

# **CCRAB Special Workshop: Working Towards Capital Improvement Plan**

February 22, 2024 | CRA Conference Room 3pm- 5 pm



# Code of Conduct



- 1. Anyone wishing to make a comment or ask a question shall wait for recognition from the chair before beginning to speak.
- 2. Comments made by the public shall be relevant to the subject under consideration.
- 3. The public in attendance not recognized to speak shall refrain from talking among themselves while others are speaking.
- 4. Please hold off questions until the presentation is complete.

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Do's and Don'ts of CRA Powers - FL Statute 163.370 & Funding Use 163.387

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**Identified in the CC-Plan** What needs are identified in the Plan?

**Existing Data** Needs identified through the Plan, rezoning workshop, master planning.

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# Prioritizing Exercises

Funding overview & Group Exercises



Old/New Business

# Powers;... community redevelopment agencies

#### Powers 163.370 (2) (With respect to CAN We do it.... YES WE CAN)

- > (a) To make and execute contracts necessary for its work
- (c) To undertake and carry out redevelopment and related activities within the area:
  - ✓ (3) Installation, construct, or reconstruction...
    - ✓ streets, utilities, parks, playgrounds
- (d) To provide, arrange or contract for, the furnishing or repair by any person or entity, public or private, install, construct, ..... and other public improvements...

(3) Appraisals, title searches, surveys, studies and other plans...:

 (m) To close, vacate, plan, or replan streets, roads, sidewalks, ways, or other places and to plan or replan any part of the county or municipality.



# CRA's Cannot Pay for

#### Powers 163.370 (3)

- (a) Construction/expansion of administrative buildings for public bodies, police and fire facilities unless apart of a community policing innovation.
- (b) Publicly owned capital improvements if scheduled in city or county plan\* Install, repair, alter publicly owned capital improvements within 3 years of approval of the plan.
- (c) General government operating expenses unrelated to the planning & carrying out of a community redevelopment plan
  - Activities and projects not covered in the CC-Plan
  - Projects and programs outside of the CRA area



# **Allowed Spending**

#### Redevelopment Trust Fund 163.387 (6)(c)

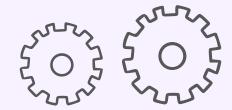
- ✓ Administrative and overhead expenses
- Expenses of redevelopment planning, financial analysis
- Expenses or repayment of bonds or other indebtedness
- ✓ Development of Affordable housing
- ✓ Development of community policing innovations
- ✓ Buying or clearing land and relocating occupants
- Expenses necessary to exercise 163.70 powers [2019 Amendment]





# 

Improvement Recommendations





### I. Executive Summary

(CC-Plan, Section I. Executive Summary, subsection (C) Recommendations, pg. I-3)

#### **ROW and Streetscape Priorities**



The right of way and streetscape project may be funded if funds become available or incorporated into other development projects. =

# Neighborhood Impacts of Redevelopment Efforts

(CC-Plan, Section II. Establishment of CRA, subsection (F). pg.II-10)



#### **Traffic Circulation**

Road and traffic Improvements should be designed to provide safety and convenient movement of pedestrians and vehicles to, within, and through Central City area. 

#### **Environmental Quality**

Improvements primarily related to the recommended improvements to the infrastructure (drainage, water, sewer) and the emphasis on code enforcement and housing rehabilitation.



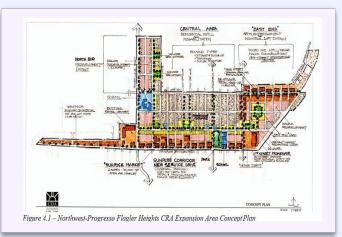
#### **Community Facilities**

Continuing improvements to all service systems around community facilities in the area (parks, roads, sidewalk, drainage, and utilities)

# Five groups of Improvements

(CC-Plan, Section IV. Public Process, Previous Plans, and Prioritization, (A). pg. IV-1)

- > 1. Infrastructure
- > 2. Community Amenities
- > 3. Development and Redevelopment Opportunities
- > 4. Design Standards
- > 5. Code Enforcement



# Five groups of Improvements

(CC-Plan, Section IV. Public Process, Previous Plans, and Prioritization, subsection (A).pg. IV-2)

To enhance the circulation and cohesion of the community, these include:

