance, real estate, high technology, avionics/aerospace, film and television production.

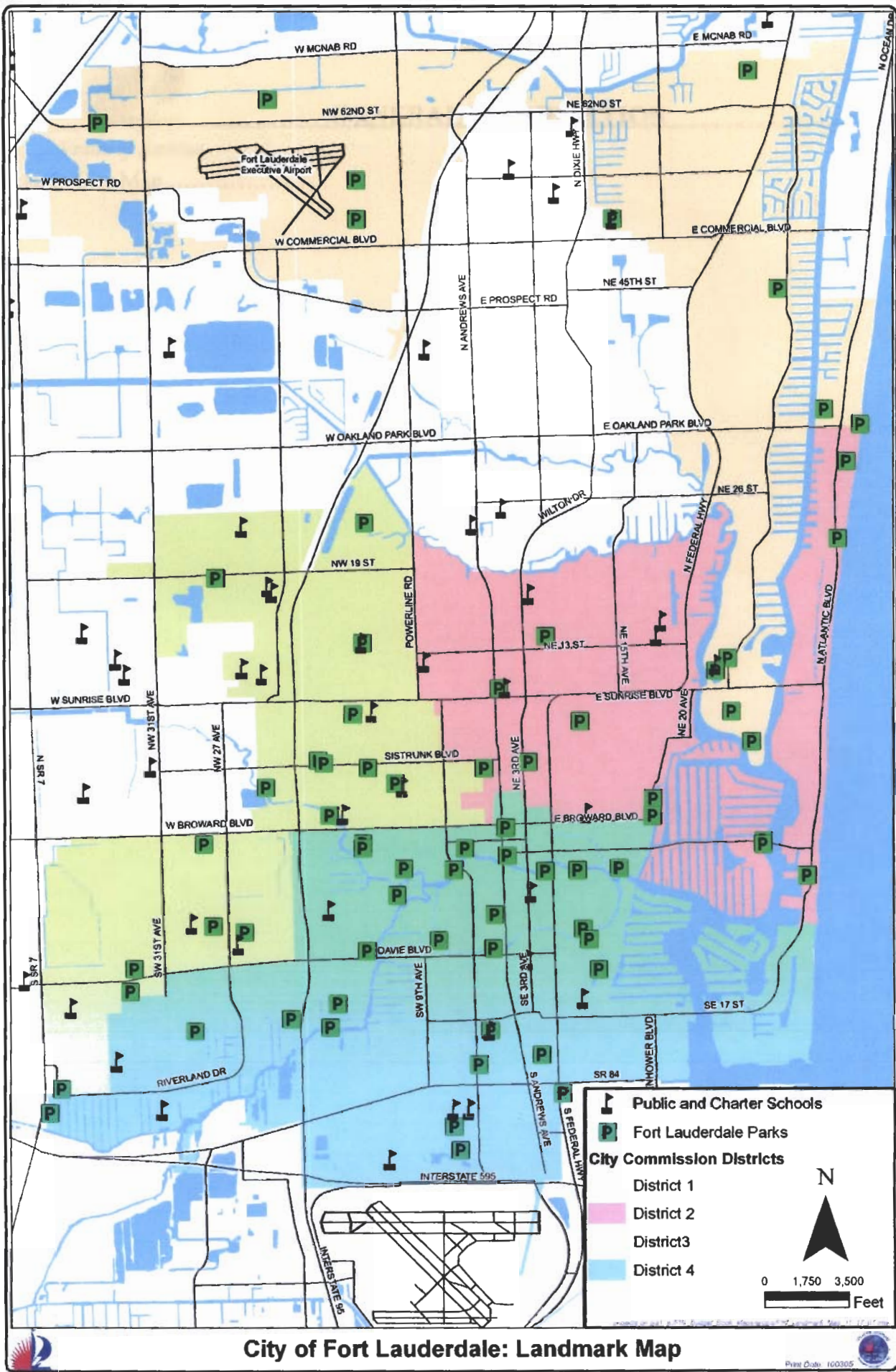
While tourism remains the area's leading economic engine, the marine industry in Greater Fort Lauderdale and Broward County now accounts for more than 110,000 jobs and close to \$10 billion in total economic impact. Fort Lauderdale has emerged as one of the fastest growing markets for global trade, with more than 40% of local businesses engaged in or supporting international commerce. In addition, the City remains at the forefront of South Florida's emerging *InternetCoast*, a region that is home to more than 6,000 high technology firms.

Fort Lauderdale's growing list of nationally recognized corporations that have established business operations, corporate or Latin American headquarters in the City includes: AT&T, AutoNation, BankAtlantic, Citicorp, Citrix Systems, Galaxy Latin America, Hewlett-Packard, Kaplan University, Microsoft Latin America, Motorola Latin America, Republic Industries, South African Airways, Spherion Corporation, SportsLine.com and Voicestream Wireless.

Expanding global business opportunities, access to U.S. and international markets, a pro business government, low labor rates, a well-educated and diverse work force, a variety of housing options, and an array of business assistance and incentive programs, make Fort Lauderdale an unbeatable location where both large and small businesses can prosper. These assets led *Inc. Magazine* to recently name Fort Lauderdale as the #7 City in America for doing business.

Fort Lauderdale also offers an outstanding quality of life, highlighted by a semi-tropical climate, rich natural beauty and array of cultural, entertainment and educational amenities. World famous Fort Lauderdale Beach offers premier opportunities for recreation, relaxation and enjoyment. The picturesque Riverwalk serves as the cornerstone of the City's arts, science, cultural and historic district and features the Broward Center for the Performing Arts, Museum of Discovery and Science, Museum of Art and Old Fort Lauderdale Village and Museum. Las Olas Boulevard has gained international acclaim as Fort Lauderdale's centerpiece of fashion, fine dining and entertainment. In addition, the City's downtown area is home to Broward Community College, Florida Atlantic University, Florida International University, the award-winning Broward County Main Library, federal, county and school district offices.

The cooperative efforts of residents, businesses and local government have helped Fort Lauderdale develop into a City that offers the best of both worlds – an attractive business environment and an outstanding quality of life. Fort Lauderdale looks forward to continuing to build upon its success to meet the challenges of the 21st Century and beyond.





Venice of America

GENERAL INFORMATION

FORT LAUDERDALE STATISTICS AND DEMOGRAPHIC DATA

Date of Incorporation:	March 27, 1911	
Date of Charter Adoption:	1957 and 1984 (Amended)	
Form of City Government:	Commission - Manager	
Location:	Fort Lauderdale is located in the east-central portion of Broward County, Florida approximately 23 miles north of Miami and 42 miles south of Palm Beach. The City shares boundaries with nine other municipalities, as well as unincorporated areas of the County. Encompassing more than 35.5 square miles with a population about 170,000, Fort Lauderdale is the seventh largest city in Florida and the largest of Broward County's 31 municipalities.	
Recreation Facilities:	Acres of Public Parks	1,007
	Parks/Facilities	95
	Playgrounds	38
	Pavilions	36
	Picnic Areas	37
	Waterfront Parks	27
	Municipal Swimming Pools	15
	Boats Slips, Moorings	200
	Miles of Public Beach	5.3
	Miles of Navigable Waterways	85
	Seating Capacity: War Memorial Auditorium	2,110
	Baseball Stadium	8,340
	Lockhart Stadium	19,500
	International Swimming Hall of Fame	2,330
	Basketball Courts	53
	Handball and Racquetball Courts	19
	Shuffleboard Courts	10
	Tennis Courts	56
	Volleyball Courts	40
	Soccer/Football Fields	20
	Baseball/Softball Fields	40
	Open Play Areas	29
	Recreation Centers	17
	Gymnasiums	3
	Bike Trails	3
	Jogging Trails	10
	Nature Trails	2



Venice of America

GENERAL INFORMATION

Infrastructure:	Executive Airport	1
	Helistop	1
	City Buildings	112
	Miles of Sidewalks	312
	Miles of Streets	497
	Miles of Sanitary Sewers	356.83
	Miles of Storm Drainage	215.75
	Miles of Water Mains	750.66
	City Bridges	51
	Storm & Wastewater Pumping Stations	150
	Fire Stations	12
	Fire Hydrants	5,107
	City Maintained Parking Spaces	9,214
	City Parking Garages	4
	Cemeteries	4
Socioeconomic Data:	Average Household Size	2.78
	Average Household Income	\$37,887
	Medium Family Income	\$46,175



Venice of America

GENERAL INFORMATION

OTHER GENERAL INFORMATION

Selected Population and Housing Characteristics

Total Population (2005) 170,212

Sex

- Male 87,091
- Female 79,836

Age

- Under 5 years old 8,962
- 5 to 9 years 9,585
- 10 to 14 years 9,389
- 15 to 19 years 9,363
- 20 to 24 years 9,159
- 25 to 34 years 24,863
- 35 to 44 years 29,514
- 45 to 54 years 24,975
- 55 to 59 years 9,301
- 60 to 64 years 7,128
- 65 to 74 years 12,672
- 75 to 84 years 8,740
- 85 years and over 3,276

Median Age 37.6

Under 18 Years Old % of Total

Population 33,522 (20%)

18+ Years Old % of Total

Population 133,405 (80%)

65 Years and Over % of Total

Population 24,688 (14.8%)

Race and Origins

- White 104,726 (62.7%)
- Black 50,719 (30.4%)
- American Indian and Alaska Native 369 (.22%)
- Asian ,725 (1.0%)
- Native Hawaiian and other Pacific Islander 84 (.05%)
- Some Other Race 3,029 (1.8%)
- Two or More Races 6,275 (3.8%)
- Hispanic or Latino 15,907 (9.5%)
(of any race)

Household by Type

Total Households	73,247
Family Households	36,603 (50%)
Married-Couple Family	24,581
Female householder (no husband present)	8,630
Non-Family Households	36,644 (50%)
Population in Households	161,355
Average Household Size	2.78
Average Family Size	3.24

Group Quarters

People Living in Group Facilities	5,572
• Institutionalized Population	3,979
• Non-Institutionalized Population	1,593

Race and Origins of Household

Total Occupied Housing Units	73,247
• White	54,273 (74.1%)
• Black	15,160 (20.7%)
• American Indian and Alaska Native	156 (0.2%)
• Asian	686 (0.9%)
• Other Races/Origins	2,830 (3.9%)
• Hispanic or Latino (of any race)	5,544 (7.6%)

Source: 2000 U.S. Census
Population: Florida Department of Revenue as
certified by the Executive Office of the Governor.