- Pedestrian and bicycle pathways
- Enhanced streetscape improvements
- Landscaping
- Lighting
- Underground utilities
- Opening of prior street closures
- Gateway markers



# 8 Principles to guide redevelopment of the area

(CC-Plan, Section IV. Public Process, Previous Plans, and Prioritization, subsection (B),pg. IV-4)

- > 1. Pursuing large scale redevelopment at strategic locations
- > 2. Redevelop large underutilized sites
- 3. Alteration to zoning code/ compatible parking requirements
  - 4. Creating-area wide design guideline

- 5. Utilizing vacant lots for infilling housing
- 6. Development of 7<sup>th</sup> Avenue and 9<sup>th</sup> Avenue Connectors
- 7. Introducing traffic calming measures
- 8. Target and attract specific industries





#### **Central City Area Needs**

(CC-Plan, Section IV. Public Process, Previous Plans, and Prioritization, subsection (C),pg. IV-5 to 7)



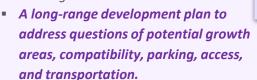
#### **Sunrise Boulevard**

- Increase attractiveness for private development
- Improve image of the area
- Attract new and better business to the area.
- Remove blighting influences

#### Warehouse and light industrial area



Strategy for incremental improvement and/or redevelopment of existing building stock





#### 13 Street and NE 4<sup>th</sup> Avenue

- Traffic study lane configuration, bike lanes, onstreet parking
- Pedestrian amenities- sidewalks, landscaping, street furniture
- Safer and more visible pedestrian crossings.

#### **Residential Neighborhoods**

- Better code enforcement for existing properties.
- More flexible zoning for additional redevelopment options.
- Concentrations of duplex/triplex housing should be targeted for large-scale development.
- Streetscape and right-of-way improvements in certain areas, as well as additional sidewalks and street lighting.
- Re-evaluate existing street closure.

### **Redevelopment Strategy**

(CC-Plan, Section V.Redevelopment Strategy, subsection (A) Purpose, pg. V-1)

Infrastructure and Neighborhood Improvements Capital projects could include assistance with traffic calming and infrastructure improvements.

Neighborhood improvements could include sidewalks, lighting, landscaping and open spaces.



### **Implementation Plan**

(CC-Plan, Section VI. Implementation Plan, subsection (B), pg. VI-6)

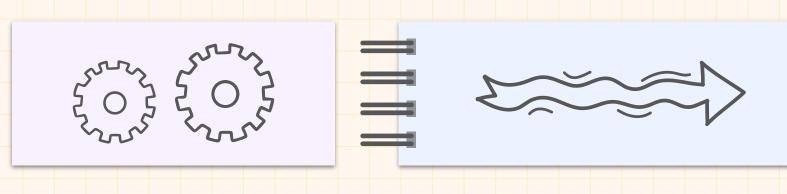
#### **ROW and Streetscape Priorities**

- Capital projects should be designed to correct drainage issues, improve traffic flow, complete traffic calming, add parking, and to improve area aesthetics.
- The development of a pedestrian corridor through the district should also be considered.

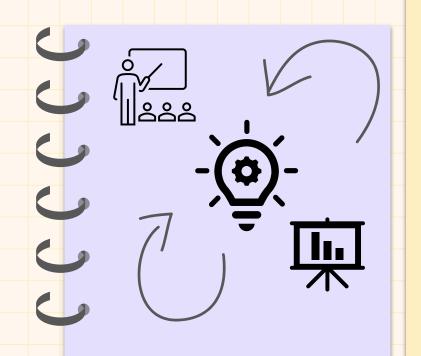
**Planning and Pursuit of Land Use and Zoning Changes** Improve street appearance and function.

# 

Needs identified through the Central City Plan, Rezoning Project Workshop, and Transportation and Mobility Master Planning efforts



# **Community Engagement & Studies**



- 2002 Intense charettes identifying improvement needs
- 2009 Field Study Survey identifying varying program needs and strategies
- 2018 Rezoning Workshops identifying smart growth and complete street principles
- Ongoing TAM South Middle River Master
   Planning

# 2002 Charettes



#### Right of Way and Streetscape Priorities

Projects should be designed to correct drainage issues, improve traffic flow, complete traffic calming, underground utilities, add parking, and to improve area aesthetics.



#### **Design Standards**

Design standards that would help guide future of development in a manner that is consistent with the key elements of the plan.