Venice of America

GENERAL INFORMATION

A Desirable City for Successful Businesses

MAJOR CORPORATIONS AND EMPLOYERS:

- AOL (Latin America)
- AT&T
- AutoNation
- BankAtlantic
- Bank of America
- BellSouth
- Broward County School Board
- Broward County Government
- Broward General Medical Center
- Citrix Systems
- Ed Morse Automotive Group
- Hewlett-Packard
- Holy Cross Hospital
- Microsoft (Latin America)
- Motorola (Latin America)
- North Broward Hospital District
- Republic Industries
- South African Airways
- SportsLine.com
- Sun-Sentinel
- Spherion Corporation
- Voicestream Wireless

Multi-Modal Transportation Hub

ACCESSIBLE LOCATION ADVANTAGES:

- Downtown Fort Lauderdale is located within three miles of Port Everglades, Fort Lauderdale/Hollywood International Airport, I-95, I-595, the Amtrak Railway and Tri-Rail commuter train
- Fort Lauderdale is located less than an hour from Miami and Palm Beach International Airports, and offers easy access to national and international markets including Africa, Latin America, the Caribbean, Canada, Europe and the Pacific Rim

AIR TRANSPORTATION:

- Fort Lauderdale/Hollywood International Airport
 - Ranks as one of the fastest-growing airports in United States
 - Fort Lauderdale/Hollywood International Airport served 17.9 million passengers in 2003 and is expected to serve more than 32 million by the year 2020
 - The airport averages 662 flights per day serving 56,000 passengers
- Fort Lauderdale Executive Airport
 - Ranks as the fifth busiest general aviation airport in the United States handling close to 250,000 operations annually.
 - Generates more than \$5 million in annual revenue and \$300 million in total economic impact
 - Home to six full-service, fixed base operators (FBOs) providing fuel, maintenance and avionics services to more than 700 aircraft
 - Offers a 200-acre Industrial Airpark with more than 1.5 million square feet of prime office, warehouse and manufacturing space
 - Hub site for the City of Fort Lauderdale Foreign-Trade Zone #241, which offers numerous economic incentives, duty free and duty deferred benefits



GENERAL INFORMATION

Venice of America

- The Downtown Fort Lauderdale John Fuhrer Heliport provides corporate executives with convenient access to the City's Central Business District
- The Heliport is one of only two public-use facilities located in Florida and the only public-use Heliport in Florida located in a Central Business District

LAND TRANSPORTATION:

- Major Roadways: I-95, I-595, I-75 and Florida Turnpike
- Railway System
 - Freight carriers: Florida East Coast (FEC) Railroad and CXS Transportation
 - Passenger carriers: Amtrak and Tri-Rail (local commuter service)

SEA: PORT EVERGLADES

- One of the world's busiest cruise ports serving more than 4 million passengers per year
- 11 modern cruise terminals, two parking garages, 49 cruise ships and 2,597 cruise ship calls from 19 different cruise lines annually
- Deepest commercial port in the United States south of Norfolk, Virginia
- Generates more than \$10.2 billion in international trade annually
- Generates more than 24 million tons of cargo per year
- Home to Florida's first Foreign-Trade Zone, which generates \$386 million in merchandise movement and offers 388,600 square feet of warehousing space
- 12th busiest container port and second largest non-refinery petroleum storage and distribution facility
- More than 5,850 ship calls a year including cruise, cargo, petroleum and Navy vessels

Alluring Attractions

BUSINESS ADVANTAGES:

- Stable, pro-business local government, strong base of existing businesses, diverse, well-educated labor force and excellent quality of life
- Numerous tax advantages -- no state or local personal income tax, no county or city sales tax, no state ad valorem, franchise or inventory tax, no gift tax
- An array of available business assistance and incentive programs for expansion, relocation and retention
- Advanced global communications network featuring 700 miles of fiber optic cables and a state-of-the-art switching station in downtown Fort Lauderdale
- Fort Lauderdale continues to be the leader of South Florida's *InternetCoast*, a region that is now home to more than 6,000 high technology firms
- Close to 40% of local businesses are engaged in or supporting international business or trade, making Fort Lauderdale one of the fastest growing markets for international business and trade with countries including the Caribbean, South America, Europe, Central and Latin America.



GENERAL INFORMATION

Venice of America

- In 2004, *Inc. Magazine* named Fort Lauderdale the #7 City in America for doing business based on: affordable cost of living, relatively low business start-up costs, reasonable housing options, a business friendly government, growth in the business and professional service industries, and a well-educated workforce.
- Downtown Fort Lauderdale is home to city and county government centers, federal and county courthouses, school district offices, a state regional complex, and legal and professional offices
- The Marine Industry in Greater Fort Lauderdale and Broward County accounts for 109,000 jobs, representing \$3 billion in earnings and \$8.8 billion in total economic impact

AREA PROFILE:

- Average annual temperature of 77 degrees
- More than 3,000 hours of annual sunshine
- Designated as the “Yachting Capital of the World” due to Fort Lauderdale’s myriad of navigable waterways
- Seventh most populous City in Florida
- Median Age: 37.6
- Transportation by water taxi, trolley, bus, taxicab, and Tri-Rail commuter service

DOWNTOWN ATTRACTIONS:

- Museum of Discovery and Science
 - The only interactive science museum in Florida
 - 85,000 square-feet of exhibit space
 - Five-story Blockbuster IMAX Theater -- the only one of its kind in Florida
 - \$30.6 million facility
- Broward Center for the Performing Arts
 - Two acoustically perfect theaters
 - \$55 million project
- Museum of Art
 - Permanent home of a \$6 million collection including CoBrA, Pre-Columbian and West African art, as well as 20th Century paintings
- Riverwalk
 - A 1.5-mile linear park along downtown’s New River with brick walkways, lush tropical greenery and pedestrian amenities
 - Attracts more than 1.5 million visitors each year
 - Home to guided waterway tour boats and water taxis



GENERAL INFORMATION

Venice of America

SPORTS:

- Florida Marlins Baseball Club (MLB)
- Florida Panthers Hockey Club (NHL)
- Miami Dolphins, Ltd. (NFL)
- Miami Heat (NBA)
- NFL Alumni
- Fort Lauderdale Aquatics Complex
- International Swimming Hall of Fame
- Whitbread Round the World Yacht Race - North American stopover (1990, 1994, 1998)
- Spring training home of Major League Baseball's Baltimore Orioles

TOURISM:

- Greater Fort Lauderdale's leading industry
- Hosted 8.5 million visitors in 2003 who spent more than \$7.2 billion
- Hotel occupancy averaged 67.8% in 2003; up 4.1% from 2002
- Attracted nearly 1.8 million international visitors, including 541,000 from Canada, 416,250 from Latin America, 299,890 from Europe, 180,350 from Scandinavia and 181,125 from the United Kingdom

Higher Education

COLLEGES/UNIVERSITIES:

- City College of Fort Lauderdale
- Florida Atlantic University
- Florida International University
- Nova Southeastern University
- University of Phoenix

COMMUNITY COLLEGES:

- Broward Community College

VOCATIONAL/TECHNICAL:

- The Art Institute of Fort Lauderdale
- Atlantic, McFatter and Sheridan Technical Centers
- Florida Language Center
- Florida Ocean Sciences Institute
- Keiser College



GENERAL INFORMATION

Venice of America

Professional Health Care

PUBLIC HOSPITAL AUTHORITY:

- North Broward Hospital District

ACUTE CARE HOSPITALS:

- Broward General Medical Center
- Holy Cross Hospital
- Imperial Point Medical Center
- North Ridge Medical Center

Labor and Industry

FORT LAUDERDALE METROPOLITAN STATISTICAL AREA:

- | | |
|------------------------------------|---------|
| • Labor Force (October 2004) | 905,006 |
| • Employed (October 2004) | 865,732 |
| • Unemployed (October 2004) | 39,274 |
| • Unemployment Rate (October 2004) | 4.3% |

Greater Fort Lauderdale's Major Industries (MSA)

<u>Industry</u>	<u>Number of Employees</u>
Goods - Producing	6,976
Construction	4,982
Manufacturing	1,840
Natural Resources and Mining	154
Service – Providing	51,824
Trade, Transportation, Utilities	13,494
Information	1,148
Financial Activities	6,904
Professional and Business	14,145
Education and Health Services	5,550
Leisure and Hospitality	4,533
Public Administration	217
Other Services	5,199
Other / Unclassified	634
Total All Industries	58,800