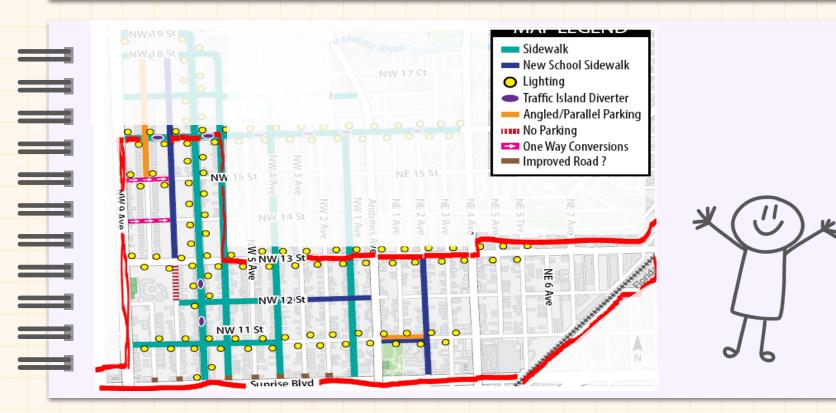
#### Infrastructure and Neighborhood Improvements

Projects could include assistance with traffic calming and infrastructure improvements, including, pedestrian and bicycle pathways, landscaping, lighting, underground utilities, opening of prior street closures, gateway markers.

# 2018 Rezoning Workshop

| Smart Growth Principles  | Central City CRA Program Areas   | Complete Streets Principles   |
|--|--|---|
| <ul> <li>Walkable neighborhoods (73);</li> <li>Mix of land uses (34);</li> <li>Open space and natural areas (34);</li> <li>Distinctive, attractive area, with a strong sense of place (26);</li> <li>Use of compact building design (22);</li> <li>Range of housing opportunities and choices (22);</li> <li>Provide a variety of transportation choices (21);</li> <li>Make development decisions predictable, fair, and cost effective (10);</li> <li>Encourage stakeholder participation (4); and</li> <li>Direct development towards existing communities (3)</li> </ul> | <ul> <li>Sidewalks and bike lanes (61);</li> <li>Green spaces and parks (36);</li> <li>Public safety (34)</li> <li>Infill development and<br/>redevelopment activity (25);</li> <li>Parking (20);</li> <li>Neighborhood business (18);</li> <li>Access to public transit (18);</li> <li>Neighborhood pride and identity<br/>(12);</li> <li>Civic, cultural, and social (2); and</li> <li>Civic spaces (0)</li> </ul> | <ul> <li>Sidewalks (56);</li> <li>Traffic calming (34);</li> <li>Street lighting (30);</li> <li>Green streets (27);</li> <li>On-street parking (23);</li> <li>Street trees (21);</li> <li>Transit improvements (19);</li> <li>Bicycle improvements (19);</li> <li>Pedestrian improvements (4); and</li> <li>Building design regulations along roadways (3)</li> </ul> |

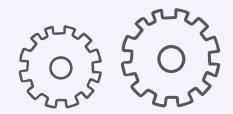
# **Ongoing Master Planning with SMRCA**



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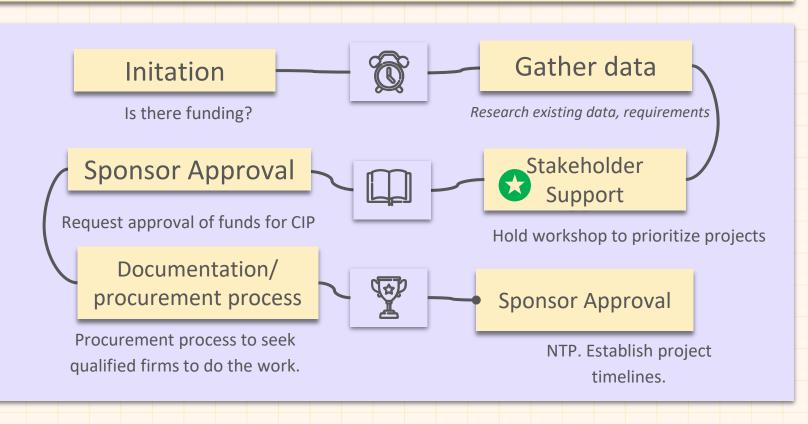
# **Prioritizing Projects**