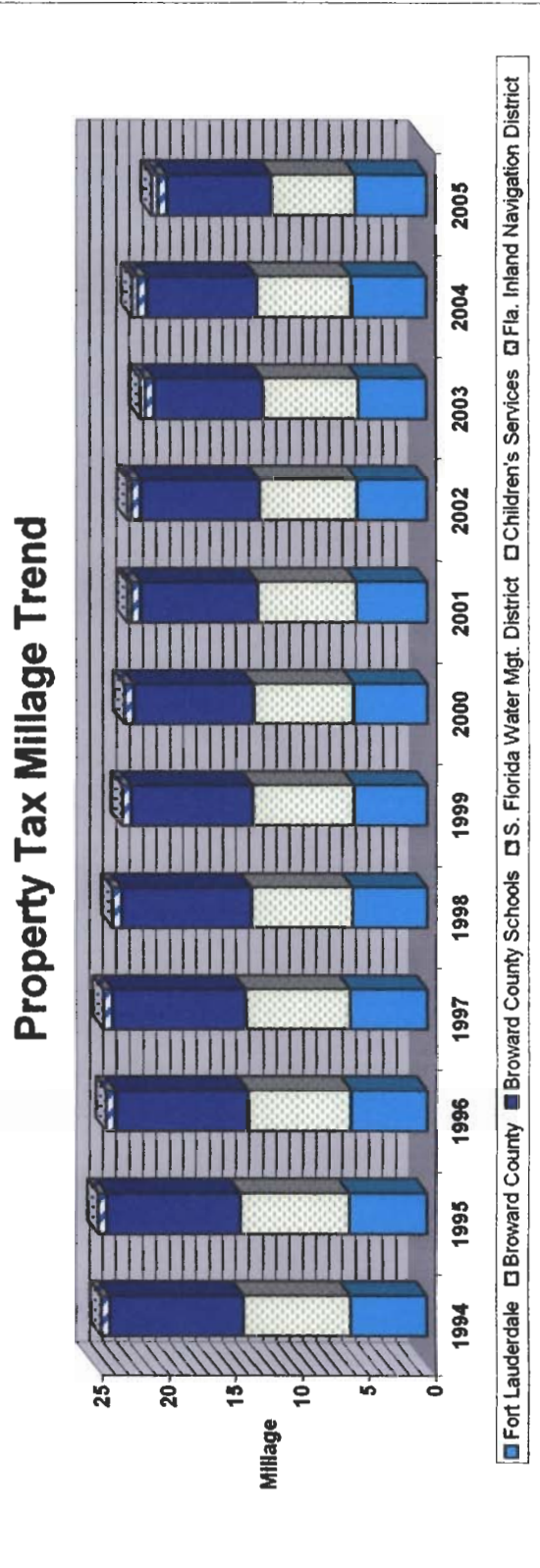
Property Tax Millage*

All Overlapping Governments
Ten Fiscal Years

Tax Roll	Fort Lauderdale			Broward County			S. Florida			Fla. Inland			Special Districts**			Sunrise Key	
	Operating	Debt Service	Total City	Broward County	Broward County Schools	Water Mgt. District	Children's Services	Navigation District	Citywide	Operating	Debt Service	Hospital District	Inlet	Hillsboro	Neigh. Dist.	Key	
1994	5.2485	0.5375	5.7860	8.0343	10.0259	0.5970	-	0.0490	24.4922	0.6262	1.3708	2.4459	0.1163	1.0000			
1995	5.3907	0.5162	5.9069	8.1165	10.0366	0.6470	-	0.0400	24.7470	0.6464	1.3823	2.4327	0.1142	1.0000			
1996	5.2570	0.4803	5.7373	7.7524	9.9420	0.6720	-	0.0380	24.1417	0.6345	1.3688	2.4200	0.1112	1.0000			
1997	5.0633	0.7576	5.8209	7.8380	9.9745	0.6970	-	0.0500	24.3604	0.6007	0.9878	2.4087	0.1071	1.0000			
1998	5.0062	0.6671	5.6733	7.5710	9.7256	0.6970	-	0.0470	23.7139	0.8007	0.9878	2.5000	0.1071	1.0000			
1999	4.9574	0.6090	5.5664	7.5710	9.1283	0.6970	-	0.0440	23.0067	0.7438	0.9878	2.4895	0.0955	1.5000			
2000	5.0415	0.5249	5.5664	7.5250	8.9553	0.6970	-	0.0410	22.7847	0.7072	0.9878	2.4803	0.1036	1.0000			
2001	4.8762	0.4968	5.3730	7.4005	8.7541	0.6970	0.3055	0.0385	22.5696	0.6444	0.6000	2.4803	0.0951	1.5000			
2002	4.8472	0.4213	5.2685	7.3650	8.8825	0.6970	0.3316	0.0385	22.5831	0.6444	0.6000	2.4803	0.1170	1.5000			
2003	4.8288	0.3682	5.1970	7.1890	8.1240	0.6970	0.3920	0.0385	21.6365	0.6279	0.6000	2.5000	0.2490	0.7500			
2004	5.4066	0.3632	5.7698	7.0230	8.2695	0.6970	0.4231	0.0385	22.2209	0.6279	0.6000	2.4803	0.1845	1.0000			
2005	5.0924	0.3389	5.4313	6.2942	7.8410	0.6970	0.4231	0.0385	20.7251	0.6750	0.4200	2.1746	0.1845	1.0000			

*State law requires all counties to assess at 100% valuation, and limits millage for operating purposes to ten mills except for school districts.

**Special Districts are taxing entities that levy taxes on limited areas within the City of Fort Lauderdale limits.



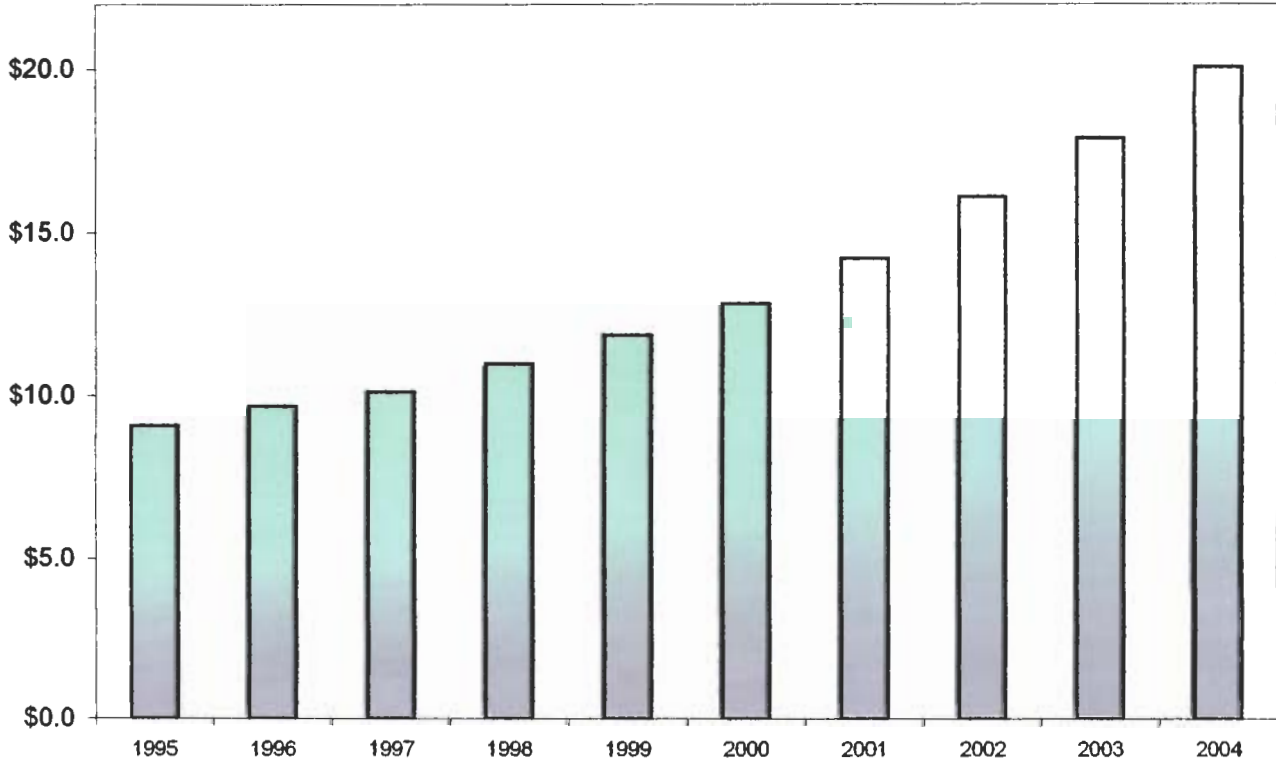
ASSESSED VALUE OF TAXABLE PROPERTY LAST TEN YEARS

Fiscal Year Ended	New Construction:	Taxable Assessed Value *
9/30/1995	\$64,842,220	\$9,071,329,499
9/30/1996	103,045,126	9,389,463,967
9/30/1997	70,258,720	9,658,615,113
9/30/1998	120,482,510	10,080,424,140
9/30/1999	219,590,660	10,951,201,458
9/30/2000	265,578,990	11,838,461,841
9/30/2001	273,062,160	12,820,663,732
9/30/2002	291,852,170	14,203,084,286
9/30/2003	643,580,610	16,106,401,186
9/30/2004	** 325,778,310	17,876,680,940
9/30/2005	** 357,304,900	20,062,609,755

* Value based upon prior year final value from form DR-420 except for most recent year.

** New construction amount includes property value for annexed areas also.

Assessed Value of Taxable Property Trend
(in billions of \$)





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GENERAL INFORMATION

**BUDGET SUMMARY
CITY OF FORT LAUDERDALE
FISCAL YEAR 2005-2006**

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CITY OF FORT LAUDERDALE ARE 9.6% MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES.

	General Fund	Special Revenue Funds	Debt Service Funds	Enterprise Funds	Total All Funds
CASH BALANCE BROUGHT FORWARD					44,689,305
ESTIMATED REVENUES:					
Taxes:					
Millage Per \$1,000					
Ad Valorem Taxes-Operating	114,988,789	-	-	-	114,988,789
Ad Valorem Taxes-1987/92/98 Bonds	3,757,791	-	-	-	3,757,791
Ad Valorem Taxes-1997 Bonds	2,667,369	-	-	-	2,667,369
Ad Valorem Taxes-2005 Bonds	1,208,033	-	-	-	1,208,033
Ad Valorem Taxes-Sunrise Key	71,166	-	-	-	71,166
Franchise Fees	14,070,000	-	-	-	14,070,000
Utility Services Taxes	31,818,205	-	-	-	31,818,205
Licenses and Permits	11,038,100	-	-	-	11,038,100
Intergovernmental	16,575,000	4,934,684	-	-	21,509,684
Charges for Services	16,824,522	-	-	104,738,362	121,563,884
Fines and Forfeits	2,060,000	-	-	2,708,000	4,768,000
Miscellaneous	35,806,008	216,651	17,500	8,949,827	44,990,186
Other Financing Sources	150,000	3,277,910	14,254,400	-	17,682,310
TOTAL REVENUES AND OTHER FINANCING SOURCES	250,993,817	3,500,611	14,271,900	116,397,189	390,163,517
Fund Balances/Reserves	17,617,636	-	-	-	17,617,636
TOTAL ESTIMATED REVENUES AND BALANCES	\$ 268,611,453	8,672,700	14,963,829	160,142,476	452,390,458
EXPENDITURES/EXPENSES					
General Government Services	44,452,360	121,000	14,197,586	-	58,770,946
Public Safety	145,386,016	-	-	1,403,492	146,789,508
Physical Environment	6,997,955	-	-	76,646,196	83,644,151
Transportation	3,645,989	-	-	15,061,485	18,707,474
Economic Environment	738,572	1,969,885	-	-	2,708,457
Culture and Recreation	30,765,223	-	-	-	30,765,223
Other Financing Uses	19,007,698	6,508,303	-	29,861,068	55,377,069
Other Non-Operating Expenditures	-	-	-	7,290,788	7,290,788
TOTAL EXPENDITURES/EXPENSES AND OTHER FINANCING USES	250,993,817	8,619,188	14,197,586	130,173,049	403,983,640
Fund Balances/Reserves	17,617,636	53,512	765,243	29,969,427	48,405,818
TOTAL APPROPRIATED EXPENDITURES/EXPENSES AND RESERVES	\$ 268,611,453	8,672,700	14,963,829	160,142,476	452,390,458

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

0201683

NOTICE OF PROPOSED TAX INCREASE

The City of Fort Lauderdale has tentatively adopted a measure to increase its property tax levy.

Last year's property tax levy:

A. Initially proposed tax levy.....\$109,227,678

B. Less tax reductions due to Value Adjustment Board and other assessment changes.....\$ 696,084

C. Actual property tax levy.....\$108,531,594

This year's proposed tax levy:.....\$121,113,467

All concerned citizens are invited to attend a public hearing on the tax increase to be held on

**Tuesday, September 20, 2005
6:00 P.M.**

at

**100 North Andrews Avenue
Commission Chambers
Fort Lauderdale, Florida 33301**

A FINAL DECISION on the proposed tax increase and the budget will be made at this hearing.

CERTIFICATION

I certify this to be a true and correct copy of the record of the City of Fort Lauderdale, Florida.

WITNESSETH my hand and official seal of the City of Fort Lauderdale, Florida, this the 30 day of SEPT, 2005
Jordan Joseph City Clerk

ORDINANCE NO. C-05-24

AN ORDINANCE ADOPTING THE FINAL BUDGET OF THE CITY OF FORT LAUDERDALE, FLORIDA FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2005, AND ENDING SEPTEMBER 30, 2006.