Funding overview and Group Exercise





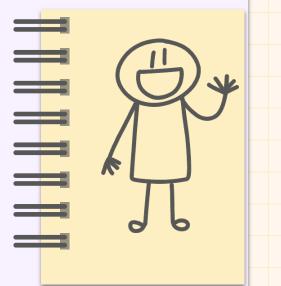
### **Project Approval Sequence**

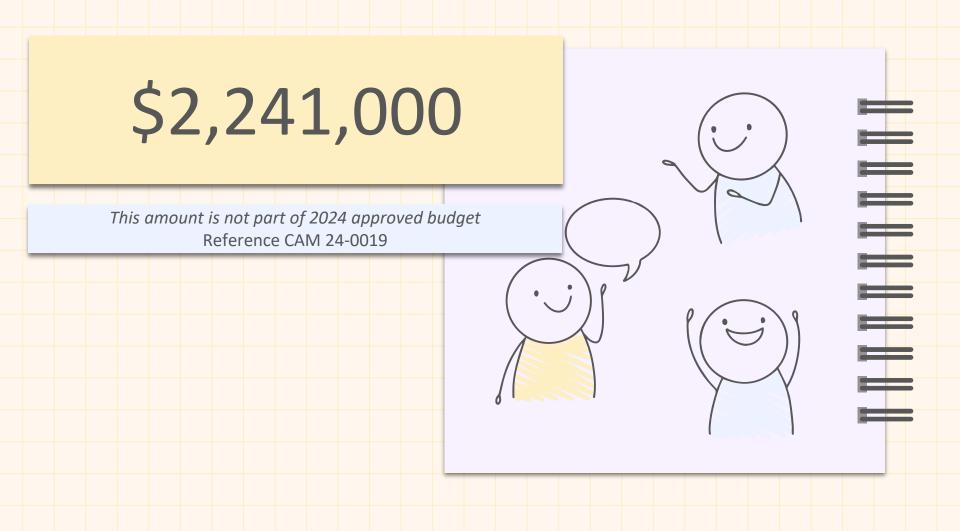


# **Current FY 2024 Budget**

- Operations \$497,050
- Incentives \$658,109
- Total **\$1,155,159**

• Lighting Project - \$93,359 is included.





# **Fund Balance Reallocation**

(Staff Recommendation)

#### Incentives





Staff recommend allocating this amount to incentive programs, there is interest in the business community for the Façade, PBIP and Streetscape programs.

#### Capital Improvement Project \$1,300,000



Staff recommend allocating this amount to Capital Improvement Project. This is a starting amount.

- Design and construction of TBD project(s)
- Area-wide Development Design Standards (\$200,000)

Reference: CAM 24-0010

### **Reallocation Group Exercise**

| Incentives \$941,000  | CIP \$1,300,000   | Operations \$0 |
|---|---|----------------|
| <ul> <li>Residential</li> <li>Façade &amp; Landscape</li> <li>Commercial</li> <li>*Business Improvement</li> <li>*Façade Program</li> <li>Development Incentive</li> <li>Streetscape Enhancement</li> </ul> | <ul> <li>Development Design<br/>Standards \$200,000</li> <li>Design &amp; Construction<br/>of TBD project(s)</li> </ul> | None           |

# **Prioritizing Project Types**



**Roadway Lighting** 



Traffic Calming Improvements



Underground utilities



\_\_\_\_

Pedestrian Pathways/Sidewalk



Landscaping



**Gateway Markers** 

# **Group Prioritization Exercise Instructions**

#### Explanation

Member will start with \$4.00, Each green dot represents \$1.00

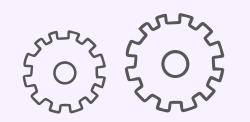
Review the project list of categories and identify categories you would like to spend your money on.

\*You can use all for one category or divide your funds between the groups





- Budget Clarification
- Redevelopment Plan Amendment
- Miscellaneous







### Resources

Links:

- FL Statues 163.70 Powers; Counties and municipalities; community agencies.
- FL Statues 163.387 Redevelopment Trust Fund
- <u>Central City Redevelopment Plan</u>

- June 2018 Rezoning Progress Report
- T&M SMR Master Plan Map
- FRA Conference 2023 Legal 2.0 Presentation



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# Thanks

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