WHEREAS, pursuant to applicable provisions of law, the City Commission of the City of Fort Lauderdale on September 7, 2005 approved Resolution No. 05-141 adopting a tentative millage rate and approved Resolution No. 05-142 adopting a tentative budget for the City of Fort Lauderdale for the fiscal period beginning October 1, 2005 and ending September 30, 2006, and determined the amount of available funds on hand, the estimated revenues, and appropriated amounts for the support of the various operations of the City for such fiscal period; and

WHEREAS, a "Notice of Proposed Millage Rate and Tentative Budget Hearings" advising the public that a public hearing on the proposed millage rate and tentative budget would be held on September 7, 2005 at 6:00 P.M. in the City Commission Room at City Hall, 100 North Andrews Avenue, Fort Lauderdale, Florida have been published according to law; and

WHEREAS, said public hearing has been held as stated above and comments from the public concerning said tentative millage rate and tentative budget have been heard and considered; and

WHEREAS, notice of adoption of a final millage rate and final budget was published according to law, together with a notice fixing the time for hearing of objections to such final millage rate and final budget as September 20, 2005 at 6:00 p.m. in the City Commission Room, City Hall, 100 North Andrews Avenue, Fort Lauderdale, Florida; and

WHEREAS, a special meeting of the City Commission of the City of Fort Lauderdale was called and held on September 19, 2005 and due to an approaching hurricane and the uncertainty of its direction and effect on the area, the City Commission opened the public hearing and recessed it to continue on September 28, 2005; and

WHEREAS a notice of continuation of public hearing to the September 28, 2005 date was published in a newspaper of general circulation on September 25, 2005; and

WHEREAS, the public hearing aforementioned was conducted on September 28, 2005; and

WHEREAS, said public hearing has been held as stated above and comments from the public concerning said final millage rate and final budget have been heard and considered;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF FORT LAUDERDALE, FLORIDA:


SECTION 1. That the tentative budget, determined and adopted by the City Commission, titled "City of Fort Lauderdale Adopted All Funds Operating Budget Fiscal Year 2005/2006", as such budget may be amended at the final budget public hearing, is hereby adopted and approved as the budget of the City of Fort Lauderdale for the fiscal period beginning October 1, 2005 and ending September 30, 2006.

SECTION 2. That any unappropriated free balance remaining at the end of the fiscal year 2004-2005 shall be appropriated to a contingency reserve for fiscal year 2005-2006.

SECTION 3. That during the course of the 2005-2006 fiscal year the City Commission may transfer budgeted amounts from one department, fund or project to another department, fund or project in accordance with Section 9.04 of the City Charter.


PASSED FIRST READING this the 7th day of September, 2005.

PASSED SECOND READING this the 28th day of September, 2005.



Mayor
JIM NAUGLE

ATTEST:



City Clerk
JONDA K. JOSEPH



GENERAL INFORMATION

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Accrual Basis	The basis of accounting under which transactions are recognized when they occur, regardless of when related cash is actually received or spent.
Ad Valorem Taxes	Property taxes calculated as a percentage of the value of real or personal property. The percentage is expressed in mills (thousandths of dollars).
Appropriation	The City Commission's legal authorization for the City to make expenditures and incur obligations.
Assessed Value	The County Property Appraiser's estimation of the Fair Market Value of real estate or other property. This valuation is used to determine taxes levied upon the property.
Budget	A statement of the City's financial position for a specific period of time (fiscal year) based on estimates of expenditures during the period and proposals for financing them. Also, the amount of money available, required, or assigned for a particular purpose.
Budget Advisory Board	A ten-member board appointed by the City Commission to provide recommendations about the City's operating budget.
Capital Outlay	Outlays for the acquisition of or addition to fixed assets which are durable in nature and cost at least \$1,000. Such outlays are charged as expenditures through an individual department's operating budget and do not include those provided for in the Capital Improvement Plan (see capital projects).
Capital Projects	Any program, project, or purchase with a useful life span of ten years and a cost of at least \$5,000; or major maintenance and repair items with a useful life span of five years.
Carryforward	Fund balances that are "carried forward" into the next fiscal year.
CDBG	Acronym for "Community Development Block Grant".
CFS	Acronym for "Calls For Service" in the Police Department.
Comprehensive Plan	A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.
Contingency	A budgetary reserve set aside for emergency or unanticipated expenditures. The City Commission must approve all contingency expenditures.
CPG	Acronym for the "City Park Garage" parking facility.
CRA	Acronym for "Community Redevelopment Agency", a special taxing district. The City has designated two areas: Central Beach and Northwest Progresso Flagler Heights as CRA districts.
DDA	Acronym for "Downtown Development Authority", an independent special district.
Debt Proceeds	Revenue derived from the sale of bonds.
Debt Service Funds	Funds created to pay for the principal and interest of all bonds and other debt instruments according to a predetermined schedule.



GENERAL INFORMATION

Development Review Committee (DRC)	The DRC is comprised of representatives from the Planning & Economic Development, Fire-Rescue, Police, and Public Services departments. It facilitates the review of plans for private development to ensure quality design and compatibility with existing residential and commercial development.
Direct Debt	Debt which the City has incurred in its own name or assumed through the annexation of territory or consolidation with another governmental unit.
Encumbrances	Commitments of funds for contracts and services to be performed. When encumbrances are recorded, available appropriations are correspondingly reduced.
Enterprise Funds	Funds established to account for operations which are financed and operated in a manner similar to private enterprises. The intent is that the expense of providing goods or services to the public on a continuing basis (including depreciation) be financed or recovered primarily through user fees.
EPA	Acronym for “Environmental Protection Agency”.
Estimated Revenues	Projections of funds to be received during the fiscal year.
Expenditures	Cost of goods delivered or services provided, including operating expenses, capital outlays, and debt service.
FDLE	Acronym for “Florida Department of Law Enforcement”.
Fiscal Year	The 12-month period to which the annual budget applies. The City’s fiscal year begins on October 1 and ends September 30.
FPL	Acronym for “Florida Power and Light”, a private electrical utility company that provides significant franchise fees and utility tax revenue to the City.
Franchise Fees	Fees levied by the City in return for granting a privilege which permits the continual use of public property such as city streets, and usually involves the elements of monopoly and regulation.
FTE	Acronym for “Full Time Equivalent” which refers to the number of full time employees plus all part time and seasonal employees pro-rated to full time increments.
Foreign Trade Zone	A Foreign-Trade Zone (FTZ) is an area that, for U.S. Customs purposes, is considered to be in international commerce. Any foreign or domestic material can be moved into an FTZ without being subject to U.S. Customs duties. An FTZ is operated as a public venture sponsored by a local municipality or authority.
Fund	A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources along with all related liabilities and residual equities or balances and related changes. These accounts are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.
Fund Balance	Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.



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GENERAL INFORMATION

General Fund	The fund used to account for all financial resources except those required to be accounted for in another fund.
GAAP	Acronym for “Generally Accepted Accounting Principles”.
GASB	Acronym for “Governmental Accounting Standards Board”.
GFOA	Acronym for “Government Finance Officers Association”.
GIS	Acronym for “Geographic Information System”.
GOB	Acronym for “General Obligation Bond”.
HOPWA	Acronym for “Housing Opportunities For Persons With Aids”.
Intergovernmental Revenues	Funds received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes (PILOT).
Internal Service Funds	Funds established for the financing of goods or services provided by one department to other departments within the City on a cost-reimbursement basis. Examples are the Vehicle Rental, Central Service, and City Insurance funds.
Millage Rate	One mill equals \$1.00 of tax for each \$1,000 of property value. The millage rate is the total number of mills of tax assessed against this value.
Modified Accrual Basis	The basis of accounting under which transactions are recognized when they become both measurable (i.e., an amount can be determined) and available (i.e., able to liquidate liabilities of the current period).
Non-Self-Supported Debt	Bonds for whose payment the full faith and credit of the City or a specific general revenue is pledged. This debt is payable from property taxes and other general revenue. Excise Tax Bonds are an example of this type of debt.
Overlapping Debt	The proportionate share of the debts of local governmental units located wholly or in part within the limits of the City (such as the County and School Board) which must be borne by property owners within the City.
PAVe	Acronym for “Personally Assigned Vehicle” program in the Police Department.
PILOT	Acronym for “Payment In Lieu Of Taxes”.
PM	Acronym for “Preventative Maintenance”.
PSA	Acronym for “Public Safety Aide”.
RPA	Acronym for “Requisition Purchase Order Payment Authorization”.
Revenue	Additions to assets which do not increase any liability or represent the recovery of an expenditure; do not represent the cancellation of certain liabilities or decreases in assets; and do not represent contributions of fund capital in enterprise and internal service funds.
Revised Budget	A department’s authorized budget as modified by Commission action, through appropriation transfers from contingency, or transfers from or to another department or fund.
RFP	Acronym for “Request for Proposals”.
Rollback Rate	The millage necessary to raise the same amount of ad valorem tax revenue as the previous year, excluding taxes from new construction.



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GENERAL INFORMATION

Save Our Homes	State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.
TIF	Acronym for “Tax Increment Financing”.
User Fee	Charges for specific services provided only to those paying such charges. Examples would be sewer service charges and dock fees.
Utility Taxes	Municipal charges levied by the City on every purchase of a public service within its corporate limits, including electricity, gas, fuel oil, water, and telephone service.
Water and Sewer Master Plan	A ten-year, \$550 million Capital Improvement Program for replacement of water and sewer wastewater infrastructure.
Working Capital Reserve	The working capital reserve represents general fund resources that are for purposes of providing liquidity in the event of future adverse financial conditions.

CITY OF FORT LAUDERDALE, FLORIDA

FY 2005/2006 ANNUAL OPERATING BUDGET

CITY MANAGER

George Gretsas

OFFICE OF MANAGEMENT & BUDGET STAFF

Allyson C. Love, Director
Cindy Stuart, Administrative Assistant I

Shonda Singleton-Taylor, Deputy Director	Renee Foley, Assistant Internal Auditor Director
Pat Rupprecht, Assistant Budget Director	Nadine Gooden, Financial Management Analyst
Norm Mason, Financial Management Analyst	James Hamill, Financial Management Analyst
Margaret Evan, Budget Assistant	Valerie Florestal, Internal Audit Aide

BUDGET COORDINATORS

Building - Kathye Reily
Business Enterprises - Ronna Adams
City Attorney - Michaelleen Stohrer
City Clerk - Larry Fuller
City Commission - Maxine Singh
City Manager - Jeff Modarelli
Economic Development - Leslie Carhart
Finance - Marian Dollard
Fire-Rescue – Jeff Justinak
Human Resources - Stephanie Artis
Information Technology - Diana Scott
Office of Management and Budget - Cindy Stuart
Office of Professional Standards - Lillian Rosa
Parking and Fleet Services - Darlene Pfeiffer
Parks and Recreation - Kim Clifford
Planning and Zoning - Vivian Law/Donald Morris
Police - Jean Ferguson/Dafne Perez
Procurement - Carrie Koehane
Public Information - Angela Sabine DiPietro
Public Services - Susan LeSage
Public Services/Engineering & Sanitation - Ed Udvardy
Public Services/Maintenance - Tom Terrell

ACKNOWLEDGMENTS

The Office of Management and Budget gives special thanks to the Print Shop, Joanne Rizi, Bob Mays, Jeanette Johnson and the many other staff members throughout each department for their efforts and assistance during the budget development process and in the preparation of this document.



City Commission

Jim Naugle, Mayor

Christine Teel, Vice Mayor - District I

Dean J. Trantalis, Commissioner - District II

Carlton B. Moore, Commissioner - District III

Cindi Hutchinson, Commissioner - District IV